

# FINANCIAL TIMES

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TUESDAY SEPTEMBER 15 1998

الجمعة 15 سبتمبر



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## WORLD NEWS

### Albanian premier goes into hiding as violence spreads

Albanian prime minister Fatos Nano went into hiding yesterday, claiming a coup was being organised by opposition mobs in Tirana. Supporters of former president Sali Berisha commanded tanks and seized a broadcasting centre as violence gripped the capital for the second day running. Page 2

Iraq spurns sanctions review Baghdad is "walking away" from a possible review of United Nations sanctions by not co-operating with UN weapons inspectors, said Richard Butler, head of the commission on dismantling Iraq's weapons of mass destruction. Page 5

Schröder focuses fight on Kohl Gerhard Schröder, Social Democrat candidate for chancellor, painted Germany's September 27 election as a straight fight between himself and Helmut Kohl as he dismissed his party's poor Bavarian poll results. Page 3; Second wind for Kohl, Page 20

Indonesian unrest continues Shops were looted and buildings damaged as thousands of public transport workers demonstrated in Medan in the latest protest against Indonesia's surging prices. There were also protests in the second city, Surabaya.

Tehran steps up war of words Iran's supreme leader, Ayatollah Ali Khamenei, warned the Afghan Taliban movement and Pakistan that their actions in Afghanistan could provoke regional conflict. Page 5

Europe's health deteriorates Europeans' life expectancy has fallen from 73.1 years in 1991 to 72.4 in 1994, says the World Health Organisation.

UN seeks flood aid for Bangladesh The UN World Food Programme asked for an extra 355,000 tonnes of wheat for Bangladesh, where floods have killed at least 950 people and left millions facing hunger and disease.

No early release for Lesson Nick Leeson, the UK trader who brought down Barings bank, will not be freed early from prison. Despite his cancer, the Singapore authorities say his condition does not warrant early release.

China's ex-president dies Former Chinese president Yang Shangkun, who was sidelined as a rival to the late leader Deng Xiaoping, died aged 92. He was an architect of the 1989 crackdown on pro-democracy demonstrations in Tiananmen Square.

UK ruling on Viagra Britain's health department told doctors not to prescribe Pfizer's anti-impotence drug Viagra under the state-funded National Health Service, citing cost worries.

Malta renew EU application Malta has renewed its quest for European Union membership. The Mediterranean island had applied to join in 1990.

Breakfast bars A London top security prison is offering 200 guests bed and breakfast in its cells to give them a glimpse of life behind bars.

Former Alabama governor dies Former Alabama Governor George Wallace, champion of segregation and four times a US presidential candidate, has died aged 79. Obituary, Page 6

## WORLD MARKETS

### STOCK MARKET INDEXES

	New York	London	Paris
New York Composite	9724.65	8290.8	12314
Dow Jones Ind. Av.	1676.09	+24.48	+22.15
NASDAQ Composite	1592.09	1592.09	1592.09
Europ. and Far East			
Japan Nikkei 225	3714.81	1195.47	1195.47
Day	3695.45	1192.34	1192.34
FTS 100	5285.6	1150.0	1150.0
Madex	14,271.97	+10.98	+10.98
US Largecap RATES			
Federal Funds	5.6575%		
30-day T-bill	4.85%		
Long Bond	5.02%		
T-Bond	5.02%		
OTHER RATES			
UK 30-day interbank	7.15	(15.35)	(15.35)
UK 12 w. lib. rate	115.244	(108.37)	(108.37)
France: 10 y. Gvt	108.10	(105.18)	(105.18)
Germany: 10 y. Bund	114.74	(114.67)	(114.67)
Japan: 10 y. G.S.B.			
MONTGOMERY OIL (Argus)	\$31.63	(2.76)	(2.76)

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## BUSINESS NEWS

### Barclays Capital hit by European bond market turmoil

Barclays Capital, the UK investment bank, is running into difficulties with a \$690m exposure to the European leveraged buyout sector owing to turmoil in the European bond market. Page 22; Bonds, Page 34

The Bank of Japan is considering injecting more money into the economy by increasing its monthly purchases of Japanese government bonds from ¥400bn to ¥600bn (\$2.75bn to \$4.1bn). Page 22; Japan's new warriors, Page 20; Observer, Page 21

Daimler-Benz was assured of an easier ride in gaining shareholder approval for its \$40bn merger with Chrysler when US tax authorities lowered the minimum threshold of Daimler shares that have to be exchanged for new DaimlerChrysler stock. Page 26

NTT DoCoMo, the world's largest mobile telecoms company, formally announced its initial public offering and intention to list on the first section of the Tokyo Stock Exchange in a move set to raise about \$15bn. Page 23

Fitch IBCA, the rating agency, downgraded German bank Landesbank Rheinland Pfalz and said it was "almost certain" to downgrade Westdeutsche Landesbank because of their exposure to Russia. Page 28

Old Mutual, the South African life assurer and asset manager aiming to demutualise next year, is negotiating with the South African authorities over plans to list in London. Page 23

Israel's high-tech venture capital funds, which have raised nearly \$1.5bn since 1991, have accumulated more money than they can spend wisely, says one Israeli venture capitalist. Page 26

Telstra, the UK telephone equipment company, has abandoned its attempt to buy Ciena, the fibre-optics group, as Ciena warned of a worsening financial outlook. Page 23

Pakistan's commerce ministry has called a meeting of cotton businesses and farmers amid mounting pressures to relax restrictions on cotton exports. Page 4; Fall in exports, Page 12

Investor, the main investment vehicle of Sweden's Wallenberg business empire, is appointing more international directors at companies it controls. Page 30

GEC, the UK defence and electrical goods company, confirmed it is to buy the computed tomography subsidiary of Etsion of Israel for \$275m. Page 31

Union Bank of Norway is to issue up to Nkr2.084bn (\$276m) in primary capital certificates to finance its planned acquisition of Gjensidige Bank. Page 28

Lukoil, Russia's largest fully-integrated oil company, suffered a 50 per cent drop in pre-tax profits in the first half of the year, to Rbs1.2bn (\$103m). Page 28

Stedefeldra Holding, the world's biggest ferrochrome producer, has more than trebled first-half net earnings to \$46.3m. Page 26

World Equity Markets

The latest trends and data from more than 50 national markets at a glance

Page 45

# Clinton highlights need for global response to turmoil

US president outlines six steps to stave off financial crisis

By Stephen Field in Washington and Max Wilkinson in London

President Bill Clinton yesterday reflected heightened US concern about the state of global financial markets and outlined six steps that should be taken immediately to stave off further crisis.

They were:

- to work with Japan, Europe and other nations to spur growth
- to expand efforts to allow businesses in Asia to emerge from their crippling debt
- a request to the World Bank to double its support for a social safety net in Asia
- a request for the mainly industrialised countries to release \$15b of funds in the General Arrangements to Borrow on the International Monetary Fund to help Latin America
- increased lending by the US Ex-im bank over the next three months
- an exhortation to Congress to increase the capital of the IMF

His points were made as world financial leaders yesterday responded to the threat of a global economic slowdown with the promise of concerted action to stimulate the leading economy.

Last week, the Bank of England dropped a similar hint, while Japanese officials made it known that they were prepared to stimulate their economy by monetising some of Japan's debt.

The G7 statement suggests that, if necessary, there might be a concerted lowering of interest rates throughout the industrialised world in response to the turmoil. They G7 nations said inflation was low or falling in many parts of the world and that the balance of risks in the world economy had shifted. They would therefore would explore ways to "reinforce existing programmes in support of growth-oriented policies".

Their statement followed strong hints 10 days ago from Alan Greenspan, chairman of the

INSIDE

G7

Biggest challenge for 50 years

Page 5

Wake-up call for Greenspan

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Lex

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Hilton and Deans hit by crisis

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Caravans

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World stocks

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US federal reserve, that he might be ready to ease interest rates if the outlook for the US economy deteriorated.

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# WORLD NEWS

EUROPE

RUSSIA'S CRISIS 'EXTRAORDINARY MEASURES' TO PAY ARREARS OWED TO WORKERS

## Primakov may be ready to print money

By Arkady Ostrovsky in Moscow

Yevgeny Primakov, Russia's new prime minister, said yesterday the government might resort to "extraordinary measures" to pay off massive wage and pension arrears owed to state workers.

Mr Primakov did not specify what he had in mind, but he appeared to be preparing the ground to print money.

"We should make clear to the population that all inflationary turns, which are inevitable, and price increases, which will go

ahead in a corresponding manner, will be duly compensated for the low-paid section of the population," Mr Primakov said.

The warning came as Mr Primakov's still incomplete cabinet met for the first time with its final political complexion still unclear. Victor Chernomyrdin, the former prime minister, said after meeting Mr Primakov that Boris Yeforov, the acting deputy prime minister in charge of macroeconomic policy, and Mikhail Zadoronov, the acting finance minister, might keep their jobs.

Both men are outspoken proponents of tight monetary policies and are considered strong market reformers.

Grigory Yavlinsky, the leader of the liberal Yabloko party, who first publicly proposed Mr Primakov for the post of prime minister, said he had turned down post in the cabinet because he disagreed with the economic policies of Mr Primakov's economics chief, Yuri Maslyukov, a Communist party member and former central planning chief.

The Communist party also distanced itself from the new

government, however. Gennady Zyuganov, the party's leader, said he would not be proposing anyone for the cabinet until he knew more about Mr Primakov's economic policies.

Mr Primakov has said he will not be dominated by Russia's powerful bankers as previous governments had been. Industry chiefs and banking tycoons alike – the so-called "oligarchs" – have said they support the controlled "emission" of roubles. But signs emerged yesterday of open rivalry between the two groups.

"For seven years we have been in isolation, suffocating without any real investments, which have been channelled into commercial banks," said Andrei Kochetov, head of the development and investor relations department of Lukoil, Russia's largest oil company.

"But the era of the speculative financial sector is over."

Mr Kochetov said a controlled emission of money would inject liquidity into an economy which has been handicapped by barter trading and non-payments. The question, however, remains

as to where the money would go.

Mr Kochetov said Lukoil was encouraged by Mr Primakov's promise to put greater emphasis on the "real economy" and to support industry.

Mikhail Berger, the liberal editor of the daily newspaper Segodnya, yesterday told a group of foreign investors that one of Mr Primakov's great advantages was his independence from the banking oligarchy. "The government will not give in to the pressure from powerful financial groups," he said.

### NEWS DIGEST

#### MEDICAL APPROVAL

## EU expected to approve sale of Viagra

Viagra, the anti-impotence drug, is expected to be cleared for sale in the European Union today, clearing the way for it to be on pharmacy shelves within weeks.

Martin Bengemann, EU industry commissioner, is due to sign the marketing authorisation after a six-month approval procedure, at the European Parliament in Strasbourg today, allowing EU consumers access to the drug for the first time.

The drug, developed by Pfizer of the US, was approved by the EU's standing committee on medicines – made up of member states' representatives – three weeks ago. But the committee demanded certain additions to the European instructions for the drug, including warnings that it could cause "prolonged and painful" sexual arousal and that a doctor should be consulted if this lasted for more than four hours.

While the drug has been available in the US since March, and has proved one of the fastest-selling medicines in history, would-be EU users have previously had to resort to sales on the internet, or visits to non-EU countries Andorra and Switzerland where the drug is already available. Neil Buckley, Brussels

#### BOSNIAN ELECTIONS

## Serb rivals claim victory

Moderate Bosnian Serb parties and rival nationalists both claimed victory yesterday in elections held last weekend that are considered vital by the international community for the future of the peace process.

The ultra-nationalist Radical party and their allies, the Serb Democratic party (SDS), claimed they had won in all three contests in the Serb-controlled half of Bosnia – for the presidency, the assembly and its representative on the three-man collective Bosnian presidency.

The western-backed coalition led by President Biljana Plavšić and her prime minister, Milorad Dodik, disputed the claims.

A spokesman for the Organisation for Security and Co-operation in Europe, which organised the elections, said it was impossible to have remotely accurate results at this stage. The OSCE expects to release partial results late today. Diplomats were still confident that Mrs Plavšić, who started to co-operate with western governments a year ago, would defeat Nikola Poplasen, the Radical party leader.

Sarajevo newspapers in the Muslim-Croat federation that makes up the other half of Bosnia said the nationalist Muslim coalition, headed by President Alija Izetbegović, had, as expected, retained power but had lost ground to the more moderate opposition. Guy Dinmore, Belgrade

#### NORWEGIAN PREMIER

## Bondevik needs more time

Kjell Magne Bondevik, Norway's ailing prime minister, has announced that he will need another 12 days to recover from a depressive reaction to overwork.

Mr Bondevik's absence since August 31 has so far sparked remarkably little concern or market volatility and the news continued to be received calmly. Anne Enger Lahmstein, the culture minister, will continue to lead the centrist minority coalition government in Mr Bondevik's absence.

Markets had expected Mr Bondevik to take another week to recover, said Inge Furre, chief economist at Paro Fonds in Oslo. The situation could become more charged, however, if Mr Bondevik does not return to work on September 24 as scheduled. Valeria Sko 'Id, Oslo

#### POLISH POLITICS

## Sell-off 'on schedule'

Poland's privatisation programme for this year will go ahead as planned despite a recent fall on the Warsaw bourse, the finance minister has confirmed. The government is proposing a 25 per cent stake in Telekomunikacja Polska SA, the national telecoms operator this autumn.

"We don't have any reason to revise the TP SA sell-off schedule," Leszek Balcerowicz said. "The Polish economy is in incomparably better shape than Russia's and a mere 8 per cent of our exports go there."

However, he said, Poland would pay more attention to maintaining "the right fiscal policies, budgetary discipline and speedy privatisation" because of the Russian crisis. Christopher Bobinski, Warsaw

#### CZECH BUDGET

## Premier plans a deficit

The new Czech government has announced plans to run a budget deficit next year, as figures released yesterday showed the economy entering recession for the first time since 1993.

The prime minister, Milos Zeman, whose minority Social Democrat government took office in July, said: "It is our obligation to put an end to a restrictive policy which did not work and, on the contrary, caused a crisis."

Opposition parties warned that they would oppose the budget and refuse to support increases in social insurance contributions and consumption taxes. Without such increases, the budget deficit would rise beyond even the expected 1.5 per cent of GDP.

The central bank has warned that an expansive fiscal policy might force it to halt its gradual lowering of interest rates. It said yesterday that the proposed deficit had surpassed its expectations.

The government also plans to use off-budget borrowing to finance further spending on housing and infrastructure to help kick-start the economy. Hurt by the country's currency crisis in spring last year, second quarter GDP fell by 2.4 per cent year on year, after a decline of 0.9 per cent in the first quarter. Robert Anderson, Prague

#### SWISSAIR DISASTER

## \$1.5m Picasso lost in crash

A Picasso painting, diamonds and banknotes went down with the Swissair jet that crashed into the Atlantic Ocean off Nova Scotia this month, the airline said on Monday.

Pablo Picasso's "Le Peintre" (The Painter), with a declared worth of \$1.5m, was in the ill-fated MD-11 jet's cargo hold when it plunged into the sea off Peggy's Cove on its way to Geneva from New York, killing all 229 people on board.

A spokesman said Swissair, part of SAirGroup, was still trying to determine the painting's owner.

The jet's special container for valuables held 59kg (130lb) of merchandise and packaging, including 49.8kg of banknotes, 1kg of diamonds, 2kg of watches and 4.0kg of jewels. Swissair said: "It should be assumed that the valuable container did not remain undamaged in the crash."

Reuters, Zurich

#### TIRANA CLASHES GOVERNMENT SPOKESMAN HINTS AT NEED FOR NEW FOREIGN INTERVENTION

## Premier claims coup as Albanian mobs erupt

By Guy Dinmore in Belgrade

Albania's prime minister, Fatos Nano, went into hiding yesterday, claiming a coup was being organised by opposition mobs in Tirana. Supporters of the former president, Sali Berisha, commanded tanks and seized a broadcasting centre, plunging the capital into violence for a second day.

The government denied reports that the prime minister had resigned. "He considers this a coup d'état," said his spokesman. "He is not going to resign."

He said Mr Nano had been in contact with foreign leaders and had told them the situation was intolerable. The spokesman added: "I do not exclude interventions like last year."

An Italian-led multinational force helped to restore calm after months of anarchy last year caused by the collapse of fraudulent pyramid investment schemes which Mr Berisha had allowed to flourish while he was president.

In an appeal for calm earlier, Mr Nano said: "I call on

everyone not to allow anyone to bring back the chaos of last year, to hijack Albania and all of us with it."

The riots came a day after Mr Berisha's supporters, infuriated by the assassination of Azem Hajdari, a leading member of his Democratic party, had set fire to the prime minister's office on Mr Nano and called on the prime minister to resign.

Yesterday large crowds gathered for the funeral of the three men in Tirana's main Skanderbeg square.

Addressing the rally, Mr Berisha again accused Mr Hajdari of being behind Mr Nano's death but called for a day of peace in his honour.

The Organisation for Security and Co-operation in Europe (OSCE), which has been mediating between the two parties, blamed the latest violence on a minority of hardliners and said there was no comparison with last year's unrest.

The OSCE was pressing Mr Berisha to call off the armed mob, which was roaming the streets in cars

as well as several tanks and armoured personnel carriers seized from the army.

Rumours that Berisha supporters were planning a coup had been circulating in Tirana for several weeks. The spark for the current violence came on Saturday night when unidentified gunmen killed Mr Hajdari and his two bodyguards. Mr Berisha blamed the deaths on Mr Nano and called on the prime minister to resign.

Yesterday large crowds gathered for the funeral of the three men in Tirana's main Skanderbeg square.

Addressing the rally, Mr Berisha again accused Mr Hajdari of being behind Mr Nano's death but called for a day of peace in his honour.

Demonstrators then carried the three coffins to the prime minister's office where gunfire erupted, apparently from guards inside.

Mr Hajdari had been a fiery student leader who played a leading role in Albania's anti-communist revolution in 1991. He came from Tropoje, the same northern town as Mr

Berisha, and had galvanised opposition among the tight-knit clans there against Mr Nano, a southerner.

Mr Hajdari also had ties to ethnic Albanian rebels fighting for independence in Serbia's Kosovo province, just across the mountains from northern Albania. Yesterday in Tirana demonstrators chanted "UCK", the Albanian acronym for the Kosovo Liberation Army.

The international organi-

sations administering intensive care to Albania since last year have credited Mr Nano with restoring a degree of stability and economic revival to Europe's poorest country. A recent World Bank report warned, however, of the weakness of state institutions. It concluded: "Even without a full-fledged international conflict or border war, the situation in Kosovo is already aggravating the pre-

cious internal security situation in Albania."

An influx of nearly 20,000 refugees into Albania from Kosovo has added to the crisis.

Under intense US pressure

Mr Nano has opposed the rebels' goal of an independent Kosovo or a "Greater Albania". But his attempts to soothe nationalist passions have given Mr Berisha the opening to relaunch his political ambitions.



Anti-government demonstrators parade through Tirana yesterday riding a captured tank

#### INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1990=100.

UNITED STATES

JAPAN

GERMANY

FRANCE

ITALY

UNITED KINGDOM

NETHERLANDS

SWITZERLAND

SWEDEN

NETHERLANDS

## EUROPE

# Schröder dismisses poor result in Bavaria



## German elections

By Ralph Atkins in Bonn

Gerhard Schröder, the Social Democrat chancellor candidate, sought yesterday to turn Germany's election on September 27 into a straight fight with Helmut Kohl, brushing aside his party's unexpectedly poor results in Sunday's Bavarian state elections.

Mr Schröder, who blamed local factors for the Bavarian poll, said voters had a choice of further four years of Mr Kohl or himself as an "unsung" chancellor candidate offering better solutions

to Germany's high unemployment.

He challenged Mr Kohl, chancellor for 16 years, to a televised debate.

The SPD's share of the vote in Bavaria fell from 30 per cent in 1994 to 28.7 per cent.

The Greens, likely allies in government with the SPD, also dropped, from 6.1 per cent to 5.7 per cent.

In contrast, the state's Christian Social Union - which in Bonn is part of Chancellor Helmut Kohl's ruling coalition - increased its share of the vote by 0.1 percentage points to 62.9 per cent.

With the SPD result falling significantly short of prior projections by opinion pollsters, the Bavarian election

has left September 27's outcome far from certain in national opinion polls the SPD has a lead of up to six percentage points.

Although clearly deflated by the Bavarian result, Mr Schröder said: "The SPD has

day described Sunday's result as a boost for his Christian Democratic Union.

"It was a state election with clear federal political aspects," he insisted. Voters had rejected a possible

Social Democrat/Green gov-

ernment.

But Mr Kohl's cheer was marred by the disastrous performance of the market-oriented Free Democratic Party, junior member of the Bonn coalition, in Sunday's poll. FDP support dropped from 2.8 per cent to 1.7 per cent.

He reiterated his goal of winning "40 per cent plus" support on September 27.

An upbeat Mr Kohl yester-

day described Sunday's result as a boost for his Christian Democratic Union.

"It was a state election with clear federal political aspects," he insisted. Voters had rejected a possible

Social Democrat/Green gov-

ernment.

The SPD also pointed out that the Bavarian result reflected strong support for Edmund Stoiber, the state's prime minister.

Oskar Lafontaine, the SPD's national chairman, argued his party had difficulties mobilising support when it was clear a change of government in the state was not possible.

Like the CSU in Bavaria, it could benefit from a "winner's upswing" in the last stage of the federal campaign.

Mr Schröder said the Bavarian election was "already part of history". He set as central themes for the last 12 days of the campaign his policies for combating unemployment, removing injustices in the country's

## KOSOVO COMMISSIONER SEEKS ULTIMATUM

# EU 'must step up pressure on Milosevic'

By Michael Smith in Brussels

The European Union is being pressed by its commissioners for eastern Europe to adopt tougher policies on the crisis in Kosovo, amid concern in Brussels that the EU is attracting international scorn through lack of decisive action.

Hans van den Broek has told foreign ministers the response by the international community and the EU on Kosovo has failed to yield tangible results. He said the EU should consider making a "clean ultimatum" to Slobodan Milosevic, Yugoslav president, over his conduct in Kosovo.

Disclosure of his advice follows an attack by the US envoy to the Balkans on the EU for "fiddling while Kosovo burns". There is also a row between EU member states over a ban on flights by JAT, the Yugoslav air carrier.

The UK and Greece have been strongly criticised by Germany and other governments and by the European Commission president, Jacques Santer, for allowing JAT flights to continue for 12 months and six months respectively for legal reasons.

At a meeting in Salzburg, Austria, last week, EU foreign ministers warned of an impending humanitarian catastrophe in Kosovo affecting hundreds of thousands as winter approaches but side-stepped the commission's plea for more decisive action.

Before the meeting, Mr van den Broek questioned in a confidential letter to foreign ministers, obtained by the Financial Times, whether "the time has come for the EU to make a clear ultimatum to President Milosevic to stop military operations [in Kosovo], thereby paving the way for negotiations".

Some Commission officials believe fear of rejection should not stop the EU from trying to get a resolution. "It would add to the pressure on Milosevic and would give us more credibility to conduct future policy," said one.

Foreign affairs ministers argue a UN resolution would inevitably be defeated because of Russian opposition.

They concentrated discussions at last week's meeting on existing policies of economic sanctions and channelling humanitarian aid to refugees. They also agreed to appoint an EU special representative for Kosovo.

The SPD vote in Bavaria fell from 30 per cent in 1994 to 28.7 per cent

EUROPEAN CENTRAL BANK ARGUMENT GOES ON OVER WHETHER MONETARY OR INFLATION TARGETING SHOULD GAIN PROMINENCE

# Experts ponder their monetary strategy



## ECB watch

By Wolfgang Münchau in Frankfurt

The European Central Bank admitted last week that the search for a monetary policy strategy had proved more difficult than previously thought.

It was widely assumed the ECB would copy the Bundesbank's monetarist approach with only cosmetic changes. This outcome is no longer certain.

In July, Wim Duisenberg, the ECB president, said the strategy would be in place by this month. But the discussions have stalled and will not be resolved until the end of the year. What happened?

The ECB is caught in a power battle behind two conflicting schools of thought: monetary targeting versus inflation targeting.

A central bank that uses monetary targeting controls the amount of money in the economy to seek price stability.

A central bank that has



Wim Duisenberg, ECB president: said strategy would be in place by this month, but issue will not be resolved until the end of the year

adopted inflation targeting aims to meet an inflation target with the help of a forecast.

The argument between the two is one of the most controversial issues in monetary economics today.

It was previously assumed

that the ECB would opt for a mix of the two approaches, with monetary targeting the more dominant of the two.

The ECB's difficulties suggest that inflation targeting might be a stronger element of the new strategy than previously thought.

One of the reasons it failed

A monetary targeting policy relies on the quality of monetary data. But nobody knows how good these will be for a currency without a track record.

Inflation targeting appears attractive if only because it uses far more data, which would reduce the risk of misleading statistics.

There is no conclusive evidence to suggest that one approach is always more effective than the other. Monetary targeting has succeeded in some countries, such as Germany, but failed in others, such as the UK and Canada.

One of the reasons it failed

in the UK was the pace of financial market deregulation in the 1980s, which substantially altered the behaviour of investors and savers.

The demand for money became unstable. It also became impossible to calculate the future rate of inflation on the basis of today's money data.

How stable will money demand be in the euro-zone? Nobody knows. European monetary officials are no longer as confident about this as they were even a few months ago.

Mr Duisenberg acknowledged that the transition

from national currencies to the euro could itself distort the demand for money.

And then there are longer-term threats on the horizon, such as the advent of electronic money.

The demand for money became unstable. It also became impossible to calculate the future rate of inflation on the basis of today's money data.

How stable will money demand be in the euro-zone? Nobody knows. European monetary officials are no longer as confident about this as they were even a few months ago.

Mr Duisenberg acknowledged that the transition

This is easier said than done. Today the fight against pathogens of bacterial infections has become a serious threat again. Because of their enormous adaptability, they have built up resistance to many formerly effective antibiotics. The scientists at our pharmaceutical company Hoechst Marion Roussel develop new medicines and alter the structures of existing ones to set up effective agents against pathogens. So disease-causing bacteria will not have anything to laugh about in the future.

The Future in Life Sciences **Hoechst**

Imagine laughter being the only thing that's contagious.



Hoechst Marion Roussel is the pharmaceutical company of Hoechst, an international group of companies spearheading innovation in Life Sciences.

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## WORLD TRADE

EXPORT REGULATIONS WASHINGTON DEMANDS FUMIGATION OF WOODEN CRATES

## Tree-eating beetle saps US-China relations

By James Kyng in Beijing

Beijing yesterday harshly criticised the US over American demands that China treat or fumigate wooden crates used for exports against infestation by the Asian longhorned beetle, which kills trees.

The US demand, to take effect in 90 days, could increase the cost of exporting to the US. Between 28 and 51 per cent of China's

exports to the US - \$62.7bn last year - could be affected by the regulation, according to the US embassy in Beijing.

The ministry of foreign trade and economic co-operation said the US regulation would "severely affect normal Sino-US trade and damage bilateral economic co-operation".

The ministry said China reserved the right to further reactions, hinting at possible

trade reprisals. Beijing has already this year claimed that US companies are dumping newsprint in China.

Last week, China showed signs of getting tougher on imports as domestic growth slows, announcing a temporary ban on petrol and diesel imports from September 20.

US experts believe the Asian longhorned beetle, a large black insect with white spots, has "hitchhiked" to

America from China in packing cases. Once there, and free from any known US predator, they bore into trees, causing a heavy flow of sap from the wounds.

Especially threatened are maples and horse chestnuts.

China is thought to be a particular exit point for the pests because its shippers often tried to circumvent packing regulations to safeguard the development of bilateral trade," the ministry said.

The new regulation

inside of the crate, the US embassy said. The beetles often live between the bark and the wood.

But Chinese officials are suspicious of such complaints. "We hope quarantine experts from both sides will conduct sincere, effective co-operation and seek appropriate resolutions to safeguard the development of bilateral trade," the ministry said.

requires shippers to have an official certificate guaranteeing treatment of the packaging, or a document that guarantees the packaging is wood-free.

Infestations of Asian long-horned beetles have been found in more than 20 US warehouses since January. But US authorities decided to impose the current restrictions when the beetle was found in forests and orchards around Chicago.

## Brittan bid to revive plan for US partnership

By Neil Buckley in Brussels

Sir Leon Brittan, European Union trade commissioner, will this week try to re-launch his drive for further liberalising trade between the EU and the US, after earlier ambitious plans were blocked by France.

The Commission is expected to adopt tomorrow an "action plan" to create a new Transatlantic Economic Partnership. The proposals - which must be approved by EU states - include a rolling programme of negotiations aimed at tackling trade barriers and developing co-operation with the US.

The plan is the successor to the so-called New Transatlantic Marketplace, approved by the Commission in March. That aimed to create an EU-US free trade area in many types of services, and eliminate tariffs on industrial goods by 2010.

But France, which mistrusted Sir Leon's assurances that sensitive areas such as agricultural subsidies and audio-visual trade could be kept out of transatlantic talks, effectively vetoed the plan and barred it from being discussed at an EU-US summit in May. French President Jacques Chirac and prime minister Lionel Jospin publicly

attacked the plan, accusing Sir Leon of going behind the back of EU states in discussing it with Washington.

Sir Leon told the Centre for European Policy Studies, the Brussels thinktank, yesterday criticism of the NTEM had been "temperate and unreasonable".

He insisted the new plans were "not the same initiative by another name".

"Significant amendments have been made," he added.

"The Transatlantic Economic Partnership proposes a rolling agenda for co-operation and negotiations rather than a single big bang agreement."

The draft plan, he said, contained both multilateral and bilateral elements.

On a bilateral level, the EU and US would aim to remove regulatory barriers. One idea was to set up an "early warning system," including meetings of scientists from both sides, to avoid the disputes over food safety and biotechnology that have recently dogged transatlantic relations.

Mutual recognition agreements and co-operation between regulators would be extended. The EU and US would also work together on issues due to be part of the next round of multilateral trade talks.

## Pakistan pressed on cotton exports

By Farhan Bokhari in Multan

Pakistan's commerce ministry has called a meeting of cotton businesses and farmers in Islamabad today amid mounting pressures to relax restrictions on cotton exports.

Analysts say the government's decision could eventually influence the international market, if Pakistani cotton exports grow over the next few months.

Pakistan's cotton market has been speculating that the government is about to remove a quota which allows exports of only 200,000 bales, each weighing 375lbs, between now and January.

Mr Jehangir Tarin, chair-

man of the Punjab province's task force on agriculture, added his voice to the farmers' demand when he said he favoured lifting the quota.

"The Punjab agriculture department's view is that it [exports] should be free" from controls. The Punjab's views are important in the formulation of Pakistan's cotton policy. Almost 80 per cent of the crop is grown there, while the remainder mainly grows in the southern province of Sindh.

Mr Tarin's remarks followed the government's latest assessment this week, which suggests that Pakistan's cotton output this year could be as high as 10.8m

bales, or 19 per cent higher than its output of 9.1m bales, last year.

That assessment has intensified demands from farmers who want a more liberal export policy so that prices of raw cotton rise in the domestic market. Mr Abrar Khakwani, a cotton grower outside Multan, said: "There should be no restrictions on exports. If farmers get higher returns this year, more money would go into next year's plantations."

However, sceptics warned that Pakistan's powerful textile industry could still wield its considerable influence, and force the government to only allow a modest relaxation of export quota. Many

textile businesses have traditionally opposed a lifting of quota on the grounds that the price of raw cotton would rise sharply.

Some analysts also warn that it may still be too early to predict an exact estimate for the crop size.

In recent years, Pakistani scientists have found that the crop is vulnerable to unexpected weather changes right up to the peak harvest time, which begins next month.

Last year, heavy rainfall just days before cotton picking caused considerable damage and forced officials to lower their output estimates by up to 20 per cent.

After two years of controversy, Wipo's 171 member governments have also given the go-ahead for a prestigious second headquarters building on an adjoining site in Geneva, as well as a new conference room, at a total cost of up to \$105m.

This and some other building and computerisation projects will be financed from Wipo's reserves of some \$Fr330m, the result of accumulated surpluses over many years.

Kamil Idris, Wipo's new director general, who took office in late 1997, is proposing to limit future surpluses to no more than 1 per cent of the biennial budget, currently \$Fr400m.

Wipo receives the bulk of its funds from burgeoning international patent fees. Registrations have surged six-fold in the past decade, topping 54,420 last year.

The latest fee reduction, effective from January 1999, will give companies a \$Fr200 discount for electronic filing and reduce the maximum initial filing fee from \$Fr1,650 to \$Fr1,500, a total reduction of up to 15 per cent. This follows an earlier cut of 15 per cent last January.

Separately, Wipo is reducing fees for registering industrial designs by 20 per cent to pass on savings from electronic publication. Government contributions to Wipo are also being cut from January next year.

Earlier plans for a second Wipo headquarters building were shelved after objections from the US.

## Israeli business sets up shop in Georgia

By Selina Williams in Tbilisi

When Ron Fuchs, an Israeli businessman, first came to Georgia in December 1991 on an invitation from the former president, he found himself held up in the main hotel in Tbilisi, the capital, dodging bullets from a battle outside. His would-be host had recently been ousted in a coup that left the parliament building, the main hotel and a portion of Tbilisi's centre a smoking ruin.

But like many other Israelis who come to do business in this former Soviet republic in the Caucasus, Mr

Fuchs was not deterred by a little bit of shooting and the occasional coup. He returned a few months later to set up Seaway N.V., a petroleum trading company that now controls 40 per cent of the downstream gasoline market in Georgia.

"We weren't afraid of the mess here or the danger - we saw the potential here and for us it has paid off," Mr Fuchs said.

The result of the readiness of Mr Fuchs and many of his compatriots to take risks in Georgia is that Israeli companies now represent the largest foreign investment in the country with projects

ranging from small trading deals to larger private investments.

Telrad, the Israeli telecommunication group, has installed five new exchanges in Georgia and an Israeli businessman won the tender last year for Rustavi metallurgical plant - the largest factory in the country. About 30 per cent of products on sale in Tbilisi's new supermarkets are Israeli products ranging from Dead Sea cosmetics to orange juice and biscuits brought over by shuttle traders on the weekly two-hour flight from Tel Aviv.

Even Georgia's only fast

food chain, the falafel-selling Pita Hut, is Israeli.

Although official investment figures are small - only \$15m for Israeli registered companies - experts say the figure is probably much larger and is hidden by the fact that many of the companies registered in the Virgin Islands and the Netherlands are really run by Israelis wanting to avoid double taxation.

"The investment figures seem low but they are partly due to the black economy and partly due to the issue of double taxation - but that is likely to be resolved soon," said Ran Gidron, first

secretary at the Israeli embassy.

Georgia's special relationship with Israel goes back to the 1970s when the large community of Georgian Jews, which dates back to the 6th century BC, spearheaded the movement to emigrate to Israel. The movement was later espoused by the rest of the Soviet Union.

Many of the Israeli businessmen in Georgia are members of the 80,000-strong Georgian Jewish community now living in Israel. The rest have become acquainted with the country through Israel's Georgian Jews and

have often worked in co-operation with them in setting up business deals in Georgia. Their language skills, knowledge of the country and contacts proved indispensable when early western European investors showed caution about doing business in Georgia.

The Caucasus region as a whole is strategically important to Israel and is often viewed as the back yard of the Middle East. The potential oil boom in Azerbaijan is of great interest to Israel which has a lack of its own natural resources and wants to diversify its suppliers of oil and gas.

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Iranian warns Taliban  
danger of conflict

Iranian leaders decline land funding  
to expand commerce

# UN agency to make fresh cut in patent fees



The Iraqi National Assembly yesterday voting unanimously to recommend that the Iraqi leadership suspend the activities of UN weapons inspectors

## INTERNATIONAL

### Algerian leader runs out of room for manoeuvre

Faced with social and political pressures on all sides, Zeroual's position had become untenable, writes Roula Khalaf

**T**he events that led to the effective resignation of Lamine Zeroual, Algeria's president last week were, like most important decisions in Algerian politics, shrouded in secrecy.

Mr Zeroual said he would step down by next February and hold early presidential elections in which he would not run. His aim was to reinforce the democratic course he had set for Algeria on his election in 1995.

Few Algerian observers, however, believe his move was not the result of intense infighting among the higher echelons of the Algerian army, or that the next president could be elected without the support of a military-dominated establishment.

The reasons behind Mr Zeroual's decision and whether he was pushed out will be debated for weeks and months. What seems certain is that, over the past year, his room for manoeuvre had become increasingly limited. Be it privatisation or a response to increased outside pressure for improvements in human rights, the government's efforts stalled

into an easing of political tensions in what, once again, shows a stalemate in decision-making.

Mr Zeroual's departure has been as much of a shock to Algerians as to the outside world. Western governments had been betting on him restoring at least a semblance of democratic rule that would justify continued support for the regime.

It was after Mr Zeroual's

large investment in the sector.

With human rights organi-

sations mounting effective campaigns in the past year, companies had been looking for signs of action on the human rights front which they hoped Mr Zeroual might deliver.

The only consolation for western governments today is that Mr Zeroual's departure next February will not come as the result of an open coup, but by the elec-

toral process.

Whether elections will be

an expression of what Alge-

rians want or can help

resolve the country's seven-

year crisis, is uncertain.

Only yesterday, a massacre

of 27 people was an ugly

reminder of the persistent

bloodyshed that has cost

more than 65,000 lives since

1992.

Given the magnitude of

Algeria's social and eco-

nomic problems, the military

establishment has an inter-

est in averting a social explo-

sion and reviving hopes

inside and outside Algeria of

an end to the killings by

shadowy extremist groups.

As a recent report by a big

European bank pointed out,

the climate of lower oil

prices and Algeria's contin-

ued and virtual total depen-

dence on revenues from the sector leave it vulnerable to the prospect of another rescheduling of its massive debt in coming years. This is despite success in stabilising public finances under an International Monetary Fund programme and the \$8bn in foreign exchange reserves that have been accumulated.

Most important for Algeria

is the acceleration of growth to contain a 28 per cent unemployment rate. The necessary investment, how-

ever, still awaits an improvement in security. With Mr Zeroual's decision to step down, both domestic and foreign investors will be looking for signs of cohesion within the regime.

Many Algerian observers are remain sceptical that, given the Zeroual experience, the regime can agree on a credible candidate to succeed him, and if so, give him the powers to implement reforms.

A former senior official says: "The question is whether Zeroual's resignation was the result of a need to bring the regime out of an impasse, or whether it is their usual way of trying to buy time and divert attention away from the country's real problems."

## Iraq 'walking away' from sanctions review

By Tim Burt in Stockholm

**U**N Security Council. Mr Butler said Unscom still did not have a "full account" of Iraq's missile production capability or warhead materials. "We also need an account of their VX production, which is the most deadly nerve agent known to chemistry," he added.

If Iraq complied with UN resolutions on weapons of mass destruction, Mr Butler hinted that the commission could complete its work on chemical weapons and missiles in about four months.

However, he warned that investigations into the country's biological weapons capability could take far longer.

"The biological programme is in bad shape. We need to start again and they need to give us a full account of what substances they made."

Mr Butler, who yesterday had three hours of talks with the Swedish cabinet secretary, Jan Eliasson, played down reports of frustration within Unscom over an alleged softening in attitudes towards Iraq by some members of the Security Council.

He emphasised that the

Security Council had voted unanimously last week to suspend the possible review of sanctions until Iraq resumed work with Unscom.

"I have not seen any weakening in the resolve of the security council members that Iraq must comply with the law," he added.

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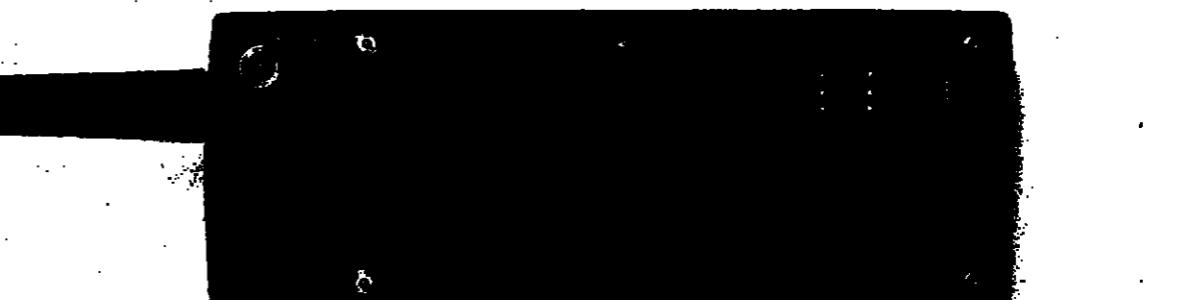
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### ZIMBABWE

#### Donors decline land funding

The Zimbabwe government may be forced to rethink its policy on land redistribution after donors attending a three-day conference made clear they were not prepared to fund the programme.

When the conference ended last Friday, ministers said they would implement a two-year programme to resettle 1m hectares, well short of their earlier commitment to resettle 150,000 people over five years on 5m hectares.

Their hope is that the two-year "pilot programme" will win donor support and unlock funding for a larger and more ambitious scheme thereafter.

With ministers having promised peasant farmers that land will be available for resettlement before the 1998-99 rains start in November, the government will be bound to come under pressure from grass roots supporters and militants to expedite its programme.

Tony Hawkins, Harare

### UZBEK-ISRAEL TIES

#### Bid to expand commerce

Islam Karimov, president of Uzbekistan, began his first visit to Israel yesterday, hoping to expand his largely Moslem country's commercial ties with the Jewish state.

Mr Karimov will sign deals on taxes, trade and co-operation in public health and agriculture, an Israeli statement said. He will attend a business seminar with leaders of more than 100 companies and visit factories during the three-day visit. Trade in 1997 between Israel and the Central Asian state of 23m people was tiny at \$20m.

Mr Karimov's tough stance on Islamic fundamentalism has already struck a chord with his Israeli hosts.

Prime Minister Benjamin Netanyahu elicited agreement from Mr Karimov to make the trip in May when the Israeli leader stopped in Tashkent on his way home from China.

Some 120,000 of the 145,000 Jews who were living in

Uzbekistan at the end of Soviet rule have left, about

70,000 of them for Israel. Reuters, Jerusalem

## INTERNATIONAL

WORLD ECONOMY GLOBAL LEADERS ANXIOUS TO MAKE FINANCIAL SYSTEM MORE RESILIENT TO FURTHER SHOCKS

**BIGGEST CHALLENGE IN 50 YEARS, SAYS CLINTON**

By Richard Waters in New York

President Bill Clinton sought to assuage US leadership amid the gathering storm in international financial markets yesterday with a call for a high-level international meeting to find ways to make the world's financial system more resilient to shocks in the future.

Mr Clinton also added his voice to warnings that the world economy faced its most serious challenge in 50 years.

While inflation had been the biggest threat to economic health for most of the

past three decades, he said, "clearly the balance of risks has now shifted, with fully a quarter of the world's population" living in countries which were experiencing a sharp slowdown in economic growth.

He also added his support to recent warnings from Alan Greenspan, chairman of the Federal Reserve, that the US "cannot forever remain an oasis of prosperity" in a troubled world.

Addressing the Council on Foreign Relations in New York yesterday, Mr Clinton confined himself to a weighty policy speech that

he said had been under consideration since the Mexican peso crisis of late 1994 first pointed up the risks posed by the free flow of capital around the world. He did not comment on his domestic problems.

The president used his platform to call for a meeting of finance ministers from the biggest industrialised and emerging economies within the next 30 days to suggest ways to dampen instability in international financial markets.

A report on the proposals should be produced by early next year. "We must find a way to

tap the energy of the world financial markets" without exposing countries that had sound domestic economic policies to the extreme instability that had been evident over the past year.

At the same time, Mr Clinton suggested a number of initiatives that, taken together, would help in the short term to stem the financial contagion that had spread from Asia and now threatened Latin America.

Foremost among these was success by Japan in kick-starting its economy, an issue that remained central both to global economic

growth and the health of ailing Asian nations.

The short-term measures would also include giving the International Monetary Fund power to use a \$15bn reserve to help stem the financial contagion, particularly as it began to affect Latin America.

Mr Clinton called on the World Bank to extend a stronger social "safety net" to Asian countries; said he had asked Robert Rubin, Treasury secretary, to help accelerate the Asia private sector debt programme to help sound companies get back on their feet; and added

that the US's Eximbank would look to support projects that could help to restore confidence and stability in Latin America.

In the longer term, he would continue to push for a further freeing of world trade with safeguards to protect ordinary workers and the environment.

"America can and must continue to act and to lead," Mr Clinton said, both to stop the financial contagion from spreading any further and to minimise the impact of the economic collapse in Asia.

## IMF MAY CHANGE STANCE

**CAPITAL CURBS SEEN IN MORE FAVOURABLE LIGHT**

By Stephen Fidler

Important signals emerged yesterday that economic policy-makers led by the International Monetary Fund are considering a shift in attitudes to controls on capital movements.

Until early this year, the IMF was leading an assault to dismantle obstacles to capital movements and it was already clear that it and leading members of the Group of Seven industrialised countries, including the US, was backing away from that position.

Now, it appears that international discussions about what is sometimes called the "new international financial architecture" may be moving towards the view that certain types of capital controls may be justified in some circumstances.

Speaking in Seoul yesterday, Hubert Neiss, the IMF's Asia-Pacific director, told a conference on the Asian financial that the deliberations about the desirable extent of these controls were still going on.

"My only prediction is that it will lead to some measures that will make it difficult for banks to run up short-term debts to foreigners," he was quoted as saying by Reuters.

He said this was likely to be done through a combination of prudential regulations and taxes on foreign exchange deposits. Mr Neiss declined to elaborate on what the controls would entail and where they would be implemented, saying the discussions were about controversial measures.

"It is important that [the controls] should not proliferate into general capital controls," Mr Neiss said. "They should act to prevent excesses and abuses."

The new controls would try "to protect countries from the over-volatility of

short-term flows" of capital, he said, adding: "No final conclusion has been reached."

A growing interest in capital controls, such as the type Chile has imposed on inward movements of short-term capital, has emerged since the outbreak of the Asian financial crisis. It is now considered inappropriate by many economists that countries should open their capital accounts while their banking systems are underdeveloped and inadequately regulated.

The Chilean controls – essentially a tax which falls most heavily on shorter term capital inflows – have been widely praised for being transparent and reasonably well administered. Chile has no controls on capital outflows.

However, many economists still see capital controls as unsuitable for more developed markets, essentially a short-term policy option and ineffective when attempting to stem capital outflows.

Mr Neiss was also quoted as saying the IMF was keenly watching Malaysia's experiment with more sweeping capital controls. "This is an experiment that everybody will be carefully watching, and whether it succeeds over a short while or on an enduring basis."

"Experience has shown that bankers and businessmen have proven to be too clever about circumventing such controls, when they have been applied elsewhere," he said. "It is not certain that Malaysia can insulate its economy," Mr Neiss said.

"Whilst you have these controls and you succeed in insulating interest and foreign exchange rates, whether you use this to push ahead with reforms is the question," he said.

## WARNING BY FORMER NY FED CHIEF

**Market turmoil 'threatens open economies'**By Stephen Fidler  
in Washington

A former head of the Federal Reserve Bank of New York said yesterday that turmoil in international financial markets presented a serious threat to market-oriented economies all over the world.

Gerald Corrigan, now a managing director with Goldman Sachs, said the financial turbulence constituted an important threat "to the cause of open and free political and economic institutions around the world". This challenged directly the national interests of the US.

Mr Corrigan was the first of a group of economists, academics and investment bankers speaking over three days of hearings about world economic turmoil to the House of Representatives banking committee.

The hearings culminate tomorrow with testimony from Alan Greenspan, chair-

man of the Federal Reserve Board, and Robert Rubin, US Treasury secretary.

Mr Corrigan's comments reflect what has, over the past two weeks, been a heightened level of concern about the consequences of the financial crisis that has spread from Asia to Russia and now threatens Latin America.

He described three elements that have characterised recent financial crises: troubled domestic financial systems and under-developed legal systems to deal with financial issues; large concentrations of short-term debt to either the public and private sectors or both; and an "understandable period of denial or paralysis" as the crisis strikes.

He said the key to a solution lay in protecting US growth, which – in the absence of a further worsening of the financial crisis should slip to its long-term trend of 2.5 per cent – and keeping European growth on

track. This would place half of the world economy in "safe harbour".

However, the future for Japan, responsible for 20 per cent of global output, remained in doubt.

Barry Eichengreen, economics professor at the University of California, Berkeley, told the committee: "This may be the most dan-

gerous international financial situation we have seen in a full 70 years", and suggested a change in the international approach towards the restructuring of international bond issues.

Most of the eight speakers yesterday emphasised the importance of the US fulfilling its commitments to the International Monetary Fund, though most agreed that some criticism of the IMF was valid.

Alan Binder, a former vice-chairman of the Federal Reserve, who is now at Princeton University, said he shared many criticisms of the IMF – especially its penchant for secrecy and its fascination with austerity.

But you don't rebuild the fire-house while the town is burning – you send out what trucks you have." Reform, he said, could come later.

James Leach, the Republi-

cian who chairs the committee, said: "It is a dangerous time requiring firm, bipartisan American leadership. The honour, prosperity and security of the US are at stake."

## NEW STRUCTURES SOUGHT STRAUSS-KAHN WANTS NEW BANK RULES AND LAFONTAINE BACKS THE SETTING OF CURRENCY TARGET ZONES

**European calls for reform of global financial system**By David Owen in Paris  
and Ralph Atkins in Bonn

Two leaders of the European centre-left yesterday called for alterations to the global financial system in light of the turmoil in international markets.

Dominique Strauss-Kahn, the French finance and industry minister, reiterated French calls for a reinforcement of the international financial system partly through improved prudential

rules for the banking and insurance sectors.

In Germany, Oskar Lafontaine, likely German finance minister if the opposition Social Democratic party (SPD) wins the September 27 election, expressed clear support for new structures aimed at increasing world currency stability. Mr Lafontaine backed ideas floated originally by Paul Volcker, former US Federal Reserve chairman, which Mr Lafontaine said would involve set-

ting target zones for currencies.

The SPD chairman said the system would be modelled on Europe's former currency "snake", the 1970s forerunner to the European monetary system. Mr Lafontaine said the SPD had already discussed such plans with the French Socialist party. "We're convinced that this suggestion would introduce greater stability worldwide and therefore avoid adverse developments such

as large numbers of job losses," Mr Lafontaine said.

Speaking in Paris, Mr Strauss-Kahn, a Socialist member of the French coalition government, said the present crises showed it was not easy to make the transition to a market economy. He likened attempts to do so by countries such as Thailand, South Korea and Russia as getting into a swimming-pool in which the water was too cold.

A more organised transi-

tion for such countries would be desirable, with attention given to transparency, information, prudential rules and systemic organisation.

The rules of the game were no longer well adapted because the world had changed, he said.

His comments came after he told Europe 1 radio on Sunday that a new Bretton Woods was needed, since current rules governing the world financial system had become inappropriate. This

was in reference to the Bretton Woods meetings in New Hampshire in 1944, which laid the basis for the post-war world financial system.

Mr Strauss-Kahn also said he would submit proposals on how the euro-zone should be represented outside Europe to a meeting of European Union finance ministers in Vienna later this month.

Ways of treating the zone's relations with the outside world needed to be agreed, he indicated.



Strauss-Kahn: transition to market economy not easy

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## THE AMERICAS

# Polls show Clinton job rating unimpaired

By Nancy Dunn in Washington

The pounding President Bill Clinton took with the release of the Starr report – and its embarrassing sexually explicit disclosures – has damaged him much less in US opinion polls than many experts expected.

Six separate polls found the president's job approval rating virtually unimpaired.

A CBS survey found this rating as high as 67 per cent.

At the least 59 per cent of those polled approved his job performance in a Washington Post poll.

However, Americans clearly disapprove of the president's behaviour and respect him less personally.

When the Washington Post asked 860 randomly selected adults at the weekend if they had a favourable or unfavourable impression of the president, only 50 per cent said favourable, down from 56 per cent last month.

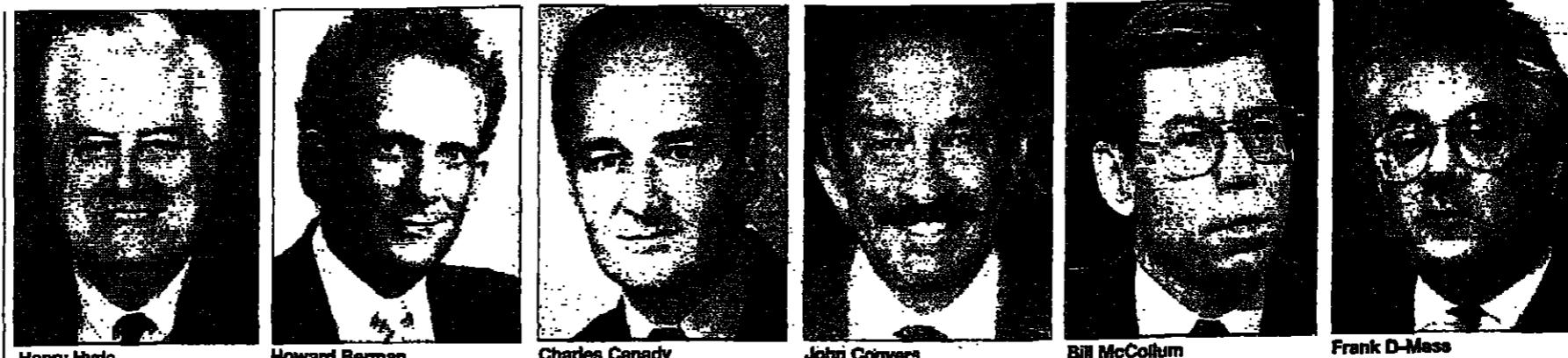
Stephen Wayne, a government professor at Georgetown University in Washington, said he had expected a much larger dip in job approval ratings, and perhaps a rise in 10 days to two weeks after the shock of the Starr report had worn off.

The polls indicate that [Kenneth] Starr did not make a convincing case that the charges are relevant," he said.

"This is not an objective report. Part of it is dictated by his own political views and at least part by his reaction at being the butt of so much criticism."

The inclusion of many salacious details in the Starr report may have backfired against the special prosecutor.

The Washington Post poll reported that 61 per cent of Americans thought there was too much unnecessary detail about sex, and 62 per cent professed themselves unsurprised by the findings.



HOUSE JUDICIARY COMMITTEE MEMBERS (ABOVE) MULL 18 BOXES OF EVIDENCE, A 2,000 PAGE APPENDIX, AND AUDIO AND VIDEO TAPES

# President's fate in hands of the House

By Adrian Michaels and Richard Wolfe in Washington

Bill Clinton's future now rests in the hands of the House of Representatives, which is attempting to draw up a schedule for dealing with the Starr report under intense time pressure ahead of the mid-term elections in less than two months.

The pace of the Lewinsky scandal has been difficult to predict. Although pundits believed the president would be forced into making another public statement soon after his testimony to the grand jury, opinion was split on how long he would wait. In the end he went on television straight after he had finished testifying on August 17.

Similarly, the Starr report was not expected to be submitted to Congress until the end of this month, but turned up at least a week

early. Within 48 hours it was all over the internet.

Now, with the drama unfolding on Capitol Hill, the timing of developments is also unclear. As the House judiciary committee mulls the report, 18 cardboard

what parts of the remaining evidence can be released to the public.

The committee may decide on these issues more quickly, providing it can determine which parts to withhold to protect "innocent" individuals who are not directly involved in the allegations facing the president. Kenneth Starr, the independent counsel, has urged Congress to treat much of this unpublished material as "confidential".

Meanwhile, the White House is keen to review the full testimony of witnesses before the grand jury, in the belief that the Starr report was a one-sided version of the facts which can be refuted in a different reading of existing testimony.

The House has already agreed, in a vote last week, that the committee must determine by September 28

are grounds for impeachment charges against President Bill Clinton.

Such investigations can only begin once the full House of Representatives votes on how to deal with the report, including taking witness statements, and issuing subpoenas. A debate of the procedural issues – which is itself likely to be a highly charged political skirmish – is expected tomorrow.

A further complication is the scheduled adjournment of the House on October 9. If the vote on the judiciary committee's recommendation has not taken place by then, House leaders could call back congressmen for a special vote. Alternatively, they could place the House in recess to return after the elections to vote on the judiciary committee's decisions.

A speedy resolution would favour everyone, since the

this case a newly-elected House, comprising a new set of politicians, will have to vote to approve the decisions passed by the current congressmen.

Once these hurdles have been overcome, and assuming that the committee decides to draw up articles of impeachment, the full House would vote again on a bill of impeachment. A simple majority is required to move the process to the Senate. It is difficult to see that happening in the first three months of next year.

A Senate trial, with the chief justice of the Supreme Court as judge, the senators as jury and House members and their lawyers acting as prosecutors, would then take place next summer. Richard Nixon had had enough long before this stage, and it is possible that Mr Clinton and the American people will have too.

## The White House believes report was a one-sided version of facts

avoiding the impression of conducting its deliberations with indecent haste.

If the judiciary committee decides to proceed with a full impeachment inquiry, and Representatives are hauled back from the stump to approve it, the probe is not expected to be finished by the end of the year. In

# Canadian bank merger debate heats up

By Edward Alden in Toronto

The heated debate over the future of Canada's banking sector is set to heat up further today with the release of a long-anticipated federal task force report on the industry.

The report, the first of its kind in three decades, will make recommendations expected to weigh heavily on Paul Martin, the finance minister, as he must decide soon whether to approve the largest bank mergers in Canadian history.

Today's report, known as the McKay task force after its chairman Harold McKay, is not expected to offer definitive advice on the proposed mergers. Instead, it is likely to say that such mergers are acceptable in principle, but may not be essential in the near future. It is also expected to recommend a greater opening of the market to foreign competition.

Four of Canada's five largest banks announced merger plans earlier this year – the Royal Bank of Canada teaming up with the Bank of Montreal and the Canadian Imperial Bank of Commerce joining with the Toronto-Dominion Bank.

The surprise proposals, which must be approved by Ottawa, handed the Liberal government its most difficult

decision of its current term in office.

The choice is not an easy one for Mr Martin. The merging banks argue that their proposed mergers are in response to similar ones in the US, the UK and Europe and that the failure of Canadian banks to react will weaken them in the face of growing international competition.

But opponents do not concede that argument. Scotiabank, Canada's fourth largest and the only one of the big five without a merger partner, has released a study arguing that the mergers would produce the most concentrated banking market in

the industrialised world.

The two new banks would account for 36 per cent of Canada's domestic banking assets, the report said, compared with 26 per cent for the two largest US banks and 24 per cent in the UK. Even Switzerland and the Netherlands, similarly small countries with concentrated banking systems, were at 57 per cent and 40 per cent respectively.

"This is being sold as something that's normal internationally, when in fact that is not the case," said Warren Estlin, chief economist at Scotiabank.

In a second study, released at the weekend, Doug Peters, a former Liberal cabinet minister, urged Mr Martin to block the mergers. He and economist Arthur Donner warned that some 20,000 to 40,000 jobs would be lost through branch closures, and that reduced competition would increase service charges to customers.

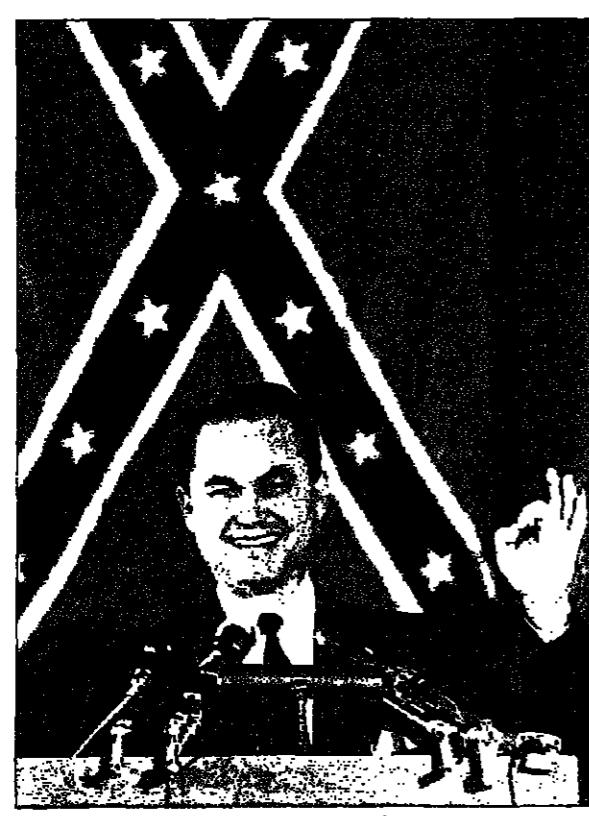
The study also said that allowing two large banks to dominate the market would sharply increase the systemic risk should one fail.

The merging banks responded that significant competition from non-bank providers already existed in most product sectors, from credit cards to mutual funds and residential mortgages.

Measured across all product lines, the two merged banks would have about 30 per cent of the total financial services market, they say.

Electronic banking and the opening of the Canadian market to foreign financial service companies promise even greater competition in the future, they say.

Industry analysts do not expect Mr Martin to endorse the recommendations of the McKay task force in their entirety. The debate will be overshadowed by a political battle pitting Liberal backbenchers, who mostly oppose the deal, against the lobbying muscle of the big banks.



OBITUARY: GEORGE WALLACE

# Symbol of old south in a time of change

George Corley Wallace, the former four-time governor of Alabama whose segregationist and populist rhetoric was a dark leitmotif of American politics in the 1960s and 1970s, has died aged 79.

He had been left paralysed below the waist by a would-be assassin's bullet in Laurel, Maryland, while campaigning for the Democratic party's presidential nomination in May 1972, but was re-elected governor two years later and served until his retirement in 1986.

Wallace was widely seen as a symbol of the old south even as the region was changing socially and economically. He continued, even in his final term in the state capital, Montgomery, to voice the fears of a working class disaffected with the federal government and disturbed by social change.

He first ran for governor

in 1958 as a relative Democratic moderate on race, was beaten and promptly vowed, in his own words, "never to be outgunned again".

Victorious four years later, his state inaugural address in 1963 contained the following challenge to the policies and court rulings designed to produce a racially integrated society: "Let us rise to the call of freedom-loving blood that is in us, and send our answer to the tyranny that clanks its chains upon the south.

"In the name of the greatest people that have ever trod this earth, I draw the line in the dust and toss the gauntlet before the feet of tyranny, and I say, Segregation now! Segregation tomorrow! Segregation forever!" That same year, he made his notorious "stand in the schoolhouse door" and sought to prevent the admission

of two black students to the University of Alabama. He failed, as other southern governors have done before and since. He discovered in the process that – in matters of race – real authority in Alabama lay not with the governor but with the legendary federal judge, Frank Johnson, and with a civil rights movement energised and legitimised by the police violence inflicted on demonstrators in Birmingham and Selma in the 1960s.

Barred by state law from a second term in 1966, Wallace simply arranged that his first wife, Lurleen, be elected governor (she died of cancer two years later) and turned his attention to the national stage.

He had made a token run for the Democratic nomination in 1964, but in 1968 he formed his own American

Independent party and became a force in the land, capitalising on the clear disarray in the party to which he owed nominal allegiance.

When the final votes were counted he had won five southern states and taken 14 per cent of the popular vote, exceptional for an independent candidate. Some pundits even thought his performance had denied the White House to Vice-president Hubert Humphrey, the Democratic nominee who was beaten by Richard Nixon.

In fact, Wallace merely undercut the south that was no longer a Democratic fiefdom, as first evidenced in Senator Barry Goldwater's regional success in carrying four states in the 1964 election against President Lyndon Johnson.

Yet the Wallace appeal in that year was deeper and more widespread. Blue-collar

workers across the country

– the predecessors of those later to be known as "Reagan Democrats" – loved his indictment of liberals, Communists, the courts, the media and those "pointy-headed bureaucrats who can't even park their bicycles straight". Ross Perot tapped a similar rich vein in the 1980s.

Wallace ran as a Democrat again in 1972 under the slogan "Send them a message" and enjoyed some early primary successes before Arthur Bremer's bullets cut him down. He was also a candidate briefly again in 1976.

Thereafter his life was in Alabama where he became a more conventional governor, building schools and roads and seeking new investments. Ironically, in his final re-election in 1982, about one-third of the state's

blacks voted for him.

He recanted somewhat in his later years. On the 20th anniversary of the stand in the schoolhouse door, he said: "We were wrong, we live in a new day". In 1978 he went to Martin Luther King's old church in Montgomery and told black ministers: "I regret my support of segregation and the pain it has caused the black people of our state and nation."

He took final consolation in being right before his time. "They all talking like me," he said in a 1994 interview.

"Nixon, Reagan, Clinton. Welfare reform, crime, big government, taxes on the middle class. They all saying what I was saying then." Perhaps so, but the voice at its strongest was always dominant.

Jurek Martin

# Brazil struggles to plug heavy outflows of foreign capital

Markets have won a respite but the threat remains of a deeper economic crisis. Geoff Dyer and Richard Lapper report

Brazilian financial markets won a respite yesterday morning. However, investors continued to be highly nervous about the government's ability to stave off a deeper economic crisis.

Shares on the São Paulo stock exchange were 2.78 per cent higher early yesterday afternoon, after rising 4 per cent at one stage. The gains in stock markets in the US and Europe, together with hopes that the Group of Seven leading industrial nations' meeting in London might produce a package of emergency financial assistance for Latin America, helped the market.

However, investors were dismayed by the news that a further \$1.7bn left the country through the foreign exchange market on Friday, bringing the total for this

month so far to \$12.7bn. This was despite the rise in interest rates on Thursday night from 29.75 per cent to 49.75 per cent, the second rise in a week, and a 13.4 per cent jump in share prices during trading on Friday. Economists did not rule out further heavy outflows.

With general elections only three weeks away, observers began to speculate about what further measures the government could take to prevent the heavy outflow of funds in the short-term.

The most likely option, economists believe, is the acceptance of a line of credit from the IMF or other international institutions to bolster reserves, which now stand at \$31bn-\$32bn.

The alternative would be a substantial fiscal package to reduce a budget deficit



Fernando Henrique Cardoso: elections three weeks away but poll ratings seem unaffected by crisis AP

which was 7.8 per cent of GDP over the last 12 months, according to Marcelo Carvalho, economist at JP Morgan. After the first interest rate rise, the government outlined last week R\$4bn (US\$3.4bn) of new cuts. But Thursday night's rate rise will lead to further deterioration in the fiscal numbers.

"They need overwhelming measures. The more they try to wait and carry out the measures piecemeal, the more they will be seen to be less than the sum of their parts. If they come up with a big fiscal package, it will show the government is committed," said Standard & Poor's, the credit agency.

One other source of relief for the government might come from the three privatisations scheduled for this week. While it would not be a surprise for any of them to

be cancelled given market conditions, two privatisations – Gerasul, a power generator, and Bandeirantes, a distribution company – could attract foreign buyers and bring in much-needed capital.

"More importantly, it would be a strong sign of confidence in the management of the economy," said Mauro Schneider, economist at ING Barings in São Paulo.

# Ecuador forced to devalue sucre

By Edward Bartram in Quito and Agencies

Ecuador yesterday became the second Latin American country to devalue its currency in less than a month when it cut the value of the sucre by 25 per cent.

Ecuador's economy has been struggling as a result of the fall in the price of oil, which generated 30 per cent of export revenues last year, and the El Niño weather phenomenon which has disrupted agricultural production. The move comes after heavy pressure against the sucre. Last week the central bank spent \$90m to defend the currency and on Friday the inter-bank interest rate rose to 53 per cent.

Analysts said the devaluation was necessary to reactivate an economy expected to grow by less than 1 per cent this year, but said it could have been avoided if President Jamil Mahuad had moved to cut the 7 per cent of GDP fiscal deficit.

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FINANCIAL TIMES TUESDAY SEPTEMBER 15 1998 \*



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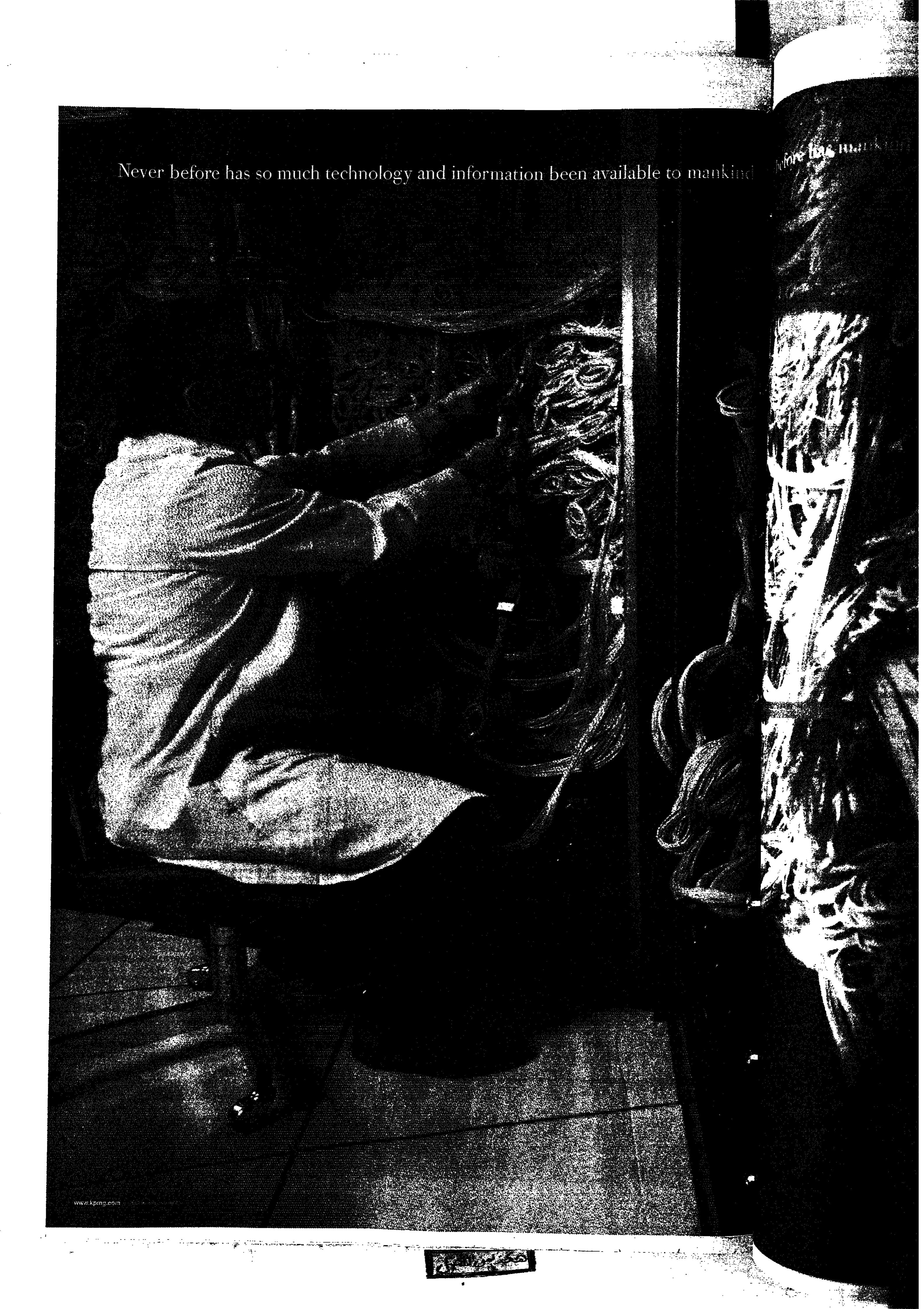
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## ASIA-PACIFIC

PROFITS PLUNGE FLOORS SET ON SELECTION OF ITEMS IN MACHINE BUILDING SECTOR □ INDUSTRY ASSOCIATIONS MAY GET NEW POWERS

# China imposes price curbs as deflation bites

By James Kyne in Beijing

China is to impose selective price controls in a retreat from free-market mechanisms aimed at shielding companies from cut-throat competition been exacerbated by 11 consecutive months of deflation.

The State Machine Building Industry Bureau (SMBIB), an organisation ranking just below ministry level, said yesterday that price floors were to be set for products such as passenger cars, computerised machine tools, three-wheel farm trucks, loading machines and power generators.

Officials said that the restrictions could be extended to include other products at a later date.

The controls are supposed to be "self-regulated", an official at the SMBIB said. The exact mechanism for

**Japan warned that yen weakness would make it difficult to keep the renminbi stable**

China warned Japan yesterday in their first bilateral meeting on the Asian financial crisis that a weak yen would make it more difficult to keep the renminbi stable, James Kyne reports.

"China repeated what it has always openly said about its concern that a weak yen will make it difficult to keep the yuan stable," a Japanese official.

supervision is still being decided but it is likely to involve giving industry association greater powers, the official said.

There are about 180 industry associations but they lack the regulatory authority to intervene in markets.

"Enterprises must look at

who declined to be identified, told journalists.

Chinese officials have refrained from making such remarks in public since before the visit of President Bill Clinton to China in June. Although their warnings of pressure building against the renminbi probably helped prompt the US and Japan to intervene in support of the yen, such comments also run the risk

of undermining domestic confidence in the Chinese currency.

The black-market price of renminbi is at its lowest levels this year as demand for foreign currency increases, driven in part by nervousness over the recent speculative attack on the Hong Kong dollar. The Chinese currency was at around RMB8.7 to RMB8.8 to the US dollar in Beijing's

street-side black markets yesterday, compared to the official rate of RMB8.27.

The question of yen weakness dominated the one-day talks, but China's comments were "not harsh", the Japanese official said.

Chinese trade officials have in private heaped criticism on Japan for "selfishness" in doing little to stimulate domestic demand and support the yen. Some

government economists, speaking before the meeting yesterday, said they suspected Tokyo of having a "weak yen" policy with which it hopes to export its way out of current problems.

China reiterated its stance against devaluing the renminbi and said it fully supported the Hong Kong administration's defence of the Hong Kong dollar peg to the US dollar.

grain, water and freight transport, remain fixed.

Signs of a heavier regulatory touch have proliferated recently, with authorities announcing this week that all diesel and petrol imports are to be banned from Sunday.

Authorities also moved to ease another of China's economic problems - a slowdown in foreign investment inflows. China is to extend to foreign companies export tax rebates offered to domestic companies from January 1 next year, the official China Securities newspaper said.

China has raised tax rebates for local companies significantly this year, as a means to compensate for the enhanced competitive edge enjoyed by south-east Asian countries since their currencies have been devalued.

and alcoholic drinks. In some cities, bottles of beer are selling for less than bottled water, the China Daily newspaper said.

The retail price index fell 3.3 per cent in August, the sharpest fall since the deflationary trend began in October last year. The decline

came in spite of a significant increase in the price of rice because of widespread flooding.

The prices of many consumer goods were freed during the 1990s as an important step in the country's free-market reforms. Some prices, such as those for

Sumitomo Trust, another Japanese bank, and injecting a large amount of capital into the bank.

Last month LTCB, which insists it is solvent, announced a restructuring plan and government officials indicated that the bank was likely to get between Y500bn and Y1,000bn in public funds.

However, the plan has been rejected by the opposition, which argues that banks should be allowed to fail rather than be kept alive with public money. LTCB should be declared insolvent, opposition members say.

Analysts yesterday warned that the uncertainty over LTCB could further undermine confidence in the Japanese financial sector particularly since the Bank of Japan has repeatedly warned that the insolvency of a large bank could cause serious disruption in global derivatives markets.

Jim McGinnis, analyst at Dresdner Kleinwort Benson said: "I think this [political row] is an interim step to nationalising LTCB."

**Prefecture warns of likely deficit**

The government of Kanagawa, a large Japanese prefecture which includes the city of Yokohama, yesterday warned that it was likely to have a large budget deficit next year unless it made big spending cuts, Gillian Tett reports.

In fiscal 1998 this deficit

is likely to be around Y6bn (\$46m), while in fiscal 1999 it could rise to around Y22bn, the local

proposal included a plan to scrap the Y13,000bn (\$99bn) public fund earmarked to recapitalise ailing banks.

The opposition has been particularly critical of this fund, which it says aims to support troubled banks that should be allowed to fail.

However, the LDP would scrap the fund only after an agreement is reached with the opposition on a framework for public assistance to support the banks.

Failure to reach a deal has also increased the heat on

LTCB, which has suffered sharp declines in its share price due to growing market uncertainty over its fate.

Shares in LTCB plunged to a record low of Y19 yesterday, amid growing confusion about its future. Although they later recovered to close at Y38, the fall, which was the maximum permitted on the Tokyo stock exchange, left the shares trading well below their par value of Y30.

The LDP has been hoping to resolve the problems at LTCB by merging the group

with Sumitomo Trust,

another Japanese bank, and injecting a large amount of capital into the bank.

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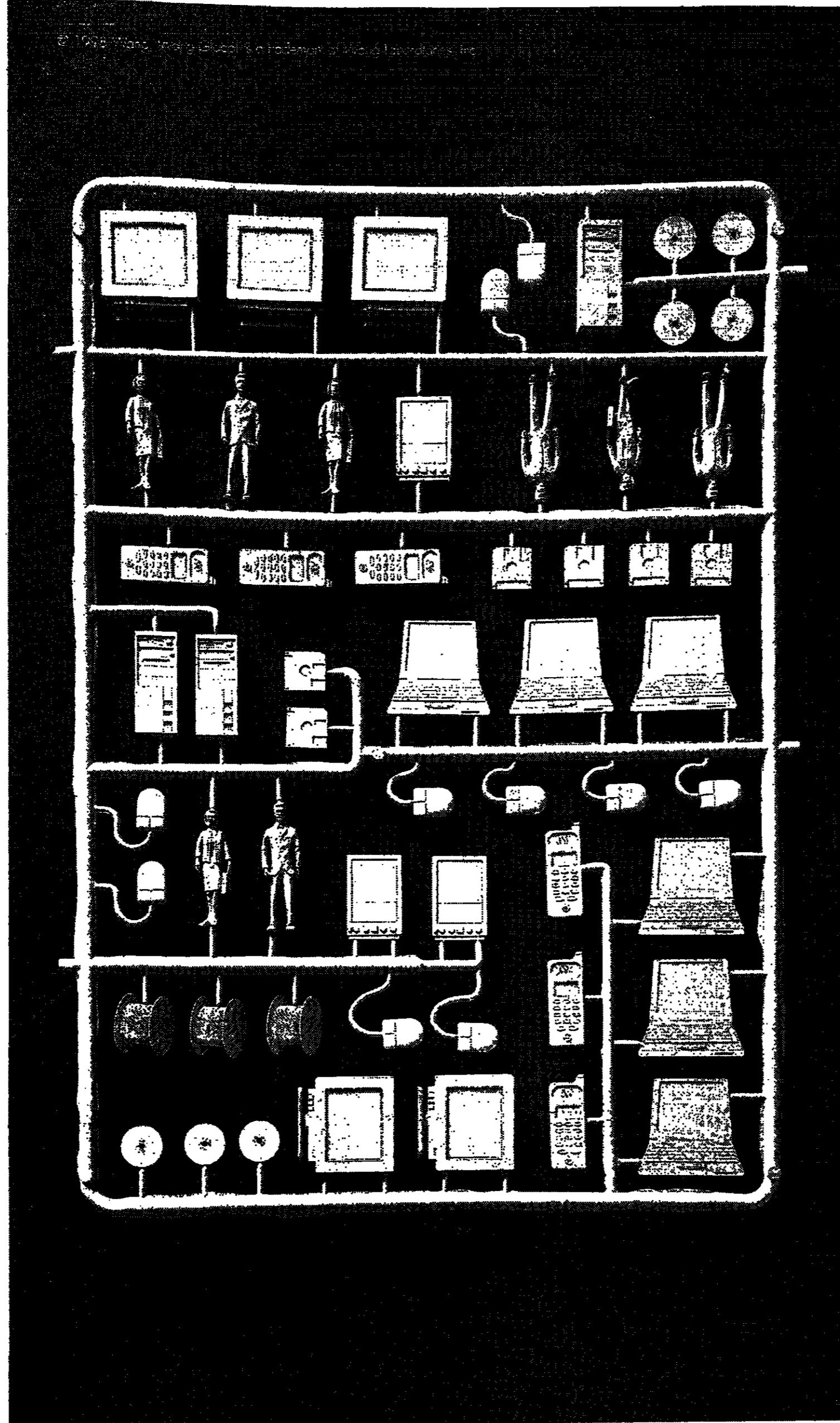
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## BRITAIN

ECONOMIC CRIME INTERNATIONAL CONFERENCE HEARS PLEA FROM SENIOR LAW ENFORCEMENT OFFICIAL

# Offshore concessions face US criticism

By Jimmy Burns in Cambridge

A leading US authority on financial law enforcement yesterday urged the elimination of differential treatment of offshore transactions.

"We should be moving towards an international system where offshore means the same as onshore," Jonathan Winer, deputy assistant secretary of state for international law enforcement, said at a conference in Cambridge, England. There should be "the same regulations, the

same access to records, the same law enforcement."

Countries should eliminate the "tax evasion" loophole by adding tax evasion to the list of offences in national anti-money laundering laws and mutual legal assistance agreements should be amended to include tax offences, he said.

Mr Winer was speaking at an international conference on the prevention and control of economic crime, attended by senior law enforcement and government officials. He set out a

detailed programme for governments to strengthen regulation and enforcement to ensure continuing safety and reliability now that wealth is represented increasingly by "electronic digits".

First, governments should ensure that internet service providers retained records of traffic for long enough to allow law enforcement agencies and regulators to reconstruct transactions.

Second, agencies should refuse to accept bank secrecy in cases involving financial crime and a black-

list of unco-operative countries should be drawn up. Countries which do not allow international regulators access to financial records should have their transactions subjected to additional regulatory or enforcement reviews.

Third, global financial assistance by multilateral lenders such as the World Bank and International Monetary Fund should be withheld unless the recipient country acted against financial corruption. Regulatory systems needed to be suffi-

ciently transparent to provide good warning signals when things are going wrong, whether in a single transaction or a national economy.

At their last meeting in Birmingham, England, in May this year, the leaders of the G8 nations warned that "there must be no safe havens either for criminals or for their money" and committed themselves to take vigorous action against the problem.

Mr Winer said that technical experts within the G8 were required to make progress on the issue by the next summit in Cologne, Germany, scheduled for next June.

Raymond Kelly, commissioner for the US Customs Service, warned of the increasing use of "cyberspace" by international organised crime groups for illegal money transfers. "We do not wish to frustrate the use of the legitimate e-cash or encryption but we do need to... combat this new threat of advanced systems of payment."

## Trade union chief rages at boardroom 'greed'

By Andrew Bolger, Employment Correspondent

John Edmonds, president of the Trades Union Congress, yesterday attacked boardroom greed over pay and described the issue of executive pay as "the politics of the pig trough".

"A company director who takes a pay rise of £50,000 (\$82,500) when the rest of the workforce is getting a few hundred is not part of some general trend," said Mr Edmonds, general secretary of the GMB general union. "He is a greedy bastard."

Mr Edmonds told the first day of the TUC conference, in the north-west England seaside resort of Blackpool, that a recent government call for pay restraint had "missed the target very badly" by suggesting everyone was getting large pay rises. He called on ministers not to blame workers but to "tell the truth" about what goes on in boardrooms.

To laughter and applause, Mr Edmonds said: "Executive pay is now the politics of the pig trough. We have little chance of creating a fair society unless we insist that people with great power act with a similar level of responsibility."

Mr Edmonds said hundreds of thousands of jobs

### Warning on job losses 'hype'

John Prescott, the deputy prime minister, yesterday warned the Trades Union Congress that everybody should "be careful not to hype or talk ourselves into increasing job losses or say we are within hours of collapsing into recession". While growth was slowing, this was so the country could "get back on track for steady and sustainable growth...". Earlier, David Blunkett, education and employment secretary, had accused trade union leaders of "hysteria". In his speech to the TUC today, Mr Blunkett is expected to take a tough position against union demands for lower interest rates.

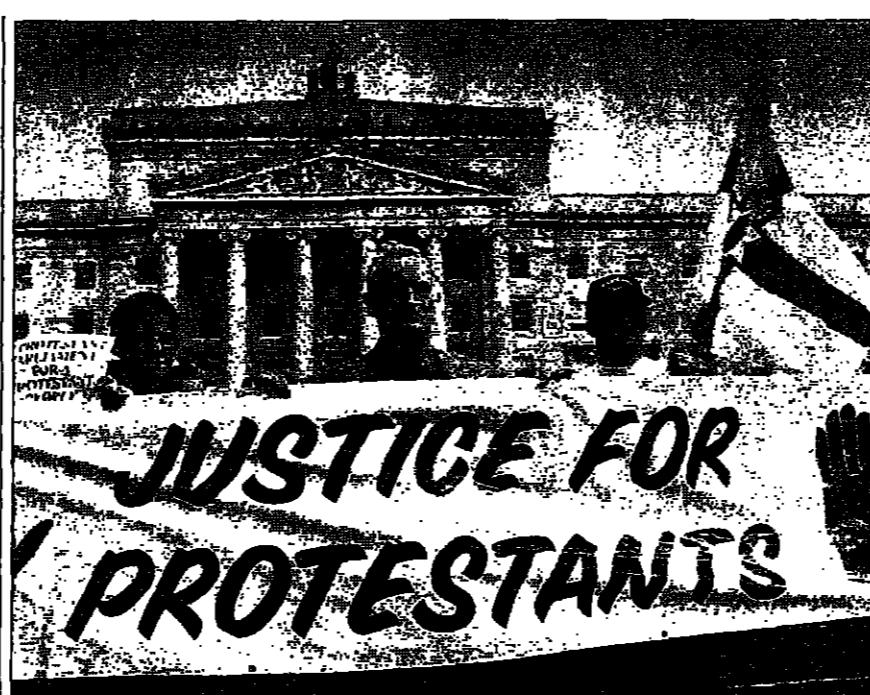
were at risk in manufacturing from the policy of keeping interest rates high. "A better way of dampening demand would have been to raise taxes. But the political consensus is that income taxes cannot be increased." He said that it was British income taxes were the lowest in Europe and high interest rates were crushing industry.

"So we must have the courage to break this ill-founded consensus and tell people earning over £50,000 or £100,000 a year that they must pay higher taxes."

Mr Edmonds praised the Labour government's promises of improvements for working people and said now was the time to rebuild the union movement. "Of course, there have been disappointments. However, we have come out of darkness into sunlight - or at least brightly dappled shade."

Mr Edmonds urged Tony Blair, the prime minister, to "shrug off the vestiges of a persistent Conservatism" and challenged the "widespread myth" that the years of Conservative government contained some good features which should be preserved.

I include privatisation, which began with the claim that it would increase commercial freedom, and ended up with the energy industries in chaos and a bunch of water companies where there seem to almost as many bloated rodents in the boardroom as in the sewers." He said the TUC would support the CWU postal union in resisting "any plan, or hint of a plan, for the privatisation of the Post Office".



## Protests as NI assembly reopens

The Northern Ireland

assembly should be a "pluralist parliament for a pluralist people," David Trimble, the region's first minister, said when the assembly re-opened yesterday, writes John Murray Brown in Dublin.

"We are in the fortunate position of struggling with democratic constitutional arrangements rather than struggling with the politics of the latest atrocity," Mr Trimble said.

But he repeated that Sinn Féin, the political wing of the Irish Republican Army, could not be allowed to take its seats in the proposed executive until the IRA started decommissioning its arms.

Some opponents of the peace agreement (pictured)

protested outside the parliament building against the presence of nationalists in the assembly. Inside,

John Hume, leader of the moderate nationalist Social Democratic and Labour party, said he was aware of the differences but warned that unless the new institutions were set up, "what this assembly will become is not just a talking shop about our past, but a shouting shop about our past."

The assembly, which will sit in shadow form until next February, has already seen differences emerge between unionists and nationalists over ministerial posts.

## Hopes rise for end to EU ban on beef exports

By Michael Smith in Brussels

Nick Brown, the UK farm minister, said yesterday he was hopeful the European Union would lift its worldwide ban on UK beef exports by the end of the year.

His comments in Brussels follow a report by European veterinary experts giving a favourable view of the UK's meat slaughtering and inspection facilities. Britain was banned from exporting beef in March 1996 after scientists found a potential link between BSE, or "mad cow disease", and a similar illness affecting humans.

Mr Brown in Brussels for talks with European Commission officials, said the UK had done everything asked of it by the EU to resume beef exports and he hoped for a favourable decision in October or soon after.

His comments reflect a growing view among EU agriculture officials that the UK has a strong chance of winning political support this year from fellow EU members for a "date-based" scheme which would allow exports of meat from cattle born after August 1996.

This would cover virtually all beef cattle in the UK, although exporters would also have to show that the mother of the animal had lived for more than six months after the birth and had not contracted BSE.

The export ban was eased earlier this year when the EU voted to allow the resumption of exports from Northern Ireland, where the history of individual cattle is computerised. The European Commission, the EU's executive, has supported a lifting of the ban for the rest of the UK for several months.

Some countries, particularly Germany, remain concerned about beef from Britain, which has suffered the highest rate of BSE of all European countries. Ireland, the Netherlands and Sweden have already signalled support for ending the ban.

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## NEWS DIGEST

## BRITISH TELECOMMUNICATIONS

### Charges 'six times higher than elsewhere in Europe'

Most European businesses pay far less than those in the UK for connection to the information superhighway, a survey has found. It shows that British Telecommunications' charges for basic connection and rental for ISDN packages, the high speed digital telecoms service, are up to six times higher than businesses pay elsewhere in Europe.

Margrit Sessions, managing director of the consultancy Philips Tariffa which carried out the survey, said the UK risked becoming a technological outcast: "It is incredible that, even though BT has reduced some of its ISDN prices, the UK remains closer in pricing to Europe's developing nations such as Poland, Hungary and the Czech Republic than Germany, France, Holland and Sweden," she said.

ISDN lines, which make possible high-speed access to the internet and allow for the transmission of full motion video pictures, are commonly supplied as basic (two channel) or primary (up to 30 channels) packages. BT has, essentially, a monopoly on the supply of these lines in the UK. The cost of connecting a basic ISDN line is \$48 in Germany, \$111 in France but \$331 in the UK, including \$174 worth of calls. The more sophisticated primary system costs \$96 to install in Germany, \$692 in France but \$3,867 in the UK.

BT said yesterday that the difference is pricing could be explained by the levels to which individual companies subsidised provision of the service. Deutsche Telekom, in particular, had taken a strategic decision to subsidise heavily the provision of ISDN lines to promote the service across Germany. However, the British company had been prevented by the UK telecoms watchdog from cross-subsidising ISDN provision. Alan Cane, London

## MANUFACTURED GOODS

### Prices lowest for over 30 years

The strong pound and weak commodity prices have helped keep the rise in prices of goods leaving British factory gates at its lowest for more than 30 years. Economists said the subdued growth in producer prices would help keep overall retail price inflation in check and add to pressure for a cut in interest rates.

The price of manufactured goods fell 0.2 per cent between July and August, the Office for National Statistics said yesterday. The year-on-year rate of growth fell from 0.8 to 0.5 per cent, its lowest level since June 1987.

Electronic goods such as office machinery and computers, radio, television and communications equipment, where competition from cheaper imports has been fiercest, experienced the sharpest declines. The core price index, which excludes volatile oil production and food, drink and tobacco, all of which tend to be highly sensitive to seasonal fluctuations or vulnerable to government duties, rose 0.2 per cent in the year to the end of August, in line with the previous month. Christopher Adams, London

## ELECTRICITY SUPPLIERS

### Competition 'cutting prices'

Well over 1m domestic and small business customers, representing about 5 per cent of the market, have signed up to change their electricity supplier, Professor Stephen Littlechild, the industry regulator, reported yesterday. He said the phased introduction of competition in domestic power markets, which began yesterday, had already caused prices to fall. About 750,000 customers in parts of northern and eastern England, north Wales and Scotland were being offered average savings of about 8 per cent to switch suppliers.

Prof Littlechild signalled yesterday that he would not oppose the takeover of an electricity supply business by a generator provided that customers' benefited from the move. The government is due to rule soon whether PowerGen, the UK's second largest generator, can proceed with its £1.9bn (\$3.13bn) agreed takeover of East Midlands, the third largest electricity supplier. Andrew Taylor, London

## JAILED EX-BARINGS TRADER

### Leeson refused early release

Singapore has refused to grant early release on compassionate grounds to Nick Leeson - the securities trader who brought down the Barings merchant bank - after he was diagnosed with colon cancer.

Stephen Pollard of Kingsley Napley, a lawyer for Mr Leeson, said yesterday that the Singapore director of prisons who told him: "We have carefully considered your appeal and regret to inform you that Mr Leeson's current medical condition does not warrant the grant of an early release." In a statement, Mr Pollard said: "Although this decision was not unexpected it is very disappointing."

Mr Leeson, 31, has been in jail since the collapse of Barings in 1995. He is being treated in the hospital wing of the Changi Prison after an operation last month. Mr Leeson, serving a 15-year sentence for cheating the Singapore International Monetary Exchange by falsely reporting trading positions and deceiving Coopers & Lybrand, the auditor of Barings Futures Singapore. If Mr Leeson were granted full parole, he could be released by the end of June 1999. Sheila McNulty, Kuala Lumpur

## CONSERVATIVE PARTY EX-PREMIER HEATH ADDS TO CRITICISM OF CURRENT LEADER

### Euro ballot a charade, says Brittan

By Financial Times Reporters and Agencies

The ballot of Conservative party members about the single European currency has been attacked by Sir Leon Brittan, a member of the European Commission who was previously a senior minister in Margaret Thatcher's Conservative government.

The ballot, called by William Hague, the present party leader, has also been attacked by Sir Edward Heath, who was Conservative prime minister when the UK joined the European Economic Community in 1973. Members will be asked if they agree that the party

should oppose British entry into economic and monetary union at the next UK national election.

"The thing has an element of charade about it because everybody knows that he is going to win the referendum which means that it is not going to prove anything," Sir Leon said on BBC Radio. "I think there is a risk that the Conservative party becomes marginalised, if not beached." The result of the ballot would certainly not silence the pro-Europeans in the party.

Sir Edward underlined Conservative divisions over Europe by insisting he would continue to fight for "ever closer union" between Britain and the rest of the EU. He told the London Sunday Times that Mr Hague's reform of the party's organisation and structures was "damaging and wrong."

Asked if he would be attracted to joining the present-day party, Sir Edward replied: "No, I wouldn't, and I know a lot of people it doesn't attract."

Mr Hague, pressed about Sir Edward's comments, said on BBC television: "I don't think he'll ever forgive any of us for leading the party after him. It's sad but it's true."

Sir Edward yesterday dismissed a statement by Sir Edward that the party was not in tune with the young.

Party headquarters released

private polling which suggested that most first-time voters were receptive to the party's hardline stance against a European single currency.

An ICM poll found 81 per cent of those aged 16 to 24 agreed with the statement: "Britain should rule out joining the European single currency until we can see how it works in bad economic times as well as good."

Mr Hague commented: "We need a European Union which helps us, not one which holds us back, an EU which adapts to the needs of a new generation, not one which reflects the aspirations of an older generation."

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## MANAGEMENT

## PEOPLE ON THE MOVE

**Smits in the driving seat at Rabobank**

After barely four months on the board of Rabobank, the Dutch co-operative group, Hans Smits has been given the top job.

When he arrived in May as deputy chairman, the former chief of Amsterdam's Schiphol airport had no banking background. Next March he takes over from Herman Wijffels, who is stepping down as chairman after 12 years to head the Social and Economic Council, a government advisory body.

At 48, Smits is young enough to serve a similar term. He was six years at Schiphol, where he had to battle for room to expand its capacity in the face of environmental objections which led to tough limits on aircraft noise. That issue set back his ambition to have the hub privatised.

Smits clearly has staying power. He is known as an ardent marathon runner, like Kees Storm, chairman of Aegon, the big Dutch insurer. Smits will have to learn the insurance business as well as banking. Wijffels, after presiding over a period of international expansion at Rabo, has just agreed a merger with Achmea, a smaller rival to Aegon.

Rabo these days also includes Robeco, the Rotterdam-based fund manager. Some suspect the Dutch financial sector is entering another round of consolidation. As a co-op, such deals are trickier for Rabo than for its listed competitors. But Wijffels has made clear that demutualisation should not be expected in the near future. And with the world's only remaining AAA rating from all the main credit agencies for a non-state bank, Rabo is sitting pretty in the international capital markets.

Smits went to Schiphol in 1992 after a career in The

Hague at the economic affairs and transport ministries, at the latter reaching the top bureaucratic rung as secretary general. *Gordon Cramb, Amsterdam*

**Bonfield succeeds Collum at SB**

SmithKline Beecham, the UK pharmaceuticals company, yesterday announced that Hugh Collum, chief financial officer since 1989, is to retire at the end of the year.

He will be replaced Andrew Bonfield, his deputy.

The changeover, which SB said had been long planned, comes at an awkward moment for the company, which is trying to persuade markets it has a strong future on its own after this year's failed merger with Glaxo Wellcome, its UK rival. SB was keen to stress

Collum, who was appointed to the Beecham board in 1987, was recently named non-executive chairman of Chiroscience, one of the UK's leading biotechnology companies. *David Pilling, London*

**Lord Levene resigning from SB**

That the replacement of Collum, 58, did not signal any change of direction.

"I've worked very closely with Hugh for seven years," said Bonfield, a chartered accountant who joined SB in 1989 when he worked on the "integration team" that oversaw the merger between SmithKline Beecham and Beecham.

"Obviously we have different management skills and I'm not a clone of Hugh," he said, but he did

not expect anything to change in matters of substance.

Bonfield, the youngest vice-president in the history of the company, is almost certain to join the board on Collum's retirement. Asked whether he would advise it to dispose of some of SB's non-core activities, which include the manufacture of such products as Ribena and Lucozade, Bonfield said: "It would be wrong for me to speculate about nutritions. But obviously, if the right opportunity came up the board would have to consider it."

Some analysts suggested that bringing in a younger man might signal an openness to change, even a reappraisal of the shelved merger with Glaxo. But Bonfield said he was confident SB could deliver a strong financial performance on its own. The company is adamant that the Glaxo deal is dead.

Collum, who was appointed to the Beecham board in 1987, was recently named non-executive chairman of Chiroscience, one of the UK's leading biotechnology companies. *David Pilling, London*

**Lord Levene to Bankers Trust**

Lord Levene of Portsoaks is to take over as chairman of Bankers Trust International, the US wholesale banking group, with its head office in the City of London. He has been a senior adviser at Morgan Stanley Dean Witter.

Lord Levene, architect of the revitalisation of Canary Wharf, a new office development close to the City of London, is widely expected to be elected Lord Mayor of London at the end of this month.

The Lord Mayorship runs for one year from November, and Lord Levene acknowledges that during that period he will have less time for Bankers Trust.

"Happily today the Lord Mayor doesn't spend all his time dressed up in funny clothes, but instead

discussing financial services, which is not exactly irrelevant," he said.

London bankers said Lord Levene, with a foot in the Canary Wharf and another in the City, would be ideally placed to engineer a takeover by the City of its downstream rival, which has been winning the battle to lure most of the big headquarters construction projects from banks such as Citibank and HSBC.

At Bankers Trust, Lord Levene will report to Yves de Balmann and Mayo Shattuck, vice-chairmen of Bankers Trust and chief executives of BT.

Alex Brown, its equities arm.

He will be filling the post once occupied by de Balmann, who moved back to New York last August.

Lord Levene, who was head of defence procurement in Margaret Thatcher's Conservative government from 1985 to 1991, and advised on efficiency and effectiveness to John Major, prime minister, from 1992 to 1997, said he had been "keen to run something".

"Investment banks like Morgan Stanley, Merrill Lynch and Goldman Sachs have overcome the issue of whether they are nasty interlopers in the UK.

Bankers Trust is perhaps not quite so high profile," he said.

*George Graham, London*

**Grieder to Swisscom**

Swisscom, Switzerland's soon-to-be-privatised telephone company, has completed the rejuvenation of its top management team with the recruitment of Calvin Grieder, 43, to oversee the group's mobile, voice and data/multimedia services.

Grieder, who has a degree in mechanical engineering, is the fifth member of Swisscom's top management to join the group in the last year. He will be head of product houses, a new position on the Swisscom management

board reflecting Swisscom chief executive Tony Reis's belief in the increasing convergence between various forms of communications, such as mobile and voice. He wants to run Swisscom as an integrated business and not just as a holding company for a range of independent businesses, such as mobile telephony.

Grieder's responsibility will be to manage the sub-units of mobile, voice and data/multimedia whose main task is to develop new products and services for Swisscom-wide marketing. He takes over from Heinz Karrer, 39, Swisscom's recently appointed marketing chief, who has overseen the product houses unit on an interim basis.

Grieder joins Swisscom from the packaging technology management of Schweizerischen Industriegesellschaft. He has worked for a number of other Swiss engineering companies including Georg Fischer, Bürkert-Contromatic and Mikron. Half of Swisscom's top management team have been appointed within the last year, including a chief financial officer, head of network operations, head of marketing and a head of corporate and information technology. The average age of the Swisscom management is 45 and four members of the group are under 40. *William Hall, Zurich*

**Moving places**

• Zygmunt Tyszkiewicz, who retired earlier this year as secretary-general of Unice, the European employer body, has become a governor of the cross-party European Policy Forum which promotes market-led, decentralist ideas across the EU.

• The Chase Manhattan Corporation has promoted Murad Megalli to senior country officer for Chase in Russia.

• Cisco Systems, the

worldwide leader in networking for the internet, has appointed Theo Wegbrans vice-president for Northern Europe. Wegbrans will be a member of Cisco's executive staff in Europe. He joins from QCS, which he co-founded in 1992.

• Lince, Spain's third fixed telephony operator, has appointed Eugenio Galdeón, the owner of Multitel, chairman. Lince is a joint venture between France Telecom and Banco Santander. Ferrovial and Cableropa.

• Edison Brothers Stores has named Michele Ann Bergerac president of Edison Footwear Group. She will oversee all merchandising for Edison's Bakers and Wild Pair Footwear chains. She joins from the May Department Stores Company, where she served as a footwear executive with the Foley's division.

• The Chubb Corporation has announced that it is entering the global reinsurance business with the establishment of Chubb Re, a new subsidiary based in New Jersey. John Berger is joining Chubb Re as president and chief executive. Berger was previously president and chief executive of F&G Re, now a unit of the St Paul Companies.

• Swedish insurance company Försäkrings AB Skandia has named Anders Kvist its new chief operating officer for its Skandia Investment Management unit from October 1. In addition, Kvist, who is presently chief executive of Skandia Liv, the company's life insurance arm, will be deputy head of Skandia Investment Management.

• Bankers Trust has named Roberta Sonnenfeld managing director for global securities services in its global institutional services unit, reporting directly to Mary Cirillo, head of GIS. Sonnenfeld comes to Bankers Trust from Citibank, where she was division executive and senior operations and technology officer for worldwide securities.

## GROWING BUSINESS FLOTATION

**Be prepared for a bourse debut**

**Katharine Campbell** on lessons to be drawn from study of stock market listings in the US

If private companies cruise along more or less at their own speed on ordinary roads, the transition to public company life can resemble sudden propulsion on to a six-lane motorway.

A study by Ernst & Young, the accountancy firm, found that 28 per cent of fast-growing companies that joined Nasdaq between 1988 and 1994 deemed their float "unsuccessful".

One of the principal lessons from the study is that preparing for a listing is a relatively long-term proposition. Some 62 per cent of those disappointed with the experience reckoned the principal problem was a lack of preparation, which meant they were poorly equipped to handle the extra visibility, scrutiny and other pressures that accompany a debut on the bourse.

Meanwhile two-thirds of those who said the float had been "highly successful" - 41 per cent of the 517 chief executive officers questioned - had started behaving like public companies more than a year beforehand.

The unsuccessful ones had implemented such procedures and systems less than six months before their shares were listed, if at all. Changes included restructuring the board, revising financial and reporting systems, sorting out directors' pay and implementing investor relation programmes.

The most important driver of success after the float, appeared to be the early introduction of employee incentive programmes.

Companies classed as highly successful had an average post-float share price that was 20 per cent higher than those deemed unsuccessful. Over three years they had doubled their market capitalisation, while the unsuccessful appeared to have lost 10 per cent of their value.

Those companies where the chief executive officer had purely personal reasons for going public and viewed the float primarily as an opportunity to achieve "personal advantage" were far less likely to do well.

Companies that made the right changes - and were well-positioned compared with competitors - enjoyed an acceleration effect as they joined the stock market motorway.

Conversely, the ill-prepared and poorly positioned found things deteriorating all the more quickly in the fast-track environment.

• An impending economic downturn could hit family businesses in Europe particularly hard, adds *Katharine Campbell*. While many currently boast a solid financial base, they tend to be worse at monitoring crucial performance indicators than non-family businesses.

The Family Business Report, produced by Grant Thornton, the accountancy firm, is drawn from the findings of its 1998 European Business Survey of 6,000 small and medium-sized businesses across 20 countries.

It found that family businesses tend to be less attuned to watching for signs of trouble, and are not as good at tracking performance through management accounts. They are also prone to overlook early danger signals, such as changes in the levels of debtors, stock or outstanding orders.

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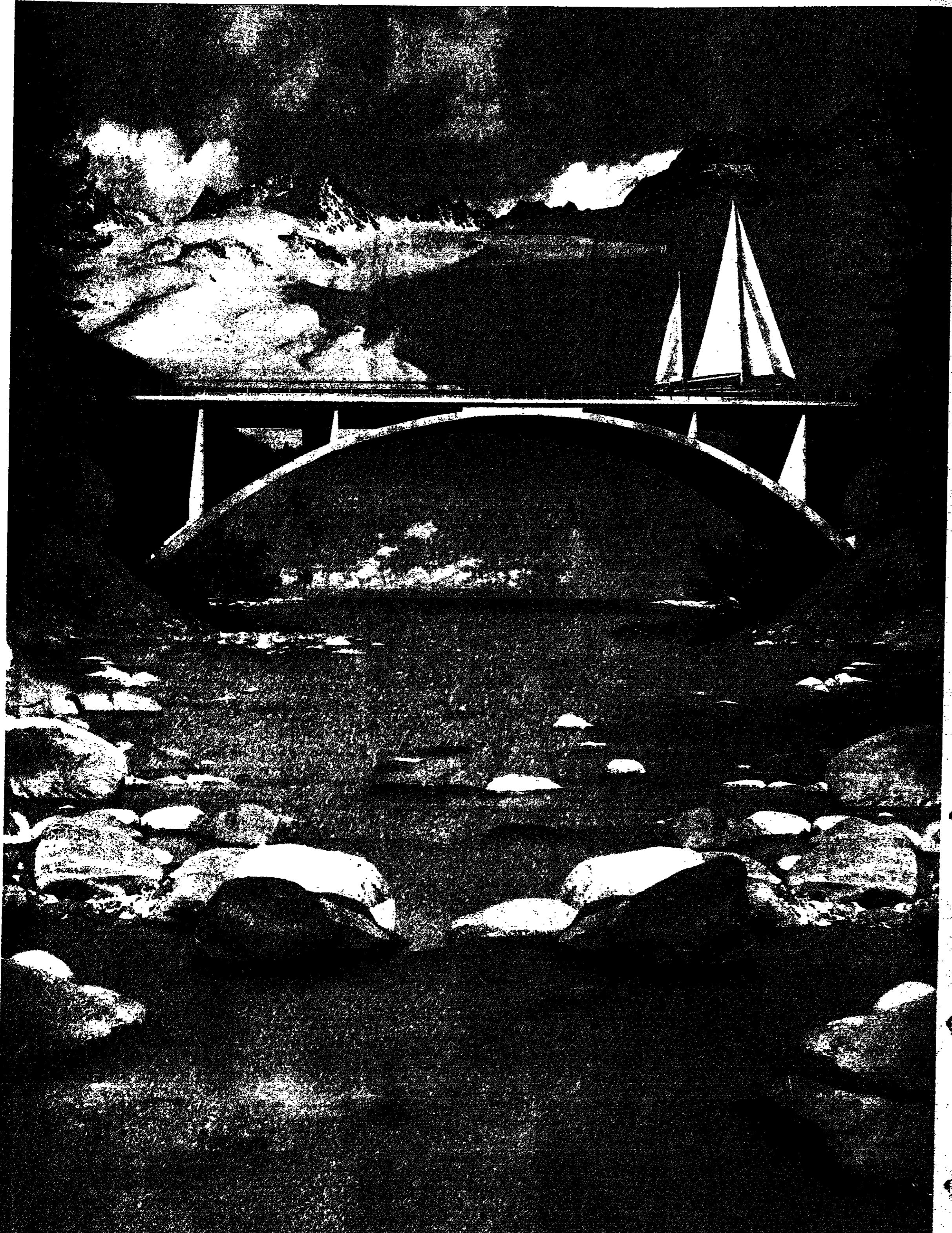
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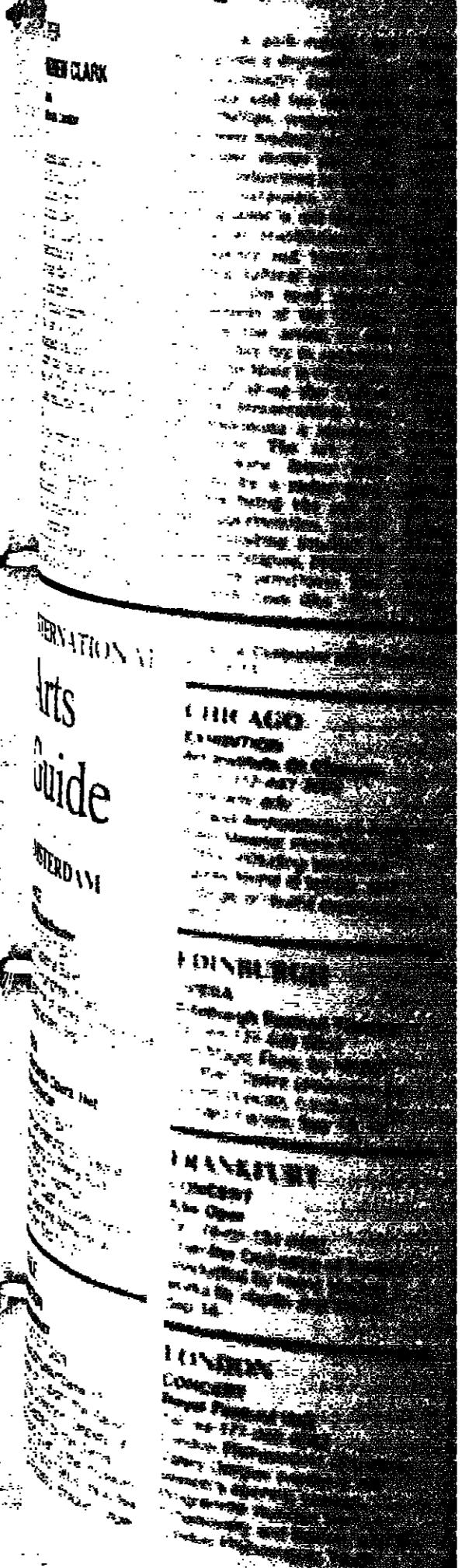
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Lip it up, and



## THE ARTS

CINEMA VENICE FILM FESTIVAL

## Power of the popcorn-eaters

As the winners are announced, Nigel Andrews asks who is the best to judge, the critics or the public?

Few outsiders suspect it, but things can get rough at film festivals. We don't have hooligans running on to the pitch, but we do have directors running off at the mouth.

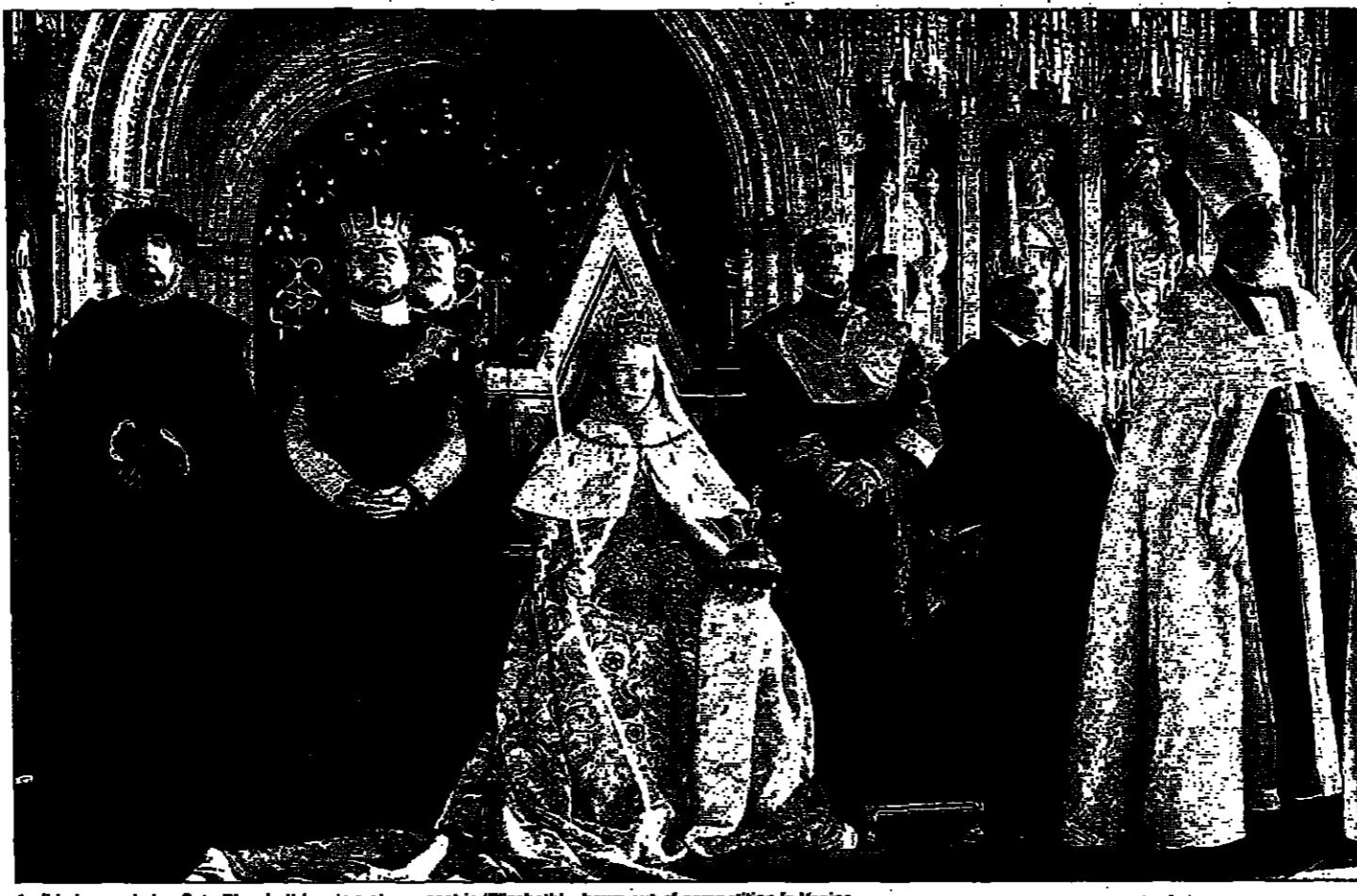
The big philosophical football at Venice has been 'Who should judge a movie, the paying audience or paid film critic?'

Alessandro D'Alatri, maker of the Italian film *The Garden of Eden*, which the public cheered, while the press jeered (albeit in different cinemas), said it was criminal - yes, criminal - of reviewers to ignore or dismiss the *vox populi*. Festival boss Felice Laudadio then seemed to endorse D'Alatri by urging critics to slip into the last minutes of public screenings, presumably with pocket seismographs to register audience response.

It is a mad world or threats to be. The reason critics are paid to see films is that they know about them, care about them, think about them. Sometimes they get it right. But look at most movies that have weathered the century and you will find that critics liked them back in their year of birth, while the public voted with yawns or absence. Giving more opinion-forming power to popcorn-eaters isn't democracy in action, it is intelligence in dereliction.

So what were, respectively, the Golden Lion winner at Venice and - for me and many - the best film? They were Gianni Amelio's *Cost Rideriamo* and Moshen Makhmalbaf's *Le Silence*, both watched by towns with a quantum drop in enthusiasm compared to the cheers they met out to George Clooney in *Out of Sight* (latest Elmore Leonard novel to hit defences screen), Jim Carrey in *The Truman Show* (1994 goes Hollywood) or any of the other non-competitive US biggies unspooling in midnight showings.

More on the Lion winner presently. Makhmalbaf's



A gilded paw-shake: Cate Blanchett heads a strong cast in 'Elizabeth', shown out of competition in Venice

film won something called a

Senate Medal, for which I shower praise on the senate. The wonder of this new movie by the Iranian director of *The Cyclist* and *Gabbeh* - it tells of a blind boy threatened both with home eviction and with expulsion from his job as an instrument-tuner - is that it makes you reinvent your notion of cinema.

The style is as all jewelled cut-ups. It is as if Makhmalbaf's late mid-eastern neighbour Sergei Parajanov (*The Colour of Pomegranates*) had breathed inspiration into the collage-style visual portraiture (a lip, an eye, a pigtail) or into the Tajikistan-shot scenery magical with half-imagined sights and intensely felt sounds, trus-

ting water, restless winds).

The boy has overheard, somewhere, the first notes of Beethoven's Fifth. So those hammer-blown chords become first a playful motif - he gets copper-beaters to thrum them for him - and finally a stunning epiphany. The film is all about transcending dis- possession; all about a sense-deprived human being turning his fragmented world into a whole, much as audiences themselves turn the flickering staccato of celluloid into a continuum.

Sometimes, of course, a festival public can dislike a film and be dead right. Venice had its abominations. They ranged from Abel Ferrara's *New Ross Hotel*, featuring Christopher Walken in a drugs-and-crime yarn of

giddying inconsequence, to two Latin horrors in Fernando Solanas's *The Cloud* (when in doubt in neo-Marxist Buenos Aires, break into song) and Joao Botelho's *Traffic* (when in doubt in bourgeois-satirising Portugal, imitate badly, Bumuel's *Discreet Charm*).

There were also movies to which the public could be forgiven for reacting perplexedly. Both the Italian grand prize winner, Gianni Amelio's *Cost Rideriamo* (*The Way We Laughed*), and Julio Medem's liked-by-some (including me) *Lovers of the North Pole* from Spain are slow to bewitch.

Amelio tells of two Sicilian emigrant brothers meeting disillusionment in early-1960s Turin, assailed by homesickness and their grim baptism in the affluent society. Medem follows two love-struck foster-siblings between the suture and sentimental, as if unsure whether to please or to challenge their audiences, his new film pleases by challenging. Its marvellous visual texture - a gloomy, grainy impasto you could almost sink your fingers in - suits the profundity of this psycho-social portrait.

By the close of each thought, we are breathing in time with the director and characters. *Lovers* shows that Iberia and its empire are still the true home of magical realism, where movies are suckled on an ancestry of wonder handed down from Cervantes and Goya to Miro and Marquez. *Laughed* becomes a harrowing picture of a still-divided Italy, whose north and south are not just different regions but different realities.

Where previous Amelio

films (*The Stolen Children*, *Lamerica*) oscillated between the suture and sentimental, as if unsure whether to please or to challenge their audiences, his new film pleases by challenging. Its marvellous visual texture - a gloomy, grainy impasto you could almost sink your fingers in - suits the profundity of this psycho-social portrait.

Three other Venice movies deserved, if not a Golden Lion, at least a gilded paw-shake. *Elizabeth*, showing out of competition, proves that if you are mad enough to hire an Indian director to film the early years of Elizabeth I, you may reap the reward of courage.

Shekhar (Bander Queen)

## Words speak louder

THEATRE  
IAN SHUTTLEWORTH

*Crave*  
*Black Cat* are belter-schleper comedies from the US and former Yugoslavia. David Babe wrote the first, from his stage play about male chauvinist motormouths meeting mid-life crisis, and Kevin Spacey, Meg Ryan and Sean Penn, who won Venice's Best Actor award, perform the roof off.

The roof stayed off for

twice-Palmed Cannes hero Emir Kusturica, who won a Best Director Silver Lion for his merry, going-on-demented, tale of gypsy life.

At the end of each day there was Hollywood. Even Cannes, to re-invoke the mother of movie events, cannot match Venice's record for pulling in top US films and celebs. This year it was Warren Beatty, whose acting-writing-directing satire on American politics *Bulworth* was topical if not top-rate; Robert De Niro, Method-emoting in a new thriller called *Romeo*; T. Hanks and S. Spielberg, saving *Private Ryan* and *Melanie Griffith*, Jim Carrey and George Clooney.

It is true that Kane's latest play, which sees her definitively transcend the furore of her debut with *Blasphemous*, has no plot in any conventional sense, nor any physical action. Vicki Featherstone, directing for Princes' Playhouse, places the four actors on a row of swivel chairs, the only bodily movement during 45 minutes being an occasional quarter-turn of one seat or another, so that when two of the performers get up and change places it strikes as a theatrical coup.

Kane's script denotes the characters by initial letters only, and includes no stage directions of any kind other than indicating where to leave a beat between what are almost invariably single brief lines. Featherstone has actors sometimes deliver remarks to an obvious interlocutor, sometimes to another party, sometimes leaves them hanging directionless, so that we seem to be catching only fragments of monologues and conversations which constantly run beneath the lines we are allowed to hear.

Dark rumours abound that Felice Laudadio, who gave Venice '98 its best programme in years, is about to quit. A festival riven with political infighting is used to having its artistic directors drop to the canvas in early rounds. Most of us critics, though, think there is too much canvas around altogether. Too much on the floor and too much on the roof (do we have to watch movies in a giant tent?), when it should all be on the easel for great movie artists. Also, if they have decided that to legitimise film judgment they are now going to canvas(s) the public - to stretch a lexical leitmotif to its limit - Venice may quickly turn from the best festival in European movie-land to its biggest, loudest laughing stock.

The work resembles a spoken poem more than a play: indeed, it comes most nearly unstuck when it attempts most openly to be poetical, either with strings of internal rhymes or explicit quotation from *The Waste Land*. However, the wave of the language moves too quickly for these moments of awkwardness to have any lasting effect. *Crave* echoes Eliot's poem on many levels - quotation, oblique reference, occasional lines in other languages and general atmosphere; the city to which the actors refer might as well be Eliot's "unreal city", their emptinesses and sufferings those of his characters, but far more passionately expressed. Even when the object of want is not articulated (as, aside from one bravura extended monologue, it scarcely ever is), the ferocity of the craving itself is palpable.

Given these circumstances, then, is *Crave* a play - is it, at any rate, a theatrical play rather than a radio piece? I believe fervently that it is, and that it gains more than most works from being presented in the living, visible, physically present flesh.

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David Rendall: a vivid portrait of Otello

Master Mar

## Rip it up, and start again

## OPERA

## ANDREW CLARK

Otello  
Coliseum, London

Coming hard on the heels of the Royal Opera's closure announcement, English National Opera's new *Otello* has succeeded simply in compounding the gloom. Leaving the Coliseum after the first night, the only feeling I could summon was sorrow for a cast that had struggled valiantly to surmount the noise and ugliness of David Freeman's pseudo-realistic modern setting.

In the current climate, it would be easy - but mistaken - to exaggerate the significance of one production, to interpret this *Otello* as a symptom of London's deepening operatic recession. So let's be sanguine. We

needed a pick-me-up, but were given a depressant.

The scenario devised by Freeman and his designer, Tom Phillips, suggests they have been reading too many newspaper stories about anti-military behaviour at British army outposts. Their starting point is not the psychological truthfulness of Shakespeare and Verdi, but the geographical setting of Cyprus - the most superficial element of the drama. Hyper-realism not only breaks that spell, making nonsense of Verdi's great Act 3 ensemble and the *Otello*/Desdemona death scene, but sidesteps the music.

The opening storm is heavily overlaid with electronic simulations; dialogue is regularly fused with the gutural shouts of paradigm-ground drill; duets, soliloquies and ensembles are interrupted by squaddies trudging across the set. The whole thing is jarrish, and typical of the stage, in your

bastard" and "Could you pass me my hairbrush?"

The irony is that the more realistic the production tries to be, the more stock-operative it becomes. The power of all great dramas lies in the way they transcend or defy reality, using a mixture of theatrical licence and poetic distancing to draw us into the realm of character and motivation. Hyper-realism not only breaks that spell, making nonsense of Verdi's great Act 3 ensemble and the *Otello*/Desdemona death scene, but sidesteps the music.

Diction is flawless (a lesson to the rest of the cast, except Mark Le Brocq's fine Cassio), while his acting in Act 3 is a vivid portrait of psychological collapse. There's enough here to suggest that, given the right opportunities, Rendall's

face contempt with which Freeman seems to regard ENO audiences.

Amid the fakery it is still possible to discern a real *Otello*. David Rendall's career has been a patient ascent to this summit, and he proves himself worthy of the challenge. "Esultate" establishes a commanding presence, each note cleanly and spaciously articulated. Rendall has the power where needed, as the heroic ring of his Act 2 outbursts confirm. But his essentially lyrical approach gives the voice a bronzed liquidity which is appealing, and the *sotto voce* asides are tellingly phrased.

For Paul Daniel, the company's music director, this

*Otello* will bestride the world.

Susan Bullock takes longer to establish herself, partly because her costumes in the first two acts are so unfurling. This is a plainer, more mature Desdemona than we are used to seeing, and one evidently inured to marital abuse; but Bullock makes us privy to the emotional wounds, and caps her portrait with glorious arcs of sound. Robert Hayward's Iago is neither plausible devil nor creepy jester; he's just a well-camouflaged snake with a grudge, - so well-camouflaged, in fact, that he's rather anonymous. Rebecca de Pont Davies makes an impressive house debut as Emilia and the other comprimario roles are strongly cast.

For Paul Daniel, the company's music director, this

*Otello* represents a lapse of

judgment. Why are there so many intervals? Why are the choruses so disorganized? He should never have mauling Verdi's score, and even with eyes shut, there are some cringe-making moments, such as the out-of-time Act 2 serenade. The orchestra seems happiest with guns

blazing - the brass have a field day - in common with Daniel's epic reading of the score. All in all, it's not much of a welcoming present for ENO's incoming general director, Nicholas Payne. Let's hope he writes it off and starts again.

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## INTERNATIONAL

## Arts Guide

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Dutch National Ballet:  
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choreographers; Sep 15, 18, 19

OPERA Netherlands Opera, Het  
Muziektheater  
Tel: 31-20-551 8911  
Götterdämmerung: by Wagner.  
New staging by Pierre Audi,  
conducted by Hartmut  
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Krusé, Jeannine Altmeier and  
Henk Smits; Sep 16, 20

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## EDINBURGH

OPERA Edinburgh Festival Theatre  
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The Magic Flute: by Mozart.  
Scottish Opera production by  
Martin Duncan, conducted by  
Richard Farnes; Sep 16, 19

## FRANKFURT

CONCERT Alte Oper  
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Chamber Orchestra of Europe:  
conducted by Heinz Holliger in  
works by Haydn and Mozart;  
Sep 16

## LONDON

CONCERT Royal Festival Hall  
Tel: 44-171-950 4242  
London Philharmonic Orchestra:  
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Programme includes works by  
Tchaikovsky and Berlioz, with the  
London Philharmonic Youth

Orchestra, London Philharmonic  
Choir and violin soloist Sarah  
Chang; Sep 20

OPERA English National Opera, London Coliseum  
Tel: 44-171-632 8300

● *Otello*: by Verdi, New  
production by David Freeman,  
designed by Tom Phillips and  
conducted by Paul Daniel/Mark  
Shanahan. David Rendall sings the  
title role; Sep 16, 19

## LOS ANGELES

OPERA L.A. Opera, Dorothy Chandler  
Pavilion  
Tel: 1-213-974 8001  
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Werther: by Massenet.  
Conducted by Emmanuel Joel in a  
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Capitole Toulouse staged by  
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sung by Ramón Vargas; Sep 15, 18

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## COMMENT &amp; ANALYSIS



PETER MARTIN

## Japan's new warriors

Japan's economic crisis will liberate its companies from traditional relationships and make them more competitive

**Japan Inc** is dying. The country's economic crisis ensures that its traditional corporate structure cannot survive. For western companies, this may be the most profound long-term implication of the crisis.

In the short term, of course, the state of Japan's economy and banking system is more important. But assuming that the Japanese government manages to stave off a depression, what happens to the country's big companies is vital for western competitors.

Japan Inc will change in at least three ways. First, its intimate fabric of corporate relationships will unravel. Second, the "convoy system", which has kept competitors moving along in the same direction at the same speed, will break up. And third, the nature of foreign companies' presence in Japan will undergo a qualitative change. Together, these three changes will transform Japanese business.

The first change, the unravelling of corporate relationships, is best captured by recent developments in two of the *keiretsu*, or informal but powerful business groupings that dominate Japanese life. On Friday, Bank of Tokyo-Mitsubishi, which lies at the heart of the Mitsubishi *keiretsu*, announced that it was tightening its links with three financial companies in the group. On the face of it, this might seem like a strengthening of *keiretsu* links rather than a relaxation. But in fact it reflects the fact that the bank can no longer rely on Nikko Securities, another *keiretsu* member, for unqualified support.

Nikko has agreed to sell 25

per cent of its shares to the US financial conglomerate Travelers Group. More important, much of its capital markets activities will be merged into a joint venture with Travelers. Bank of Tokyo-Mitsubishi might reasonably have expected that the Big Bang deregulation now under way in Japan's financial markets would have pushed Nikko into its arms. Instead, it has lost it to a foreign suitor.

Another recent example comes with the revelation over the weekend of a planned Y200bn (E267m) refinancing by Fuji Bank, a core member of the Fuyo *keiretsu*. The bank will be asking the other members of the group for money, including Hitachi, Marubeni, Canon, Nissan and the Yasuda life and property-casualty insurance companies. Many of these companies are in poor shape. Even if they manage to rally round their banking partner this time, they will be ill-placed to help it out further if needed. Nor will they be able to help other

Meanwhile, western companies' activities in the Japanese market are undergoing a subtle but important shift. Until now, relatively few western companies have been able to boast of treating their operations in Japan on the



same basis as in other countries. Too often, they have had to operate through joint ventures that leave them at arm's length from the levers of power. In particular, they have often been unable to dictate profit targets or the level of competitive aggression.

That is still the preferred approach of their Japanese partners. Nikko Securities, for example, seeks to keep its initial relationship with Travelers Group firmly under control. It is determined to retain 51 per cent ownership of the joint venture, to run it with a quota system for board seats, and to corral its sphere of activities to an area - wholesale market operations - in which it needs outside assistance.

Yet even if Nikko succeeds in confining its relationship with Travelers at the outset, it is likely to come under irresistible pressure to open it up in future. Other Japanese companies are increasingly finding their western partners are no longer content to accept an arm's length role. With the yen weak and share prices depressed, there has been a steady trickle of western companies buying control of their Japanese joint ventures.

None of these changes will happen overnight. Even when a western company acquires 100 per cent ownership of its Japanese operations, for example, it must still wrestle with the complexities of the local market. Its behaviour cannot change instantly.

But over time, Japanese companies will become a lot more like European or American ones than past experience suggests. Japan's crisis will be long and painful. But as it eases, the most successful Japanese companies will re-emerge as global powers. Liberated from traditional relationships, more clearly oriented towards profit, strengthened by victories over domestic competitors, they will not be comfortable competitors. The most important task for western business is to start to think of them as companies in their own right, not as subsidiaries of Japan Inc.

peter.martin@FT.com

## LETTERS TO THE EDITOR

### West could rectify criminal process of Russian company ownership

From Mr Robert J. McIntyre.

Sir, Vladimir Potanin's offer ("Plea over Russian bank debt", September 11) to make good on foreign loans abroad, deposited in personal, not corporate accounts. This is simply stolen money, amounting to tens of billions of dollars. Many of these transactions have been documented in detail by the "Accounting Chamber" of the Russian government.

Mr Potanin helpfully offers to turn over physical assets in Russia that he is likely to lose. The value of his claims to these physical assets will not increase if they are passed to foreign banks.

Since the Russian government now owes tens of billions to foreign governments, banks and corporations, it may wish to export large physical volumes of valuable goods while declaring themselves unable to pay wages, taxes or input bills at home. The

new owners of many such industrial and resource production enterprises secreted the proceeds of foreign sales abroad, deposited in personal, not corporate accounts.

This is simply stolen money, amounting to tens of billions of dollars. Many of these transactions have been documented in detail by the "Accounting Chamber" of the Russian government.

The abrupt reorientation of economic policy under Primakov probably brings these actions forward in time. These privatised companies continue to this day to export large physical volumes of valuable goods while declaring themselves unable to pay wages, taxes or input bills at home. The

misappropriation and asset stripping.

The West could redeem itself in the eyes of the once-trusting Russian population by playing the collection agency role. This appears to violate western norms of separating personal and company business, but in this case would rectify a sustained criminal process in which the west has been complicit. Ways have been found to deal with the international movement of the proceeds of other criminal activity. Let the Accounting Chamber present its evidence and see how much of the loot can be found.

Robert J. McIntyre,  
project director,  
Transition from Below UNU/  
WIDER (World Institute for  
Development Economics  
Research),  
Katajanokkalaituri 8B,  
00160 Helsinki, Finland

### Something wrong, surely

From Mr Geoffrey Dicks.

Sir, Yet again you promulgate the pernicious view that "unemployment must now be allowed to rise - perhaps by 500,000 - to bring the economy back to a non-inflationary path" ("Bank turn", September 11).

The argument is based on the so-called natural rate of unemployment, or NAIRU (non-accelerating inflation rate of unemployment) analysis. This says there is a level of unemployment that is consistent with stable inflation. If the authorities try to hold unemployment below that level, inflation will continue to rise - and at an increasing rate.

By arguing for a 500,000 rise in unemployment you are implicitly saying that it has been below the natural rate for some 2½ years. If the NAIRU theory has any validity, inflation should surely now be on an increasing (accelerating?) trend. Is it? Quite the reverse. Does this not imply there is something wrong with the theory?

The distinction is not trivial. Sacrificing 500,000 jobs to a theory which appears to be contradicted by the evidence could hardly be more irresponsible. Fortunately the Monetary Policy Committee appears to be more pragmatic than you are.

Geoffrey Dicks,  
UK economist,  
Greenwich NatWest,  
1 Jermyn Street,  
London SW1Y 4UH, UK

### Absent from the persecutory chorus

From Mr Norman Birnbaum.

Sir, In the Financial Times reports from the US on our presidential crisis, there is one matter which your correspondents have not quite given the attention it merits. Persecutory zeal, accompanied by a quite extraordinary charge of hypocritical self-righteousness, is the most evident motivation of the president's adversaries. It is interesting to note

that there are two bodies which have rather conspicuously not joined in the chorus demanding of the president a continuous exercise in public self-humiliation (the stocks of the Puritans may yet be retrieved from New England's museums).

One is the leadership of the black protestant churches. The other is the US Catholic bishops conference.

Each, of course, can draw upon melancholy memories of the good conscience of those who behaved toward its recent ancestors with exemplary brutality.

Norman Birnbaum,  
Georgetown University Law  
Center,  
600 New Jersey Avenue NW,  
Washington DC 20001-2075,  
US

### Travel wisely, and in comfort, on the trains of India

From Mr Joe Tibbets.

Sir, Giles MacDonogh's do's and don'ts in India (Weekend Travel: "Monkey business", September 12-13) were amusing but misleading. Indian trains are not always dirty but often surprisingly clean and the lavatories are for the most part far cleaner

and more fragrant than many on Concor South East. Only the terminally daft would travel in an air-conditioned carriage. Ordinary first class is cool, clean and comfortable and does not isolate the traveller in an hermetically sealed bubble.

For the business traveller the train, especially overnight, is a great way to win time and relax between cities. Long journeys by road in India are hell and internal flights are often subject to long delays. Furthermore, foreigners get priority booking on Indian railways

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## Second wind for Kohl

The victory in Bavaria of the chancellor's sister CSU party has galvanised his election campaign, and poses uncomfortable questions for his challenger, says Peter Norman

**I**t was a day of meteorological metaphors in Munich, Bavaria's capital, yesterday. A convincing electoral victory for Edmund Stoiber, the state's Christian Social Union prime minister, brought some sunshine into the campaign to re-elect Helmut Kohl as German chancellor in the federal elections on September 27. In Sunday's poll in Bavaria, the CSU unexpectedly increased its absolute majority to 52.9 per cent.

"All Germany has waited for the south wind - and it is coming," enthused Michael Glos, leader of the CSU's 50 MPs in Bonn who, with their 244 colleagues from Mr Kohl's Christian Democratic Union, form the biggest political block in the Bundestag, Germany's lower house of parliament.

The opposition Social Democrats were understandably less poetic, having seen a slim lead in the exit polls turn into a 1.3 percentage point loss, compared with the state election four years before. "It was a regional election," said Gerhard Schröder, the SPD challenger to Mr Kohl. "We lost in Bavaria but I am firmly convinced that the Bundestag election will be different - and that will be true in Bavaria as well."

Either way, Mr Stoiber, by increasing his absolute majority by 0.1 percentage point against opposition from 18 other parties, has breached new life into Germany's general election campaign. An ebullient Mr Kohl, declaring himself "full of fighting spirit", pledged yesterday to "battle for every vote" in the remaining 13 days. Mr Schröder, looking chastened, opined that the Bavarian election could help mobilise SPD support to dislodge the chancellor.

Oskar Lafontaine, the SPD leader, and Renate Schmidt, the Bavarian SPD candidate who had seen her hopes of "30 per cent plus" pared back to 28.7 per cent late on Sunday, offered plenty of reasons for the setback. It was difficult to mobilise supporters when a change of state government was not expected. Mr Stoiber was an acknowledged success as Bavarian prime minister. The CSU, as the state's sole



Fighting spirit: Kohl now has the energy to battle for every vote

party of government since 1966, had far greater resources than the SPD.

But with due recognition for the peculiar politics of Bavaria, Sunday's result raises some uncomfortable questions for Mr Schröder.

The result must cast doubt on the opinion poll lead that he has enjoyed since he was chosen to be SPD candidate in March. Despite some erosion in recent months, his advantage over Mr Kohl was still put at between three and six percentage points last week. The pollsters' credibility was not helped when one company, Forsa, got its prediction for Bavaria horribly wrong last Friday, putting SPD support at 84 per cent and the CSU slightly below 50 per cent.

This error and similar glitches in recent state elections suggest Germany's polling companies have problems divining the last-minute doubts felt by Germany's traditionally conservative voters. Mr Kohl has been saying for months that the federal election will only be decided at 6pm on September 27. With polling companies reporting that between 26 and 41 per cent of voters are undecided, the chancellor should perhaps be taken more seriously.

The SPD lost heavily in its traditional urban strongholds and notably in Munich, which has an SPD mayor heading a coalition with the environmental Greens. The losses could be a sign that the party is vul-

nerable to the decline of traditional working-class support as the cities lose some of their industrial base. They might also show that voters dislike Red-Green coalitions - one possible result of the national poll.

The need to mobilise traditional supporters while seeking to embrace a "new centre" of middle-class floating voters has posed a dilemma for Mr Schröder. In his public appearances in Bavaria, he toned down the importance of the "new centre" and stressed the traditional Social Democrat agenda of social justice and welfare to rally his own troops. In the process, he may have driven some potential supporters to the CSU.

Mr Schröder's recent campaigning has appeared to validate Mr Kohl's strategy of making this a "whither Germany" election. The chancellor has aimed to draw a line between his centre-right coalition and a confederacy of leftist SPD and Greens, which, Mr Kohl insists, would not scruple to take power with the support of the former communist Party of Democratic Socialism (PDS) if necessary.

On the other hand, not all is well with Mr Kohl. Sunday's election was a resounding vote of confidence not in him but in Mr Stoiber. According to Forschungsgesellschaft Wahlen (FGW), the Mannheim-based political research group, 62 per cent of Bavarians wanted Mr Stoiber as their prime minister

against 31 per cent backing Mrs Schmidt. Four-fifths of Bavarians said Mr Stoiber was doing a good job, including 75 per cent of SPD voters in the state.

Mr Kohl's position is quite different. FGW reported last week that 57 per cent of voters wanted Mr Schröder as chancellor against only 36 per cent wanting Mr Kohl. While Mr Stoiber and the CSU won high marks for competence in all fields of government, FGW's national survey found that voters credited Mr Schröder and the SPD with greater competence to solve unemployment and Germany's other economic problems.

An even bigger worry for

Mr Kohl was the performance in Bavaria of the small Free Democratic Party, the junior member of the Bonn coalition. With just 1.7 per cent of the vote, its support fell below that of the exotic Ecological Democratic Party and well short of the 5 per cent needed to enter parliament.

According to Dieter Roth, a senior FGW researcher, the FDP would never be elected to the Bundestag if it relied on its core support. It depends on tactical voting by those who want the party to be available as a coalition partner and as a moderating influence on the CDU/CSU or the SPD's left wing.

The FDP's abysmal performance in Bavaria raises doubts about whether it can

mobilise support when the

CDU/CSU and SPD are

fighting for every last vote in the

Bundestag election. Even if

Mr Kohl recovered sufficiently against the odds for the CDU/CSU to be the strongest party in the next

Bundestag, he could find the

FDP had failed to be

returned and himself out of

power.

In short, following the

Bavarian election, the ultimate decision on who rules

Germany may well end up

with three small parties, the

Greens, the FDP and the former

communist PDS, which

together account for less

than one-fifth of the popular

vote.

That is unless the gladiatorial contest between the chancellor and Mr Schröder clears the air in the final days of the campaign.

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FINANCIAL TIME

Mixed message  
from Bavaria

Moral debt

## FINANCIAL TIMES

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Tuesday September 15 1998

## Mixed message from Bavaria

Momentum counts in elections. This weekend's Bavarian state poll, returning the local version of the Christian Democrats with a slightly larger majority, provides a fillip to Chancellor Helmut Kohl and a blow to the front-running Gerhard Schröder and his Social Democrats. But, for three reasons, it does not necessarily indicate a national mood change that would propel Mr Kohl back to power.

First, Bavaria is special. Edmund Stoiber, its Christian Social president, uses a tougher brand of conservatism on, say, crime and immigration than Mr Kohl. His constituency in Bavaria is also more prosperous than the rest of the country. Second, because there was no prospect of unseating him, the SPD had less incentive to mobilise. And third, while the Bavarian poll spelt bad news for the Greens, Mr Schröder's potential ally, it was worse for Mr Kohl's actual Free Democrat (FDP) allies. The FDP has always tottered on at the national level without ever doing well in state elections; yet its 17 per cent of the Bavarian vote was bad even by its standards.

The FDP is the only ally Mr Kohl has countenanced; he rejects a "grand coalition" with the SPD. With less than a fortnight to go to polling day, both Mr Kohl and Mr Schröder appear to be drawing back from the centre in order to mobilise their traditional troops on the flanks. The tactic is obvious for Mr Kohl, the grand

coalition rejetionist; less so for Mr Schröder who is far more opportunist about post-election allies. But Mr Schröder's Blairite talk of creating a new centre appears to be confusing or even turning off some SPD regulars, whom he is now again appealing by stressing social justice.

Both candidates still have work to do. Mr Kohl needs to show he still has the ideas and energy to run the country for another four years. His opponent has finally acknowledged the ageing chancellor's past achievements, to criticise all the more forcefully his capacity to rise to future challenges. Russia is one such challenge, tax reform another. How would Mr Kohl prevent another failure of his tax reform?

Mr Schröder evidently has to do more to demonstrate he is personally trustworthy – in a low-blown the CDU is exploiting his three divorces on a campaign poster – and politically coherent. The SPD and the Greens talk of a new energy tax, but still fail to show how they could fund all their promises to cut taxes and repeat some Kohl welfare cuts.

Meanwhile, an impressive list has been piling up of international problems that requires Germany's voice – Russia, the new political vacuum developing in Washington, and key European Union reforms. Messrs Kohl and Schröder first need to speak clearly to their electorate, and then just as urgently the voters need to address the world.

## Settling scores

Europe took its first steps towards the creation of a unified equity market earlier this summer when the London and Frankfurt stock exchanges announced plans to link their trading systems. It is now time for the plumbing to follow suit, initially with the development of a channel between Crest, the settlement system for the London market, and Segra, its Swiss counterpart.

Important details need to be clarified. The legal basis of cross-border securities ownership will be technically more difficult than linking with Switzerland. The Crest and Segra systems have more in common with each other than with DEBC, both functioning on real time rather than batch processing. But it is critical that these technical obstacles are not compounded by political ones.

In early exchanges between the two sides, there have been worrying signs of jostling for the best seat at the table. Rolf Breuer, chairman of Deutsche Bank and also of Deutsche Börse, injudiciously suggested that the German system should eventually take over settlement for the entire European market, drawing a predictably bristling response from Cresto.

Such posturing is unhelpful. Ultimately, market users will not want to finance 15 competing settlement systems, any more than they want to finance 15 competing exchanges, but for the foreseeable future, legal and tax differences make it unlikely that national securities depositories will give way to a single settlement system. It is important that London and Frankfurt recognise this, as they now appear to, and negotiate in the interests of the market as a whole, rather than of their own competitive advantage.

The next step, and it must be taken quickly, is to build a similar link between Crest and Deutsche Börse Clearing, the settlement arm of the Frankfurt equity

## Moral debt

Africa has attracted too little private capital for the crisis engulfing emerging markets to have much direct effect. Rich countries and multilateral organisations are Africa's creditors, not foot-loose investors. Its external debt is too large for it to bear, but too small to concentrate the minds of policymakers whose priorities lie elsewhere. This will not do. Finance ministers meeting in Washington later this month must take urgent steps to restore the credibility that current initiatives sadly lack.

The World Bank/International Monetary Fund plan to help 40 nations classified as highly indebted poor countries was launched amid much optimism, not least because it recognised that the burden of debt on the world's poorest countries is intolerable. In sub-Saharan Africa, home to most of the HIPC countries, external debt has climbed to more than two-thirds of the region's gross domestic product.

Two years later it is clear HIPC is not working. Too little has been achieved too slowly. Despite a two-year extension for countries that have not yet done so to sign up to the initiative, it has clearly run out of steam. Part of the problem is that countries must meet overly rigid criteria before they are eligible for relief. Hardly any has been given to date.

Of course relief must be conditional. It would be counter-

productive to forgive debts if the proceeds are channelled to the military or stolen by corrupt politicians. Despite the good intentions of those involved in the Jubilee Coalition campaign, simply writing off all the debts at a stroke is neither practical nor sensible.

But there is a moral obligation to help those countries that are committed to reform. The human cost of waiting for final proof is too high. Oxfam has proposed a "human development window," providing quicker and deeper relief for countries that commit the proceeds to tackling poverty.

Uganda has shown how such an approach could work. It has unilateral ring-fenced debt relief for a poverty eradication plan concentrating on primary education and healthcare, and will open its books to prove the commitment is met.

This framework should be extended across Africa, with relief suspended where it is squandered. The sums involved in forgiving debt are not trivial – the World Bank estimates debt relief will cost at least \$300m, and many economists think the final bill will be higher. But the scale of the Asian bail-out dwarfs even the highest estimates. Africa's debt might seem like a distraction amid growing international turmoil. In financial terms this is true. In welfare terms it is far more significant.

Of course relief must be counter-

## COMMENT &amp; ANALYSIS

## Wake-up call for Greenspan

With world markets falling and the possibility of western financial turmoil growing, Robert Chote looks at the pressures building up on the chairman of the US Federal Reserve

"Gentlemen, in the little moment that remains to us between the crisis and the catastrophe, we may as well drink a glass of champagne."

**I**t was in summer 1931 that the French ambassador and poet Paul Claudel addressed those words to an upbeat gathering of diplomats in Washington. The president Claudel could see that far from turning the corner after the stock market crash of 1929, as many in his audience thought, the west was then entering a period of dangerous economic instability aggravated by a lack of political leadership.

Both candidates still have work to do. Mr Kohl needs to show he still has the ideas and energy to run the country for another four years. His opponent has finally acknowledged the ageing chancellor's past achievements, to criticise all the more forcefully his capacity to rise to future challenges. Russia is one such challenge, tax reform another. How would Mr Kohl prevent another failure of his tax reform?

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has been piling up of international problems that requires Germany's voice – Russia, the new political vacuum developing in Washington, and key European Union reforms. Messrs Kohl and Schröder first need to speak clearly to their electorate, and then just as urgently the voters need to address the world.

But with both president and Congress otherwise engaged, it is Federal Reserve chairman Alan Greenspan to whom people look for salvation in the form of lower US interest rates. The pressure is growing on Mr Greenspan to cut rates, perhaps in concert with other large economies.

If he were to do this, it would help highly indebted emerging markets directly by lowering the servicing cost of their foreign debt. If it also leads to a fall in the value of the dollar, it should help take some of the pressure off their currencies. And it could help them indirectly by pushing up demand for commodities and raw materials.

So what is the likelihood Mr Greenspan will oblige?

In a speech 10 days ago he conceded that the recessionary impact of "dislocations abroad" meant the next move in rates might be down rather than up. It is just not credible that the United States can remain an oasis of prosperity unaffected by a world that is experiencing greatly increased stress," he said.

But Mr Greenspan's remit is to serve the US not the world, and the purely domestic case for lower rates is far from clear cut. The unemployment rate is only 4.5 per cent. Some measures of inflation have troubled. The after-tax incomes of the personal and corporate sectors are still growing at almost 4 per cent a year. And growth in domestic spending remains unaffected by the Asian crisis, driven by stock market gains that added \$6,000bn to household net worth between early 1995 and the second quarter this year. All these indicators suggest the US is still growing strongly and does not need lower rates.

Of course, Wall Street has fallen, which could affect growth.

Mr Greenspan warned in late July that stock market valuations would be hard to sustain, since when there has been a more sober assessment of the outlook for profits. The Dow Jones Industrials has fallen over 14 per cent since its July peak.

The Organisation for Economic Co-operation and Development calculates that a 20 per cent fall in industrial country equity markets should reduce US economic activity by 0.6 per cent over two years – and wider equity ownership means this might be an underestimate. All the same, it is hard to imagine that Mr Greenspan would monetarist policy simply because of the recent partial correction of Wall Street's overvaluation.

Those who urge the Fed to hold fire point to the experience of 1987, when fears that falling share prices would strangle domestic spending prompted rapid interest-rate cuts in the US and Europe. When demand proved resilient, the central banks had to tighten monetary policy again to fend off inflation.

But this does not necessarily invalidate the case for looser policy now. Central bankers base interest-rate decisions not only on their best guess of the outlook for growth and inflation, but also a wider balance of risks. Taking a modest risk with inflation may be justified to guard against a threat to the stability of the financial system as a whole.

The question is: does that threat exist now? We are in the realms of possibility rather than probability, but the present international environment may pose exactly this sort of threat. This is very different from 1987. Financial markets are more volatile, driven by fear and uncertainty. Economic cycles are less syn-

chronised and moved more by private-sector behaviour than by policymakers' decisions. Vastly expanded capital flows have forged closer links between developed nations and fragile emerging markets. And complex derivative instruments are facilitating the excessive leverage and borrowing that are intrinsic to all financial crises.

David Zervos, chief strategist

with Greenwich NatWest in London, sees this as a potential source of systemic instability. He argues that the Mexican bailout in 1995 organised by the US Treasury and International Monetary Fund fuelled a credit bubble, creating the impression that investors and banks in developed countries would be protected from big losses in the event of a default, a debt moratorium or a banking system failure in an

and induce even more widening, more margin calls and a complete collapse in the credit market".

This may sound far-fetched. But when rumours that one US investment bank had failed seemed credible enough to cause jitters on Wall Street, it underlines the importance of confidence in the financial system.

Lower interest rates would help banks directly, and also send a reassuring signal that the Fed is ready to provide liquidity if the financial system as a whole gets into trouble.

These considerations will no doubt be in the minds of policy-makers as Brazil struggles to avoid devaluation or the imposition of capital controls. If Brazil were to devalue, this would increase the pressure on Mexico and imperial Argentina's currency board link to the dollar. This in turn would focus attention back on Hong Kong's dollar peg, threatening another round to Asia's financial crisis. Any of these events could have serious implications for even the biggest western financial institutions.

Mr Greenspan's recent comments have fuelled talk of a co-ordinated loosening of monetary policy. But Japan cannot loosen any further, the European Central Bank is nervous of its credibility and the other nations are too small to matter.

Rate cuts in the US are no cure-all, but they could ease pressure on emerging markets by weakening the dollar, reducing debt servicing costs and bolstering demand for commodities. The case for lower rates on purely domestic grounds may look weaker, but as an insurance policy against catastrophe the risk of repeating 1987's mistakes may be one worth taking.

## OBSERVER

### Battle is joined for Vienna role

The job sounds grand enough.

But whoever becomes the European Union's "high representative" for foreign and security affairs will have to get involved in some rough politics.

The EU is committed to a coherent foreign policy but has struggled to find a meaningful response to crises, such as this year's problems in Russia and Kosovo. It won't be easy for the new European Commission to sort out priorities with 15 squabbling foreign ministers.

Retired British diplomat Sir David Hannay is the only nominee so far. There was a rumour that Elisabeth Guigou, the French justice minister who used to be minister for Europe, might stand, but this seems unlikely. France would have an uphill fight for another top job soon after the tussle over the European central bank – in any case, Guigou may prefer her current high-flying job.

The Brussels rumour mill is getting into gear and other countries are being bandied about – including Dick Spring, the former Irish foreign minister, Carlos Westendorp, the former Spanish foreign minister who is now the EU's representative in Bosnia, and Carl Bildt, the ex-Swedish prime minister who headed Westendorp in Bosnia. But some EU foreign ministers

are thought to be unhappy about the prospect of a political bigshot stealing their thunder and making life generally uncomfortable.

If a career civil servant is wanted, Joachim Bitterlich, diplomatic adviser to Helmut Kohl. But the prospect of the EU's biggest state having its man in one of the top foreign policy jobs will send some pulses racing.

Hannay is the front-runner among the diplomats, and Bildt – if he wants the job – among the politicians. But the horse-trading has barely begun and, in fine EU tradition, should carry on right up until decision-time at the Vienna summit on December 11-12.

### Stock response

When times are hard, creativity often flourishes. Take Sergei Dott, the provocative east Berlin artist best known for hanging buildings, colourful dabs on buildings.

Berlin is squeezing every budget in sight to rescue its tottering finances. Take Sergei Dott, the provocative east Berlin artist best known for hanging buildings, colourful dabs on buildings. Dott is squeezing every budget in sight to rescue its tottering finances. Instead, he borrowed a trick from the finance industry and framed an initial public offering of shares.

For DM270, investors can buy a slice of Dott's lurid ensemble of model pink cows grazing up the side of a building. The 200 share certificates will be works of art in their own right: they are prints signed by the artist. It's all a bit of a shock to

Berlin's art establishment, which has spent decades living off generous public subsidies and could afford to sniff at any association with the grubby world of finance.

With the Germans maintaining their new-found love of stock markets despite recent turmoil, Dott thinks he is in tune with the new Zeitgeist. He'll have to come up with a secondary market and a few derivatives first.

### Net scope

Japan's local authorities might be facing a new cash crisis, but at least they're doing so in a thoroughly up-to-date way.

As Kanagawa, the Japanese prefecture that includes Yokohama, declared that it faced a "financial state of emergency" yesterday, it decided to do it in style – and post the details of its plight on the internet.

In a cheerful, brightly-coloured web page, not matching its sombre content, Kanagawa set out the details of its financial problems and told residents to prepare for public spending cuts. And though the web page did not quite spell it out, it implied that Kanagawa would not easily be able to fall in line with central government orders to raise spending in the future.

Just how many Kanagawa residents are actually able to hook into the internet to see this appeal is unclear; in Japan, penetration of the internet

remains minimal. But other authorities across Japan will be able to see Kanagawa's appeal quickly and easily – and copy it if they wish.

Stand by for plenty of distressed – and colourful – Japanese local government websites.

### Making tracks

If a junior minister at a foreign ministry near you starts setting up a goodwill mission to Baghdad, the chances are you're in one of the 27 countries that are members of the Antarctic Treaty.

The accord, intended to safeguard the inhospitable region from environmental ruination, was signed in 1959 and seems to have rubbed along well enough without a ministerial gabfest. But now the ministers are to have their first get-together, dreamed up by former New Zealand prime minister Jim Bolger. And it won't be in downtown Wellington; it's going to be in Antarctica.

New Zealand junior foreign minister Simon Upton, who's to host the meeting, says delegates will be based either at Scott Base or McMurdo, where they can look forward to chipping the ice off their pajamas before starting the day's work. Topics for discussion include the pressures of increasing numbers of visitors. Such as groups of well-meaning ministers.

### 100 years ago

Chilian Militia Called Out After the slump in Argentina and Chileans (stocks) yesterday on the news that 50,000 of the Chilian Militia had been called out by the President,

stand by for plenty of distressed – and colourful – Japanese local government websites.

Making tracks

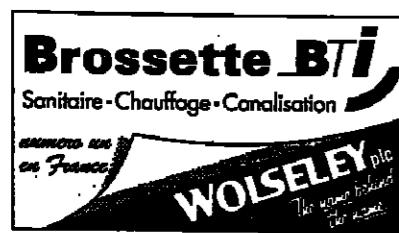
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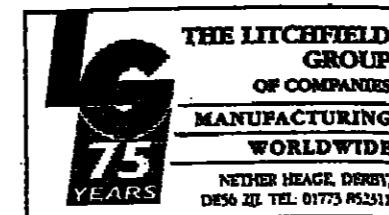
### 50 years ago

US Protest To Romania Washington, Sept 14. The United States to-day accused Romania of carrying out "serious discrimination against the rights of United States nationals" in its recently enacted legislation for the nationalisation of industrial, banking, insurance, mining, transport and other enterprises. In a note delivered a week ago, America protested that Romania had "clearly violated" its obligation to afford most-favoured-nation treatment.



# FINANCIAL TIMES

TUESDAY SEPTEMBER 15 1998



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## THE LEX COLUMN

### Real maths

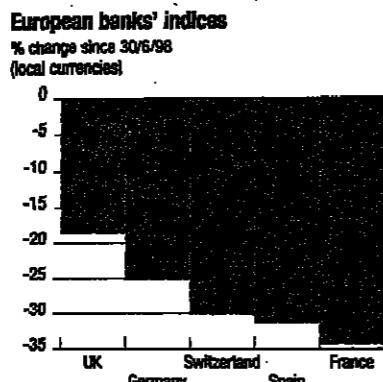
Brazil's huge rise in interest rates may have temporarily stemmed the risk of devaluation. But there is a danger that the crisis will simply shift locus - to concern about default.

The maths are daunting. Around 60 per cent of Brazil's R\$340bn (\$290bn) domestic debt is linked to overnight rates. Last week's increase to nearly 50 per cent therefore has the effect of adding \$70bn a year - or 9 per cent of gross domestic product - to an already unsustainable budget deficit of 7 per cent. As if that were not enough, much of the debt is of extremely short maturity: about \$50bn is due to be repaid in the next two months. Given the outlook on the deficit, it is touch and go whether investors will be willing to lend large sums of new money. Indeed, today's weekly debt auction has been cancelled because of the turmoil.

If investors fail to lend enough new money, Brazil will be staring default in the face. Its foreign exchange reserves - which are barely \$50bn following the recent week's capital flight - are not enough to pay off the maturing debt.

What is to be done? The centrepiece of any solution will have to be sweeping fiscal reform. If Brazil credibly promised to cut its federal deficit - say by 4 per cent of GDP - that might be enough to regain investors' confidence. Rates could then fall, cutting interest payments and the deficit - and so on in a virtuous circle. The snag is that Brazil will find it hard to give credible fiscal promises before next month's election. And if confidence evaporates in the meantime, the remaining options are unpalatable. One would be to allow the real to devalue. This might give some relief on interest rates. But if the country was to avoid a complete slide in the currency and hyperinflation, they could not be cut quickly. Moreover, the debt problem would still be there. Indeed, with about 30 per cent of the debt linked to the dollar, a devaluation would in some ways worsen the situation.

Another option would be to ask the International Monetary Fund for a bailout. Unfortunately, the fund does not have enough cash to underwrite the entire debt coming due. And, while it would probably be willing to subscribe a smaller sum, an inadequately-funded res-



cue package would risk being blown away by the market.

The remaining options are, if anything, even more ghastly: a debt moratorium while Brazil tries to negotiate a lengthening of its maturity profile; or the imposition of Malaysian-style capital controls. Brazil is living on borrowed time.

#### European Banks

The roaring bull market in European bank stocks has come to a juddering halt. A mournful cocktail of concern about credit and trading losses in emerging markets has eclipsed the euphoria that helped prices more than double in the 18 months to the mid-year. For now at least, the twin drivers of growth and consolidation have fallen from view. European bank stocks are more than 30 per cent below their highs in late July, erasing all 1998 gains.

The snag for investors is that punishment has been fairly indiscriminate. It is fair enough to hit those most obviously exposed to emerging markets and investment banking - Credit Suisse obviously fits both categories, as do German banks like Deutsche and Dresdner. Likewise, Spanish banks BBV and Santander have suffered for their high exposure to Latin American risk. But does UBS deserve to fall to the same amount as Credit Suisse? Should sleepy regional banks be caught in the cross-fire?

This broadly based sell-off therefore presents investment opportunities. The likes of Deutsche and Dresdner, for British Borneo itself is not safe.

example, are back at valuation levels that predate their discovery of the elixir of shareholder value. Alas, such facts alone may not translate into better performance. In the next few months investors will have to get used to the unfamiliar prospect of earnings downgrades, with capital markets profits likely to suffer especially badly. Arguments of relative value may provide small comfort.

At a time when curbing risk matters more than boosting returns, it may be a case of the more boring and domestic the better. The big rally in Italian banks yesterday, and likewise in the shares of a domestically-oriented stock such as Bayerische Vereinsbank, suggests investors may be cottoning on to this.

#### British Borneo/Hardy

Ever since British Petroleum and Amoco showed that the big guys of the oil industry saw the virtues of consolidation, it has seemed only a matter of time before smaller players would join in. Hardy Oil & Gas certainly deserves to be a target. Its shares had plummeted to little more than 16p, nearly 30 per cent less than the June rights issue price. Capital spending has jumped to \$90m a year, while it is losing money. And there has been confusion over its direction, with its deal-making chief executive doing no deals. Nevertheless its potential production from 2000 onwards, reflected in net assets per share estimates around 23p, offers attractions to a stronger partner. Perhaps the directors should have focused on getting the highest offer rather than a comfortable one.

But is British Borneo wise to take Hardy on? Yesterday's 13 per cent fall in its shares indicates nervousness. Its imminent earnings from offshore fields in the UK and the US represented a relatively safe haven in a depressed sector. In less risk averse times a diversification plan would go down well. Now there will be worries about overstretch. A deal with more overlap, and more scope for cost-cutting, would probably elicit a more positive response.

The tantalising prospect is that this is just the beginning of deals involving small to medium sized players. Another offer may emerge for Hardy and British Borneo itself is not safe.

## Bank of Japan may raise bond purchases by 50%

Move would bring about further loosening of monetary policy

By Gillian Tett, Paul Abrahams and Deborah Haynes in Tokyo

The Bank of Japan is considering injecting more money into the country's ailing economy by increasing its monthly purchases of Japanese government bonds from Y400bn to Y800bn (\$2.75bn to \$4.1bn), officials have indicated.

The move, if it goes ahead, would bring about a further loosening of monetary policy, as the Bank would pay for the bonds, known as JGBs, with additional cash.

It comes after the Bank announced last week that it wanted to reduce the overnight call rate - the money market rate - from around 0.5 per cent to a new record low of 0.25 per cent to stave off the risk of a deflationary slump.

Any move by the Bank will be watched closely by the markets, because an increase in liquidity injections could weaken the yen and drive bond prices even higher. The yield on 10-year benchmark JGBs yesterday closed at 0.78 per cent, a new record low.

Government officials yesterday denied that the central bank had

made an official decision to change policy. Over the past year the Bank has been buying about Y400bn of JGBs through two auctions each month in the secondary market, as part of its so-called "iribank" operations to inject cash into the economy. However, the Bank is now "actively considering" holding three auctions a month to buy a total of Y800bn of bonds, a government official said yesterday.

Data published yesterday showed that bankruptcies rose in August, the 20th month of year-on-year increases. Figures released by Tokyo Research Centre show the year-on-year number of bankruptcies increased 13.4 per cent to 1,463.

Analysts said the actual number of failures was not as worrying as the scale of the companies' debts, which jumped 60 per cent to Y1.82tn.

Andrew Shipley, an economist at Schroders, said the stimulus to aid struggling companies had come too late. "Pumping money into banks to encourage loans is an unpopular move because returns are so pitiful."

Japan's new warriors, Page 20  
Observer, Page 21  
Bonds, Page 34

## \$50m desert casino will leave Palestinians out in the cold

By Judy Dempsey in Jericho

In parched desert, beside a refugee camp near the dusty town of Jericho, a glittering \$50m casino will open tomorrow night.

The "Oasis", as it is called, is one of the largest foreign investments in the territory ruled by the Palestinian Authority since its establishment under a peace deal with Israel nearly four years ago. But admission is for foreign passport holders only, including Israelis.

Casinos Austria, the world's largest international casino chain, has spent \$50m on the 1,642 square metre gaming area, which houses 35 tables, 220 slot machines and several entertainment lounges.

A further \$100m will be spent on a five-star hotel, tennis courts and a golf course. The project is backed by a consortium of bankers and private investors, including unnamed Pales-

tinian ones, and will be managed by Casinos Austria.

But few know where the water supply will come from. In recent weeks, during one of the hottest summers for many years, ordinary Palestinians suffered serious water shortages. They are already dependent on Israel for most of their water supplies, and most analysts believe the problem will become more acute in the foreseeable future.

When the Oasis management team flew into town yesterday to prepare for the opening, officials and staff spoke English and Hebrew; the public relations material was in these two languages only and even the catering was Israeli.

Not a single PA representative or any other local Palestinian official was present yesterday. The foreign engineers, technicians and dealers stayed in Jerusalem or the Jewish settlement of Ma'ale Adumim near

Jericho. Oasis management said there was no room in Jericho.

The public relations people said the Palestinians did not want to be around "when the press came". "They will come for the opening night," said one.

But not to play. Alexander Tuck, Oasis director general, said Yassir Arafat, PA president, had decided on foreign passport holders only. "Besides, it's our practice in other countries as well. Locals are not allowed in. We are aiming at Israelis and tourists."

Peter Herzfeld, chief executive of Casinos Austria, said his company, noted for its "corporate ethics", had "taken into consideration the spiritual, religious and cultural specificities" of the region.

"It is a money-spinner for the rich and not for us," said Mustafa, a 35-year-old Palestinian shopkeeper.

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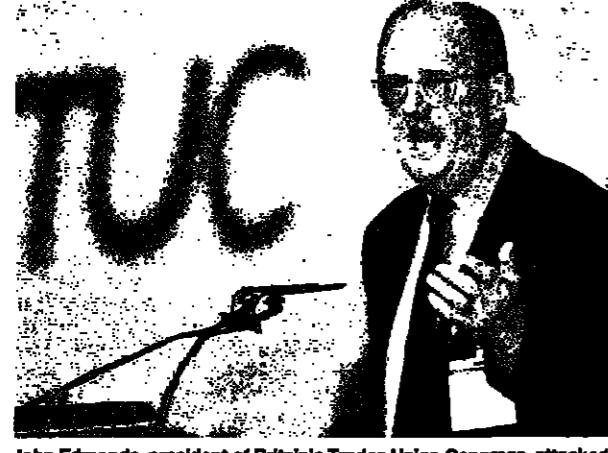
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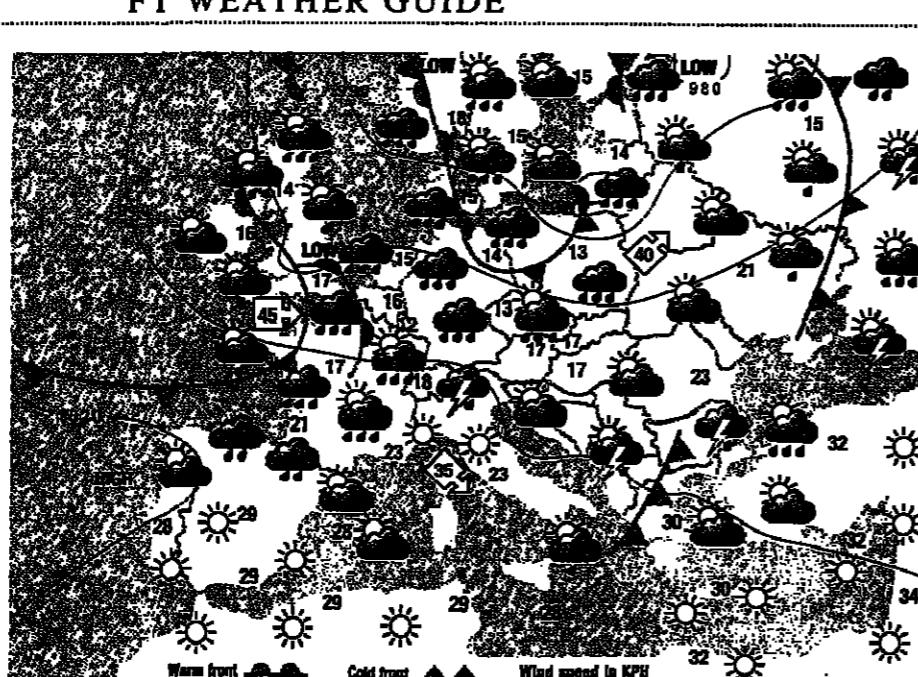


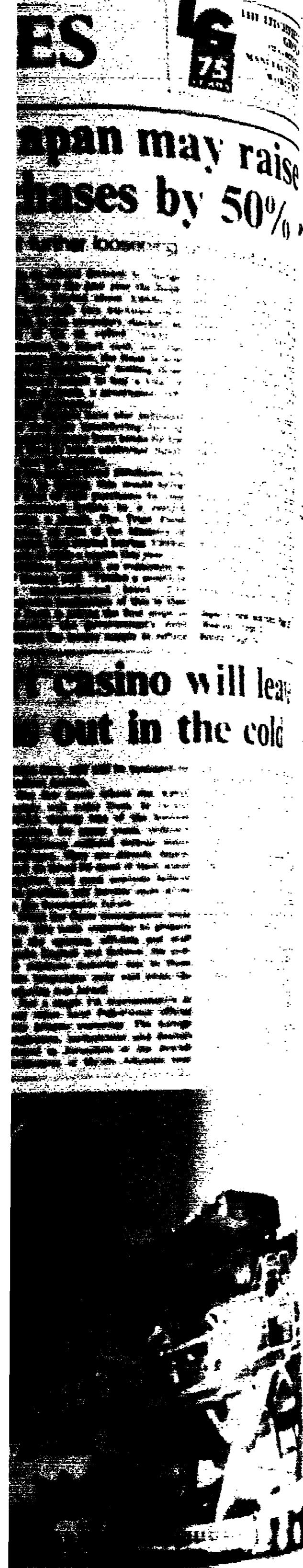
## FT WEATHER GUIDE

### Europe today

Denmark, southern Sweden and Norway will have a cloudy day with outbreaks of rain. Germany, the Low Countries and northern France will be cool, windy and wet. This rain will spread to the Alps and southern France during the day where it is likely to become heavy and thunder at times. Western Russia through to the Balkans and most of the Mediterranean will be mainly fine. Thunderstorms are likely over Greece and Bulgaria.

**Five-day forecast:** It will remain cool and unsettled with widespread showers over much of Europe until Wednesday. After mid-week, a weak ridge of high pressure will bring a brief respite of sunshine to western and central Europe. This will move into eastern Europe later in the week.





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Japan may raise  
bases by 50%

## INSIDE

### Northern Telecom to shed 3,500 employees worldwide

Northern Telecom, the Canadian telecoms equipment maker, confirmed rumours it would lay off about 3,500 employees worldwide – cuts that would affect all of its business arms except data networks. Analysts said the lay-offs raised questions about Nortel's recent US\$7bn acquisition of Bay Networks, the US networking equipment manufacturer. Page 29

### Textron spending spree to continue

With its \$7.5bn investment spree over the past five years, Textron, a US industrial group with interests from golf carts to some of the world's fastest jet aeroplanes, can hardly be accused of lack of action. Now, says Lewis Campbell (left), chief executive, the company is planning to keep up the momentum by spending a further \$4bn on acquisitions by 2002. Page 29

### Oil groups try to find right mix

Although emerging markets represent the future for many in the oil sector, too heavy a weighting towards the developing world is seen by some investors as a cause for concern, given current economic turmoil. Finding the right level of exposure is key. Page 26

### Derivatives exchanges eye alliances

The main concern of the meeting of derivative market specialists in Switzerland last week was the next stage of the trend towards global alliances, among both derivative and equity exchanges. Capital Markets, Page 34

### Honda takes the helm in China site

Foreign carmakers' frustration with the Chinese sector was typified by Peugeot's Guangdong plant; the venture proved to be a financial drain and the market a disappointment. But Honda, the Japanese carmaker that has paid \$200m to take over the site, is hoping to draw a line under the Sino-French failure. Page 24

### Brokers bullish over Greek shares

Though turnover on the Athens stock exchange has shrunk since the Russian crisis began, brokers are confident that a matching fall in prices can be avoided. Stability is crucial if Greece's bid to enter Europe's single currency is to be successful. The government of Costas Simitis (left) sees the flotation that are planned over the next year as central to its structural reform package. Emerging Market Focus, Page 46

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## FINANCIAL TIMES

# COMPANIES & MARKETS

TUESDAY SEPTEMBER 15 1998

Week 38

TOP 500  
Companies

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## Tellabs abandons attempt to buy Ciena

Sharp drop in fibre-optics group's share price scuttles negotiations

By Roger Taylor in San Francisco

Tellabs, the US telephone equipment company, yesterday announced it had abandoned its attempt to buy Ciena, the fibre-optics group, as Ciena warned of a worsening financial outlook.

The deal, already renegotiated once in response to Ciena's weakening share price, collapsed after shares plummeted on news last week that Ciena had lost its second contract in recent weeks.

The share price has now dropped 85 per cent since July. Michael Birk, Tellabs' chief executive, said he had decided late on Sunday night that there was no way to make the deal work, but he added that the companies parted as friends. No break-up fees will be paid.

"The tea-leaves just were not right for us," Mr Birk said, adding that Tellabs and Ciena might look at other ways to work together "once the dust had settled".

Tellabs originally agreed to

buy Ciena in June in an all-share deal valued at \$7bn. In August, a profits warning by Ciena and the loss of a contract with AT&T, the long-distance phone company, caused Tellabs to cut its price to \$4.5bn.

However, last week's news that Ciena had failed to win a contract to supply optical equipment to Digital Teleport of St Louis caused Ciena's shares to fall heavily again, prompting speculation that the deal might have to be reworked for a second time.

In an attempt to bolster confidence, Ciena yesterday also announced a reorganisation of its sales and marketing effort.

It said it had \$200m cash on its balance sheet and remained confident of its prospects as an independent company. However, it added that it would consider any offers that were made to it.

Data networking groups such as Cisco, which has worked with Ciena on a number of projects, have been suggested as possible suitors.

Tellabs president Michael Birk, left, shaking hands with Ciena president Patrick Nettles when the merger was launched in June

which allows up to 40 signals to be sent on one fibre. The company said it was lowering its target gross margins from 32-35 per cent to 45-50 per cent to reflect the new environment, and added that it might not hit these targets in the short term.

Tellabs shares fell more than

16 per cent early yesterday after Mr Birk said there was a risk that third-quarter earnings were unlikely to beat analysts' expectations and could even fall slightly below them.

Tellabs shares were yesterday down 7½ in early trading at \$37½ in heavy volume.

in the same period last year.

The impact of growing competition in the DWDM market was revealed in Ciena's third-quarter results yesterday, which showed earnings per share of 15 cents, less than half the 34 cents achieved

## Bond turmoil hits Barclays Capital

By Edward Luce and Vincent Boland

Barclays Capital, the UK investment bank, is running into difficulties in financing a Fl 1.2bn (\$890m) exposure to the European leveraged buyout sector because of turmoil in the European bond market.

It arranged financing for the buyout of the Dutch group Kappa Packaging by Cirven and CVC, the venture capitalists, earlier this year, and had hoped to re-finance its loan with a high-yield bond issue in the next few weeks.

But investors have fled high-risk assets for cash and government bonds, and when the market re-opens, the costs for big borrowers are expected to be punitively high.

Barclays played down concerns about the exposure, saying it was confident about the financial strength of Kappa and its commercial prospects.

But fears are growing about the health of other prominent deals in the Europe's fledgling leveraged buyout market. Between 10 and 15 borrowers have effectively been shut out of Europe's high-yield bond markets by the turmoil. This deprives them of access to a vital element of financing to fund leveraged acquisitions.

Kappa, which was bought for Fl 3.4bn, was planning to refinance Fl 1.2bn of the acquisition costs with a high-yield bond issue. This tranche is

held by Barclays Capital in the form of mezzanine financing – effectively a bridge loan to the buyers until the bond markets re-open.

In a typical leveraged buyout, the short-term loan contains penalty clauses, dubbed "exploding bridge", which push up the cost of the debt the longer it takes to refinance. Barclays has no such clauses in its exposure to Kappa.

Bankers say the closure of the high-yield market will lead to a slowdown in the development of a European leveraged finance market by pushing up costs for investment banks and the leveraged buyers.

The downturn comes after 12 months of heavy European investment by US players in the expectation that activity would boom in advance of monetary union next January.

Other deals which could be affected include Herberts, the German chemicals company, which was sold to Kohlberg Kravis Roberts, the US private equity company, by Hoechst for DM5bn (\$1.86bn) earlier this year. Part of the deal is expected to be refinanced in the European bond markets.

Fiji Bank, which arranged the debt package for the £510m (£832m) leveraged buy-out by Dougherty Hanson in July of BTB Aerospace, the aerospace division of the UK conglomerate BTR, is also understood to be affected.

Old Mutual, the South African life assured and asset manager that plans to demutualise next year, has begun negotiations with the South African authorities over controversial plans to move its domicile to London and make its primary stock of Johannesburg.

Announcing the group's annual results, Mike Levett, chairman, said Old Mutual was talking to the South African Reserve Bank – the independent central bank – about the listing proposal. But he also alluded to the political objections raised by the African National Congress-led government, which is concerned

about the eagerness of big South African corporations to quit their home base and above possible capital flight.

"You're dealing fundamentally on the matter with the Reserve Bank, but the Reserve Bank is only managing the foreign exchange controls on behalf of the minister [of finance]," Mr Levett said.

Old Mutual executives are telling the authorities that a primary listing in London will make it easier for the group to raise funds from international investors.

They say it would also boost foreign demand for the new shares when the group demutualises, which would benefit more than 3m policyholders in South Africa.

"We will be seeking to get as good a demand for the shares from institutional investors as possible," Mr Levett said when asked about the possible London listing. "We will do what we can to try to maximise the demand for those shares and thereby increase the value."

Turnover rose 33 per cent year-on-year to Y2.52bn as the subscriber base rose from 10.9m to 17.9m.

The group's debt has risen sharply in recent years, as it invested in its network, from Y675m in 1996 to Y1.375bn last year, equivalent to 1.7 times last year's earnings before interest, taxes, depreciation and amortisation. The group warns it will need to invest in greater capacity to support increased voice and data transmission. Capital spending is expected to increase from Y385m last year to Y451m this year.

DoCoMo, which plans to launch advanced mobile communications services in 2000, is investing in the next generation W-CDMA mobile communications standard, intended to use Y182.7bn of the proceeds it is due to receive from the IPO on capital investment. A further Y376.6bn will go towards reducing debt and another Y390m will be provided to subsidaries as loans.

Pre-marketing of the issue, co-ordinated by lead managers Nikko Securities and Goldman Sachs, will take place until March 1999. The group generated operating profits of Y413m (\$2.58bn). Earnings

## Old Mutual in talks on making main listing in London

By Victor Mallet in Cape Town

Old Mutual, the South African life assured and asset manager that plans to demutualise next year, has begun negotiations with the South African authorities over controversial plans to move its domicile to London and make its primary stock of Johannesburg.

It is understood that the group's annual results, due to be published on October 21, will show a decline in earnings per share of 15-20 per cent.

Old Mutual executives are telling the authorities that a primary listing in London will make it easier for the group to raise funds from international investors.

They say it would also boost foreign demand for the new shares when the group demutualises, which would benefit more than 3m policyholders in South Africa.

"We will be seeking to get as good a demand for the shares from institutional investors as possible," Mr Levett said when asked about the possible London listing. "We will do what we can to try to maximise the demand for those shares and thereby increase the value."

Last week, Sanlam, the rival life assured set to demutualise this year, said it could be valued at between R14bn and R18bn, (\$2.2bn and \$2.8bn) lower than expected because of the weakness of the Johannesburg Stock Exchange. Old Mutual is likely to be worth twice as much. About a third of its policyholders are likely to want to sell their shares immediately.

In the year to June 30, Old Mutual increased total assets by 31 per cent to R306bn, a figure that will increase to about R360bn after the acquisition of Albert E. Sharpe, the UK regional stockbroker to be merged with Old Mutual subsidiary Capel-Cure Myers. Premium income rose 14 per cent to R31bn, and Mr Levett said he believed Old Mutual had increased market share.

About 40 per cent of assets are overseas but the group is taking a cautious approach to international expansion. Garth Griffin, director for overseas operations, said yesterday that the aim was to establish niche retail financial services businesses and a solid asset management base. "We don't have a great, grand acquisition strategy," Mr Griffin said.

## Deere and Hilton profits hit as global crisis bites

By Richard Tomkins in



Murdoch's wife leaves board after separation

Books suspends fund trading

MANUFACTURING

BMW launches US drive

the baton in

Marketing for

The marketing of BMW  
products has been  
reduced to the point  
of being almost non-existent.  
The market share of BMW  
in Germany has dropped  
from 10% to 5%.  
BMW's sales have declined  
by 10% in the last year.  
BMW's market share in  
Germany is now less than  
10%.

P  
BMW has sold  
its shares in the  
marketing of BMW  
products. This  
means that BMW  
will no longer be  
able to sell its  
products in Germany.

group Promodes

Annual financial results

for 1998

up 12.6% in first half

## BNP Group - FIRST HALF 1998

# Net income up 25%

### Net income attributable to the group of FRF 3,797 m

### Revenues up 11.9% - gross operating income up 22.8%

### Good risk coverage in Asia and Russia

### A strong balance sheet

### A good level of preparation for the euro and the year 2000

### Development and profitability

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#### Net income attributable to the group of FRF 3,797 m

For the first half of 1998, net profits stood at FRF 3,985 million for the whole Group and at FRF 3,797 million for the Group's share, up respectively 25.6% and 24.7% against the first half of 1997. This result, helped by the improved economic situation in Europe and more specifically in France as well as by rising stock prices, was obtained despite the crisis affecting several emerging countries. It results from improved performances by the Group in its different sectors of business as a consequence of in-depth modernisation.

#### Revenues up 11.9% - gross operating income up 22.8%

Group net banking income was up 11.9% to over FRF 24 billion. Taking into account a 6.9% increase in operating expenses and depreciation, gross operating income for the BNP group was over FRF 8.2 billion, up 22.8% against the first half of 1997.

The cost/income ratio (operating expenses and depreciation as a percentage of net banking income, calculated in accordance with French generally accepted accounting principles) stood at 65.7% (against 68.7% for the first half of 1997).

The Group's three core businesses (Domestic Banking, International Retail Banking outside Europe, Global Banking and Markets) have contributed to this growth in gross operating income.

**Domestic Banking: gross operating income of FRF 2,527 m (+ 10.7%)**

Domestic Banking revenues amounted to FRF 12,335 million, up 2.8%.

The first half showed sustained activity in terms of deposits collected, in particular current/cheque accounts, as well as mutual funds, and through the continued upturn in loan demand from businesses as well as private individuals, from the latter for both consumer credit and property lending.

The successful launch of new products has led to a 10% increase in commissions representing 41.6% of revenues for the domestic branch network in France.

Efforts in productivity and cost control have continued, with the network's operating expenses and depreciation up 0.8% in current francs, or down 0.2% in constant francs.

Gross operating income stood at FRF 2,527 million (+ 10.7%) for Domestic Banking, including FRF 1,911 million (+ 14.4%) for the domestic branch network.

**International Retail Banking outside Europe: gross operating income of FRF 774 m (+ 13%)**

Revenues from this core business, which includes Bank of the West, BNPI, and subsidiaries in Africa and French overseas areas, stood at FRF 2,080 million (+ 10.2%). Gross operating income rose 13% to FRF 774 million in the first half of 1998. Bank of the West and First Hawaiian Inc. signed an agreement for the creation, in the western United States,

of BancWest Corp., a banking group with 215 branches and 800,000 customers. BNP, with a 45% stake, will be the principal shareholder of the new entity, a publicly listed corporation in the US.

**Global Banking and Markets: gross operating income of FRF 3,752 million (+ 38.6%)**

Revenues from Global Banking and Markets stood at FRF 8,661 million (+ 28.5%) and gross operating income at FRF 3,752 million (+ 38.6%).

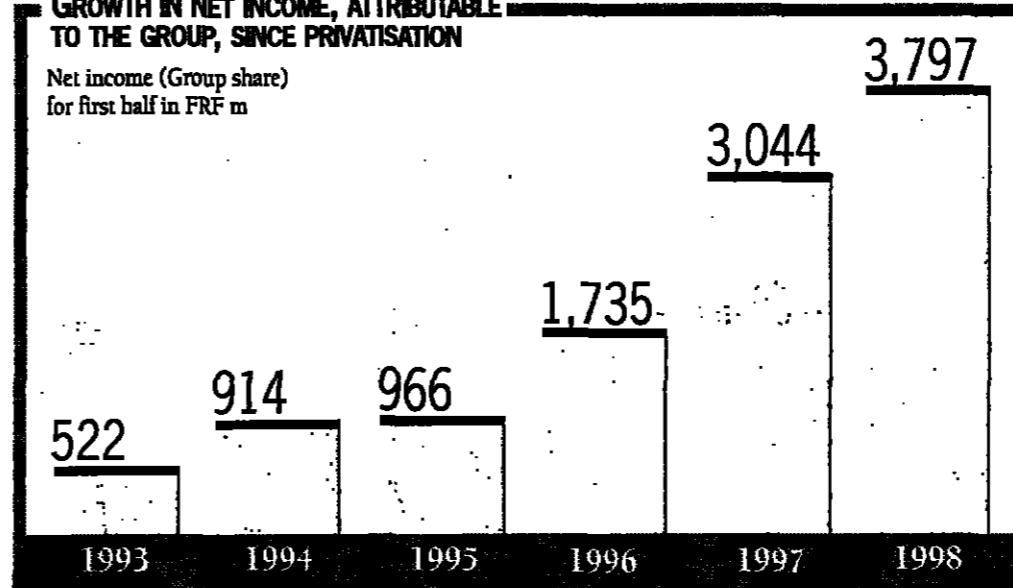
All lines of business contributed to this growth in gross operating income: financial market activities (+ 53.8%), specialised finance (+ 47.4%), global customers (+ 24.8%), and asset management (+ 24.1%).

#### Good risk coverage in Asia and Russia

During this first half, BNP raised by FRF 1.9 billion its provisions covering risks in five Asian countries: South Korea, Indonesia, Malaysia, Philippines and Thailand. Outstanding provisions for this area stood at FRF 4.9 billion at end June 1998, of which only 24% covered identified specific risks and 76% were set up for prudential purposes in the event that the crisis in

#### GROWTH IN NET INCOME ATTRIBUTABLE TO THE GROUP SINCE PRIVATISATION

Net income (Group share) for first half in FRF m



this area should worsen. Overall, BNP has reduced by 14% to FRF 26.9 billion – its commitments (defined widely) over the five sensitive countries without however sacrificing its client relationships.

The Group's total commitments to Russia at 31 July 1998 stood at FRF 4.3 billion, with FRF 2.8 billion for sovereign debt resulting from transactions initiated by the former Soviet Union, denominated in foreign currencies, and only FRF 0.2 billion in GKO's. Specifically, these commitments include all on- and off-balance sheet items all lines of business (credit including local commitments, money market & foreign exchange, securities, including trading) except risks covered by an institution outside the zone and transactions only involving a delivery risk. They include all customers of the zone (excluding subsidiaries of multinational groups).

When commenting on business during the first half, Chairman Michel Pébereau congratulated all the BNP teams on the results achieved, which demonstrated in particular the fundamental improvement in Domestic Banking and the high level of profitability achieved by International Retail Banking outside Europe. He noted the good overall performance in Global Banking and Markets, while emphasising that the present uncertainties of the international situation meant that forecasts in this area were bound to be uncertain. Due to this, results in the second half should not be expected to match the results of the first half.

He believed that the Group's continuing improvement of its performance, its strengthened balance sheet and its development momentum all enable the Group's future to be viewed with confidence.

Summary of Results (FRF m)	First half 1998	First half 1997	Change %
Net banking income	24,046	21,490	11.9
Operating expenses and depreciation	(15,787)	(14,765)	6.9
Gross operating income	8,259	6,725	22.8
Net provisions	(4,238)	(2,292)	84.9
Non-operating items and other	1,712	642	x 2.7
Taxes	(1,748)	(1,903)	-8.1
Consolidated net income	3,985	3,172	25.6
Net income attributable to the Group	3,797	3,044	24.7
Cooke ratio	10.3%	9.6%	
Including Tier 1 ratio	6.4%	5.6%	
Average number of shares	215,827,430	208,092,554	



BANQUE NATIONALE DE PARIS

# "HOLDERBANK" 1998 HALF-YEAR REPORT

With operations in over 60 countries on 6 continents and a consolidated annual capacity of approximately 80 million tonnes, "Holderbank" is the world's leading cement producer.



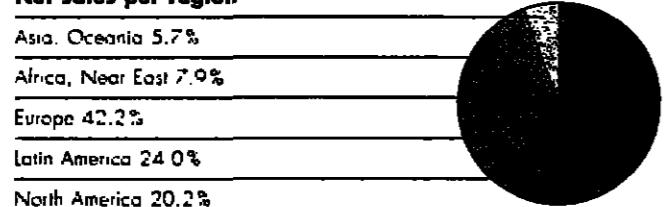
First half	1998	±%
Sales of cement and clinker in million t	31.7	+2.3
Sales of aggregates in million t	38.0	+8.6
Sales of concrete in million m³	10.0	+11.1
Net sales in million CHF	5,366.0	+1.8
Operating profit in million CHF	719.0	+21.5
Group net income in million CHF	290.0	+32.4
Cash flow from operating activities in million CHF	485.0	+76.4

\*Variation against first half 1997.

#### Encouraging half-year results

"Holderbank" has substantially improved its earnings power. The company's successful performance was driven by the three large Group regions Europe, North America and Latin America. As anticipated, sales of building materials were somewhat down in Africa, the Near East, Asia and Oceania. Group net income grew by around one third to 290 million Swiss francs on higher margins. Cash flow from operating activities showed a particularly impressive increase.

#### Net sales per region



#### Outlook

Even if individual Group regions lose momentum in the second half of 1998, "Holderbank" still expects to see a significant increase in consolidated net income for the year as a whole. The various cost efficiency programs the company has launched, which will have their full impact for the first time in 1998, will make a key contribution to achieving this goal.

#### Strategy for success

"Holderbank's" strength is based on its global presence, a focus on cement, cost and market leadership in numerous markets and a personnel development policy shaped by a desire to be a "faster learning Group".

## "HOLDERBANK"

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## COMPANIES & FINANCE: EUROPE

MERGER TAX AUTHORITIES LOWER EXCHANGE THRESHOLD TO ENSURE CHRYSLER DEAL GOES AHEAD UNOPPOSED

## Daimler assured of US go-ahead

By Graham Bowley in Frankfurt

Daimler-Benz, Germany's biggest industrial group, was yesterday assured of an easier ride in gaining shareholder approval for its \$40bn merger with Chrysler, the US car company.

US tax authorities lowered the minimum threshold of Daimler shares that have to be exchanged for new DaimlerChrysler stock to ensure that the proposed merger can go ahead unopposed.

The US Internal Revenue Service said 75 per cent of Daimler-Benz shares would have to be exchanged to ensure that Chrysler share-

holders avoid being taxed in the merger. Daimler had expected the IRS to rule that more than 80 per cent of its shares would need to be converted.

Chrysler shareholders will avoid tax effects if Daimler's investors hold a majority in the new company. The 75 per cent exchange threshold would ensure that this would be the case, Daimler said yesterday.

Daimler and Chrysler shareholders are due to vote on the proposed merger at special meetings in Stuttgart and Auburn Hills, Michigan, on Friday. Shareholders will then be able to convert their

shares in an exchange period which runs from September 24 to October 23.

Although the minimum threshold is now 75 per cent, Daimler will be hoping that at least 90 per cent of shares will be exchanged in order to avoid accounting disadvantages.

If the proportion of shares exchanged falls below 90 per cent, Daimler will be forced to make a goodwill write-off.

However, Daimler is confident it will exceed this threshold because it has strong backing from its institutional investors – including Deutsche Bank and the government of Kuwait –

which own around 80 per cent of the company.

Separately, executive pay of DaimlerChrysler's top management yesterday emerged as a key issue which is likely to be hotly debated at the special meeting on Friday.

The issue of executive pay is highly sensitive in Germany, where industrialists earn much less than in the US.

According to a German magazine yesterday, Robert Eaton, Chrysler chairman, believes that senior managers' salaries at Chrysler and Daimler must be brought into line after the merger had been put into place.

However, it is uncertain whether Daimler's shareholders will sanction a sharp rise in executives' salaries to US levels. Chrysler salaries are not expected to be reduced because of fears of executives defecting to rival car companies.

Daimler said yesterday it was looking at the issue of creating "competitive" executive pay scales. This could be achieved by changes to Daimler's existing stock options plan, it said. However, Daimler insisted that salaries would not be brought into line until some time after the merger had been put into place.

## Swiss resources group surges

By William Hall  
in Zurich

Südelektra Holding, the world's biggest ferrochrome producer, has more than trebled first-half net earnings, to \$46.3m, helped by acquisitions, cost-cutting and a weaker South African currency, which lowered the operating costs at its most profitable business.

Südelektra, a Swiss-based natural resources group, acquired South Africa's Consolidated Metallurgical Industries, the third largest integrated ferrochrome producer, at the start of the year.

The acquisition came less than four years after Südelektra bought Chromecorp, another South African producer, and the group now operates 14 ferrochrome furnaces and seven chrome mines, with annual production of more than 1m tonnes.

Daniel Sauter, Südelektra chief executive, said efficiency gains at Chromecorp and CMI, moderately higher sales prices and a substantially weaker South African currency, had boosted ferrochrome operating earnings more than fivefold, to \$45.8m.

With increased production from new furnaces at Wonderkop and CMI's contribution, ferrochrome production had more than doubled, to 488,000 tonnes, in the latest six months.

Südelektra has also strengthened its position in vanadium, which also supplies the world steel industry. Improved efficiency and higher prices led to operating margins well above expectations. Vanadium contributed \$27.6m to group operating earnings of \$79.9m.

The strength of the ferrochrome and vanadium businesses contrasted with much lower profits from the oil, aluminium and coal divisions. Mr Sauter said yesterday that Südelektra's aim is to be one of the lowest-cost producers in each sector in which it operates.

Südelektra has been criticised in the past for its close ties to Glencore, one of the world's biggest commodity traders, and its biggest shareholder. Mr Sauter recently stepped down as Glencore chief financial officer to concentrate on running Südelektra.

The company is also moving out of Glencore's headquarters to new premises in Zug and introducing a stock option plan to align management's interests more closely with those of shareholders.

Total return: Thierry Desmarest says the French oil group's investment strategy is sound even in uncertain times

## Oil groups strive to find the right mix

Exposure to developing markets is a concern to some investors, writes Robert Corzine

The issue of emerging markets is one which is causing substantial soul-searching among big international oil companies. Although such markets represent the long-term future for many in the industry, too heavy a weighting towards the developing world is seen by some investors as a cause for concern, given current economic turmoil and uncertainty.

In recent weeks more than a few oil companies have tried to reassure investors about their emerging market involvement. Sir John Browne, chief executive designate of BP Amoco, last week noted that the combined Anglo-American group will benefit from the "quality" of earnings which will result from its bias towards the developed world.

Enterprise Oil, the UK's biggest oil independent and one of the largest international explorers, has recently made much of the fact that its production base is mainly in the industrialised world.

However, Total, the smaller of the two French integrated oil groups, remains resolute in its belief that emerging market risk – especially in the "upstream" exploration and production arm of the business – can be managed, even in periods of turmoil.

"Emerging markets may be perceived [by investors] as being a negative factor," concedes Thierry Desmarest, Total chairman. But he

notes that most recent upstream investment in emerging markets has been through production-sharing contracts, which guarantees foreign investors a share of the oil or gas output.

That means they are "offshore financially", and subject to little or no risk of currency devaluation or convertibility.

In Total's case, he notes, 80 per cent of its recent investment has gone into upstream activities, with most of its international "downstream" refining and marketing activities – which would be vulnerable to devaluation – confined to Africa and the Mediterranean rim areas "which have not been particularly hurt" in the present downturn.

Mr Desmarest was last week reassuring investors in the US that Total's investment strategy remains sound, even in uncertain times. In recent years, Total's share price has benefited from its controversial moves into politically difficult countries, such as Iran and Burma. It clearly targeted countries from which US companies were barred by law, or which other, non-US competitors felt uncomfortable with.

He insists that an emerging markets strategy remains viable, although there are several essential elements to ensure success. One is diversification. Although Total is heavily weighted towards the devel-

oping world, it is careful to ensure a broad geographical spread of assets.

The criteria for individual projects is also demanding. "We require access to large fields with low development and production costs," he says. Total looks for projects which are viable even if oil prices slip under \$10 a barrel. He believes such investments are "far more resistant" to oil price weakness than those made in smaller fields in mature areas, such as the North Sea.

Another essential element is the need to monitor individual countries carefully, and to take out political risk cover where appropriate.

Mr Desmarest says an emerging market strategy also requires flexibility on the part of the investor. "There is often a high degree of political sensitivity about the ownership of energy reserves in emerging markets. We are relatively open to different schemes" that take into account varying economic and political interests.

There are, however, even Total will not touch, at least in the short term. A broader political consensus needs to emerge in Russia, says Mr Desmarest. "In the short term I don't see how we could buy shares in a Russian company for several hundred million dollars."

Although Mr Desmarest

does not rule out the possibility that Total might one day take part in wider industry restructuring, either through a full merger or by entering into more limited alliances, he believes there is considerable scope for a growth strategy based on traditional exploration and "innovative deals with producing countries".

He also questions the need for greater size in order to improve a company's competitiveness.

"I don't believe BP needed to grow in order to take part in bigger projects." He also questions whether Royal Dutch/Shell needed an "external solution" to its problematic refining and marketing business in Europe. Shell had "the size to be competitive" even before last week's European downstream merger with Texaco. "And globally speaking, the situation in Europe is not that bad."

The success of Total's strategy in recent years gives Mr Desmarest a sense of confidence that many competitors must envy. Many oil companies have described this year's price slump as the worst in recent times.

For Mr Desmarest, who has upstream projects in the pipeline that are resilient to crude prices under \$10 a barrel and who forecasts 8 per cent annual volume growth over the next five years, it is merely at the low end of a long-term range of expectations.

Although Mr Desmarest

of encouraging start-ups to go public too early, and not trying to build companies or get involved in management or a well-known weakness of the sector. "They can't open doors and they have no contacts like their US counterparts," said Joel Bahnerman, a partner of Israel Technology Partners, a private consulting firm.

Critics say Israeli venture capital funds are staffed mostly by former bankers and industrialists. They desperately need technology experts.

"This makes them quite conservative in choosing investments and they have no way of judging early-stage companies," said Jacob Davidson, chairman of Delta Three, a small internet telephony company which was rejected by a dozen venture capital funds. The company raised private equity and went on to become a leader in the nascent internet telephony field.

The growth of Israel's venture capital industry is considered a sign of Israel's

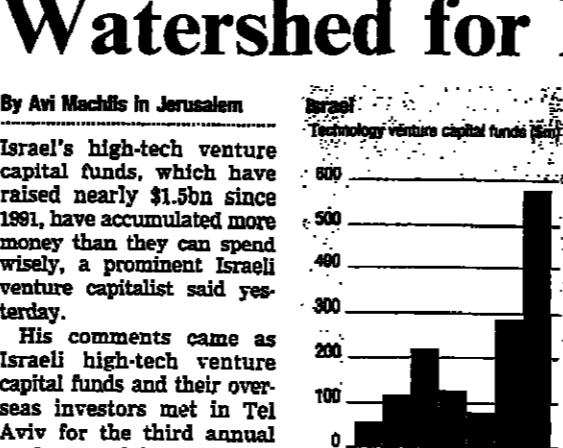
technological prowess, and the potential hidden in more than 2,000 start-up companies. However, in spite of the heavy flow of funds, a recent flurry of cross-border acquisitions and dozens of offerings on Wall Street, some critics argue that the venture capital industry is far from mature.

Critics say Israeli venture capital funds are staffed mostly by former bankers and industrialists. They desperately need technology experts.

"Ed Mavsky, president of the Gemini Capital Fund, which is backed by the Massachusetts Institute of Technology and the pension fund of PGGM, the Dutch telephone company, disagrees.

"He says Israeli funds face the same challenges of UK and US funds, which devote 2.5 per cent of committed capital a year to management and administration.

"How many top professionals, plus secretaries and rent, can you pay with \$250,000," he said, referring to a \$10m investment. "If you're running a large fund, you simply don't have the bandwidth to come in that early and provide management. Funds like ours often find ourselves over-committed to helping small compa-



than the amount raised in 1991. About \$429m was invested in 150 companies. "There is enough money already raised but it's going to take quite a while to invest. It's unlikely that more funds will pour into the country until large institutional investors see good performance on the money they've already invested."

Last year, 58 Israeli high-tech venture capital funds raised \$578m, 10 times more

in addition critics accuse Israeli venture capital funds

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EUROPE

US go-ahead

Swiss  
resources  
group  
surges

the right mix

Written by Robert Corcoran

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the creative approach and strength of resources required to structure the right solution. Around the world, from power plants to pipe lines, from hospitals to bridges, we have delivered, again and again. The result is a stream of successful transactions that together with our innovations was acknowledged by Project Finance International when awarding us "Arranger of the Year" in 1997.

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## COMPANIES &amp; FINANCE: EUROPE

FINANCIAL SERVICES CONCERN GROWS AFTER RATINGS AGENCY QUESTIONS HEALTH OF PUBLIC SECTOR GROUPS

**Russian crisis hits German banks**

By Graham Bowley in Frankfurt

Concerns about the exposure of the German government to Russia's financial crisis intensified yesterday after a leading ratings agency raised serious worries about the financial health of two German public sector banks.

Fitch IBCA downgraded one of its key ratings of Landesbank Rheinland Pfalz and said it was "almost certain" to downgrade a rating of Westdeutsche Landesbank (WestLB) because of the banks' exposure to Russia.

The move comes after it

emerged last week that Russia has missed important interest payments on debt to Germany which were due at the end of last month.

Concern has been mounting about the involvement in Russia of WestLB, Germany's biggest public sector bank and the one that has expanded most aggressively internationally. WestLB is the only one of Germany's five top banks that has not divulged details of its exposure to the sharp deterioration of Russia's financial markets. This has led to mounting worries that the

German taxpayer could be faced with a large bill to cover its losses since it is ultimately backed by the German federal government.

The shares of other German commercial banks have been shaken by the Russian crisis because of their deep involvement in the country.

Along with the German banks, Fitch IBCA yesterday issued warnings about Bank Austria and Credit Suisse First Boston.

It downgraded Banca Nazionale del Lavoro, the Italian bank that is being privatised by the Italian government.

BNL was chiefly exposed to Russia's London Club debt - which is restructured debt inherited from the Soviet Union. The ratings agency said.

Russia has insisted that it would honour its London Club debt, as well as its Paris Club debt to foreign governments, despite the financial crisis. However, it emerged last week that the Russian government has missed interest payments to Paris Club creditors due at the end of last month.

Fitch IBCA is unlikely to cut the public sector banks' credit ratings because they are state backed. The moves yesterday affect the banks' stand-alone rating as if they were not state backed.

This has raised fresh worries about the exposure of the

See Lex

## NEWS DIGEST

## SOFTWARE

**Brokat to be priced ahead of Frankfurt debut**

Shares in Brokat Infosystems, the German internet banking and electronic commerce software group, will be priced tomorrow ahead of the company's Frankfurt Stock Exchange debut. The 2m shares on offer are expected to be priced at between DM53 and DM64, valuing the Stuttgart-based group at DM424m-DM512m (\$251m-\$303m). Brokat, which has grown rapidly and more than doubled its sales from DM12.1m to DM29.6m in the year to June 30, plans to use the estimated DM80m net proceeds from the placing to finance international expansion and enable it to strengthen its market position. Since it was founded in 1994, the group has become one of the leading providers of software for internet banking, internet brokerage and internet payment systems.

Its Brokat Twister software combines internet and mobile phone services and is used by more than 100 financial services companies including Deutsche Bank, Bank 24, Allianz, Fortis Bank Luxembourg, The Zurich Kantonalbank and Britain's Co-operative Bank. In Germany it has over 70 per cent of the market for internet banking software and has been expanding its operations elsewhere.

The proportion of sales coming from outside Germany has risen from 18 per cent in 1996-97 to 35 per cent last year and the group has subsidiaries in Britain, Ireland, Luxembourg, Austria, Switzerland, Singapore, Australia, South Africa and the US. The company's founders and present members of the board will retain shareholding majority after the flotation takes place.

Paribas and Dresdner Kleinwort Benson are joint co-ordinators for the issue. Paul Taylor

## BANKING

**New ADR programme for UBS**

UBS, Europe's biggest banking group, is launching a new American Depositary Receipt programme which allows investors to buy UBS shares in the US over-the-counter market. Swiss Bank Corporation, taken over by UBS earlier this year, launched an ADR programme in 1993 and UBS followed a year later.

Under the previous schemes, 10 ADRs were equivalent to one SBC share, and 50 ADRs were equal to one UBS bearer share. Under the new scheme, 20 ADRs will be equal to one UBS share. The programme is sponsored by UBS and the ADRs will be deposited with the Bank of New York.

An ADR programme allows a foreign bank to enjoy many of the benefits of a US share listing without the disclosure obligations involved in preparing accounts according to US generally accepted accounting principles. However, Credit Suisse Group, UBS's smaller rival, announced last week that it plans to reconcile its accounts to US GAAP in a step-by-step process by 2001. It believes that this will give it easier access to the international capital markets, better benchmarking with competitors and improved ability to make acquisitions. It could also pave the way for an eventual listing on the NYSE. William Hall, Zurich

## MEDIA

**Downturn at Pathé**

Pathé, the French media group, has reported a sharp downturn in first-half profits. Net income for the period totalled FF102m (\$18m) on turnover of FF1.1bn, against FF153m on turnover of FF1.02bn the previous year. The company's interests include a 17 per cent stake in BSkyB and 65 per cent of Libération, the French daily newspaper. David Owen, Paris

## POLAND

**Rothschild appointed to Pekao**

NM Rothschild, the UK investment bank, has been appointed financial adviser to Poland's Pekao bank in the forthcoming sale by the state treasury of a 55 per cent stake, valued at about \$1.1bn, to a strategic investor. Pekao, which holds a 19 per cent stake on the Warsaw bourse last June, CSFB advised the treasury on the flotation and is the government's adviser on the current sale. Christopher Bobinski, Warsaw

## COCKERILL SAMBRE

**Thyssen withdraws bid**

The Walloon Region said yesterday that Thyssen Krupp Stahl of Germany had withdrawn its bid for steelmaker Cockerill Sambre, which is 78.77 per cent held by the region. Final bids for Cockerill were due for submission by September 21.

The German group's withdrawal leaves only Usinor of France as a potential bidder. AFX News, Brussels

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US \$33,750,000

European Investment Bank

Funding Rate Notes due 2001

For the period from September 15, 1998 to December 15, 1998 the Notes will carry an interest rate of 4.2657% per annum with interest payable semi-annually on March 15 and September 15. The relevant interest payment date will be March 15, 1999.

Agency Banks:

BANQUE PARIBAS

Paris

£12,500,000,000,000

European Investment Bank

Floating Rate Notes due 2001

For the period from September 15, 1998 to December 15, 1998 the Notes will carry an interest rate of 4.2657% per annum with interest payable semi-annually on March 15 and September 15. The relevant interest payment date will be December 15, 1998.

Agency Banks:

BANQUE PARIBAS

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UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK

IN RE:

OLYMPIA & YORK MAIDEN LANE COMPANY LLC AND OLYMPIA & YORK MAIDEN LANE FINANCE CORP., CHAPTER 11 CASE NOS. 98B 46167 AND 98B 46168 (JLG)

Debtors.

NOTICE OF HEARINGS TO CONSIDER APPROVAL OF DEBTORS' DISCLOSURE STATEMENT AND SOLICITATION PROCEDURES, AND CONFIRMATION OF DEBTORS' PLAN OF REORGANIZATION

NOTICE IS HEREBY GIVEN as follows:

1. On August 25, 1998, Olympia & York Maiden Lane Company LLC and Olympia & York Maiden Lane Finance Corp., debtors and debtors in possession (the "Debtors"), filed petitions for relief under chapter 11 of the United States Code (the "Bankruptcy Code"), and also filed a motion requesting the Court to (1) schedule a hearing on the Debtors' Disclosure Statement ("Hearing on Disclosure Statement") and (2) approve the "Disclosures Statement", and the Debtors' procedures for solicitation of votes to accept or reject the Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code, dated June 30, 1998 (the "Plan"), and (b) confirmation of the Plan; and (c) approval of the form of notice thereof.

2. This notice does not indicate that all creditors of the Debtors, including all unsecured creditors. Receipt of this notice does not indicate that you are impaired under the Plan. Under the Plan, all creditors other than holders of the Notes are unimpaired.

HEARING ON APPROVAL OF THE DISCLOSURE STATEMENT

3. A hearing to consider approval of the Disclosure Statement and/or the Debtors' solicitation of votes to accept or reject the Disclosure Statement will be held at the United States Courthouse, One Bowling Green, New York, New York 10004 before the Honorable James L. Gandy, Jr., United States Bankruptcy Judge, at such time and date set forth above in paragraph 1(a) of the Disclosure Statement, or as soon as practicable thereafter, and will be open to the public. The hearing on the Disclosure Statement will commence at 10:00 a.m. on August 25, 1998, and will conclude at 12:00 noon. The hearing on the Disclosure Statement will be conducted in open court at the Confirmation Hearing or at any subsequent Confirmation Hearing.

4. Any objections to the Disclosure Statement and/or the Debtors' solicitation of votes to accept or reject the Disclosure Statement must be filed with the Court and served upon the Debtors in writing and in person, or so as to be actually received in each case no later than October 5, 1998, at 5:00 p.m., New York City time.

Unless an objection is timely served and filed in accordance with this notice it will not be considered by the Court.

HEARING ON CONFIRMATION OF THE PLAN

5. A hearing to consider confirmation of the Plan and any objection thereto (the "Confirmation Hearing") has been scheduled by the United States Bankruptcy Court for the Southern District of New York at the United States Courthouse, One Bowling Green, New York, New York 10004, before the Honorable James L. Gandy, Jr., United States Bankruptcy Judge, at such time and date set forth above in paragraph 1(b) of the Disclosure Statement, or as soon as practicable thereafter, and will be open to the public. The Confirmation Hearing will commence at 10:00 a.m. on October 5, 1998, and will conclude at 12:00 noon. The Confirmation Hearing will be conducted in open court at the Confirmation Hearing or at any subsequent Confirmation Hearing.

6. Any objections to confirmation of the Plan must be in writing and must be filed with the Court and served upon the Debtors in writing and in person, or so as to be actually received in each case no later than October 5, 1998, at 5:00 p.m., New York City time.

Unless an objection is timely served and filed in accordance with this notice it will not be considered by the Court.

Dated: New York, New York

August 27, 1998

/s/ Honorable James L. Gandy, Jr.  
United States Bankruptcy Judge

Increase  
in Operating Income  
for First Half 1998



(FF millions)	First half 1998	First half 1997	Full year 1997
Revenues	1,102	1,024	2,265
EBITDA*	297	251	420
Net Income	102	153	210

\* EBITDA: earnings before interests, taxes, depreciations and amortization, including partnerships.

Revenues for the first half, ending June 30, 1998, rose by 8%, to FF 1.102 billion. Growth was driven by an increase in revenues for movie theatres, in France and the Netherlands, and by the first time consolidation of the television chain, Voyage.

Operating income improved significantly, especially in the movie activities where EBITDA went from a FF 95 million loss in 1997 to a profit of FF 112 million in 1998.

Net income reached FF 102 million, compared to FF 153 million for the first half of 1997. The reasons for this decrease are that no capital gains were recorded during the period and that BSkyB's net income declined.

**Investor seeks more foreign directors**

By Tim Burt in Stockholm



Ashley Ashwood

Investor, the main investment vehicle of Sweden's Wallenberg business empire, is planning further boardroom changes at companies it controls by appointing more international directors.

The investment company, which holds stakes in companies accounting for more than 40 per cent of the Swedish stock market, is expected to announce several new appointments early next year.

The move follows a wave of new appointments last March, when overseas directors were named at companies including Scania, the heavy trucks group; Electrolux, the household appliance manufacturer; and SKF, the bearings group.

"You can expect to see more changes in our boards next spring," said Claes Dahlback, Investor chief executive. "There will be smaller boards and more non-Swedish directors."

Among the companies within the Wallenberg sphere, new boardroom appointments have been mooted at Ericsson, the telecommunications group, where investor controls 22 per cent of the voting rights.

"Although Ericsson has more than 90 per cent of its sales are outside Sweden and is considering moving its headquarters to London, it has only one non-Swedish director - Peter Sutherland, chairman of Goldman Sachs International.

"The Ericsson board is not international enough and there is an ambition to get more international representatives appointed," the company said.

Possible candidates are thought to have been sourced out by senior Investor directors.

"I do not see any contradiction between acting faster - whether by appointing new directors or through strategic moves - and maintaining our long-term industrial perspective," he said.

Mr Wallenberg acknowledged that Investor had been more active in restructuring its shareholdings since making Percy Barnevik, the

"Perhaps we should have been doing it sooner, but I do not subscribe to the view that board seats were given away as favours in the past."

Mr Wallenberg - who is deputy chairman of Ericsson and a director of Stora, Saab, Astra, Cambro, Scania and Skandinaviska Enskilda Banken - also emphasised that such changes did not signal any weakening or change in the Wallenberg family's commitment to be long-term owners of large industrial stocks.

"I do not see any contradiction between acting faster - whether by appointing new directors or through strategic moves - and maintaining our long-term industrial perspective," he said.

Mr Wallenberg acknowledged that Investor had been

more active in restructuring its shareholdings since making

Percy Barnevik, the

"This process is one of evolution rather than getting rid of people," he said.

Mr Kochetov said Lukoil had to cut its investment

by 25 per cent, and freeze 4,000 oil wells - mainly in western Siberia. He said it was also spinning off its maintenance and transport services in order to cut costs by 25 per cent. But one western analyst said it remained to be seen whether this was more than just a cost-cutting exercise.

Mr Kochetov said Lukoil has also suffered from the Russian banks' default on foreign credits, which undermined investors' confidence in the Russian oil sector. "Foreign investment is extremely important for us. Without it we will not be able to implement new technology and proceed with our development projects," he said.

The company said it was hoping to increase its downstream activities and was considering an acquisition of a refinery and a chain of petrol stations. Mr Kochetov also did not rule out consolidation in the oil sector and said Lukoil was looking at three or four options.

However, the benefits of the devaluation were offset by the paralysis of the payment system in

# German banks\*

ELECTRICAL CONNECTORS DIVERSIFIED GROUP AMENDS OFFER IN ATTEMPT TO ACQUIRE 18% OF AMP WITHOUT TRIGGERING POISON PILL

## AlliedSignal steps up pursuit of AMP

By William Lewis in New York

AlliedSignal's share price also went up, gaining \$2% to \$35 $\frac{1}{2}$ . AlliedSignal also announced that under the terms of its original tender for 100 per cent of AMP's shares, shareholders holding 72 per cent of AMP had agreed to tender their shares to AlliedSignal.

AMP's stock price leapt \$2 $\frac{1}{2}$  to \$41 $\frac{1}{2}$  in early trading on Wall Street after AlliedSignal announced it had amended its original \$3.8bn takeover offer in an attempt to acquire 18 per cent of AMP without triggering a poison pill.

AlliedSignal's share price also went up, gaining \$2% to \$35 $\frac{1}{2}$ .

AlliedSignal also announced that under the terms of its original tender for 100 per cent of AMP's shares, shareholders holding 72 per cent of AMP had agreed to tender their shares to AlliedSignal.

However, with AMP refusing to redeem its poison pill - which effectively prevents AlliedSignal from buying more than 20 per cent of AMP - AlliedSignal said it would amend the terms of its tender offer to "purchase

as many shares as it can without triggering AMP's poison pill".

Lawrence Bossidy, chairman and chief executive of AlliedSignal, said: "Acquiring these shares will advance our plan to acquire the remaining shares of AMP as soon as practical."

The \$1.8bn, or \$44.50 a share, tender offer will end on September 25. AlliedSignal said it intended to press ahead with its efforts to acquire all of AMP's shares "by all available means," including a \$44.50 tender

offer for all of the company's remaining shares conditional on the removal of AMP's poison pill.

AlliedSignal is also amending its consent solicitation proposal - due to be voted on October 15 - to include a proposal that would remove all power

AMP's board of directors has over the company's poison pill. If approved, this would hand authority over the pill to a new board of directors elected by AMP shareholders.

Last month AlliedSignal

launched a \$44.50-a-share all-cash offer for AMP, but was accused by AlliedSignal of trying to buy it "on the cheap".

Yesterday AMP sought to play down the significance of the fact that 72 per cent of its shares had been tendered to AlliedSignal in its original tender offer.

It said that a letter sent on behalf of AlliedSignal by one of its agents to AMP's institutional shareholders stated that "if you tender your shares and wish to withdraw them at a later time, the

withdrawal process is very straightforward and a withdrawal can be effected within hours".

The letter also said that "tendering your shares does not commit you to voting for AlliedSignal on the consent solicitation".

Robert Kipp, the newly appointed chairman and chief executive of AMP, said the company hoped for earnings per share of \$2.30 in 1999 and "at least" \$3 in 2000. Analysts contacted by First Call were expecting earnings per share of \$1.95 next year.

## NorTel cuts 5% of world workforce

By Scott Morrison in Toronto

Northern Telecom, the Canadian telecommunications equipment maker, yesterday confirmed reports it would lay off about 3,500 employees worldwide, cuts that would affect all of the company's business divisions except data networks.

The company said the redundancies were part of its strategy to shift its focus away from traditional voice network products in order to increase its presence in the growing data networking market.

However, analysts said the timing and scope of the redundancies raised questions about the recent all-share US\$7bn acquisition of Bay Networks, the US networking equipment manufacturer. They estimated the job losses, equal to almost 5 per cent of the company's global workforce of 85,000, could save NorTel about US\$300m, not including restructuring charges.

Peter Janecek, a company spokesman, said the cost savings would be deployed into the company's data networks division. He declined to specify the size of the one-off charge the company would take to pay for them.

One analyst said the job cuts, which were expected to be announced this week,

indicated the company had been forced to cut costs as a result of the Bay Networks acquisition. Another believed it has been forced to cut so many jobs in order to reduce product overlap that resulted from the purchase. However, Mr Janecek denied this.

Analysts said it was difficult to comment without further details from the company, particularly with regards to the size of the special provision. About half of NorTel's employees work in its public carrier networks division, which makes equipment for traditional voice networks operated by telephone groups.

John Roth, NorTel chief executive, estimates that by 2000 data signals could comprise about 80 per cent of all network traffic and the company has moved aggressively over the past year to strengthen its data networks operations.

The company, which traditionally manufactured equipment for voice networks, has recently acquired a number of small companies which produce products used by internet service providers. The buying spree culminated with its acquisition of Bay Networks, which is being run as a subsidiary of NorTel, which had 1997 revenue of US\$15.5bn.

### NEWS DIGEST

#### ELECTRONICS

## Rockwell to take \$265m charge in fourth quarter

Rockwell International will take an estimated \$265m after-tax charge in the fourth quarter as the electronics and automation group shrinks its semiconductor operations, prior to a planned spin-off. The charges were largely related to sluggish demand for personal computer modems, the company said. Although sales had improved over the prior quarter, they were still "disappointing", said Dwight Decker, president. Corrective actions were needed to bring costs into line with demand, he added.

Rockwell said it would close a chip manufacturing plant in Colorado and reduce the workforce of its semiconductor operations by about 10 per cent. In addition, the unit was expected to record an after-tax operating loss of about \$55m. Louise Kehoe, San Francisco



Lewis Campbell: Textron aims to increase sales by up to 11 per cent a year with half coming from acquisitions

Jason Orton

## European strategy pays off for Textron

Avoiding Asian acquisitions put the industrial group in good stead, writes Peter Marsh

After a \$7.5bn investment spree in the past five years, Textron, a US industrial group with interests from golf carts to some of the world's fastest jet aircraft can hardly be accused of lack of action.

Now the company is planning to keep up the momentum by spending a further \$4bn by 2002 on acquisitions.

Over the past 10 days, Textron has made two big steps in Europe, which is likely to remain the focus of its attention after its 16 acquisitions in the continent since 1993. After spending \$195m (\$328m) buying David Brown, a UK gear and pump maker that Textron intends to use to drive worldwide sales of its fluid power business, Textron last week gained a foothold in the consolidating European aerospace industry. This came through a joint venture between the US company's Bell helicopter subsidiary and Agusta, the Italian helicopter manufacturer.

The move is significant because Agusta is already in the process of combining its operations with those of Westland, the UK helicopter maker which is part of GKN.

Lewis Campbell, Textron chief executive, says Textron plans to continue its recent expansion by increasing sales by up to 11 per cent a year by early next decade, with half of this coming from acquisitions.

"We are continually looking for good companies which we think we can

make better," says Mr Campbell, who stepped up to his current job in July after previously being chief operating officer.

Textron's record has given the company a strong following among investors. On sales last year of \$10.5bn, the company produced net income of \$553m, more than double the \$252m in 1992.

Since then, even allowing for a dip in Textron's stock price in the past six months caused by general concerns related to the Asia crisis, its shares have outperformed the rest of the New York stock exchange by 20 per cent.

"Textron has integrated its acquisitions impressively and has a solid growth strategy," says Quinten Nuber, an analyst at Warburg Dillon Reed, while Phua Young, of Lehman Brothers, praises the company's efforts to achieve "balance" between its different businesses.

The company's recent efforts to grow started in 1993, when only a quarter of the company's sales were outside the US.

Textron opted for Europe, rather than Asia, as the place in which to expand.

"We thought there were fewer risks [from Europe]," says Mr Campbell, indicating that recent events appear to have proved the company correct.

In the past five years Textron has increased annual revenues from Europe roughly tenfold to the \$2bn likely next year, counting the impact of the David

Brown and Agusta deals.

Mr Campbell is particularly proud that, of the 16 acquisitions over this period from Europe - out of a total of 26 around the world - in all but one case the top executives have stayed with Textron.

"We ask managers [of acquired companies] to make room for Textron, and we make room for them," says Mr Campbell.

The 26 purchases - on which Textron has spent \$2.5bn, with the company having invested a further \$5bn since 1993 on plant, buildings and research and development - have mainly served to boost Textron's industrial products and automotive divisions.

These encompass two of Textron's three main units, the other one being its aircraft business which makes Cessna business jets as well as helicopters.

Through the purchase in 1997 of Kautex of Germany, Textron has become the world's biggest maker of moulded plastic fuel tanks, a fast growing segment of the vehicle business.

In the past five years, helped by several acquisitions in Europe, Textron has become the world's biggest maker of industrial fasteners, for products from cars to computers. Over this period it has pushed up sales of these items fivefold, today claiming about 6 per cent of the \$30bn-a-year world fasteners market.

Besides making pumps and golf carts (marketed as E-Z-GO), Textron also last year increased its interests in the grass-cutting industry through buying Ransomes, a venerable UK company.

Out of Textron's \$9.7bn revenues expected this year - which includes the recent \$3.9bn sale of its Avco consumer finance business, which Textron decided did not fit in with the rest of its industrially-oriented activities - roughly two-fifths will be outside the US. Latin America accounts for about 6 per cent of revenues, and Asia about 3 per cent.

As to how Textron manages its disparate manufacturing activities, Mr Campbell says the company has been helped by a \$1bn computer network which links executives in the company's different locations around the world.

Every three months the top 300 managers in Textron's industrial group communicate via the network to exchange ideas about how, for instance, just-in-time manufacturing techniques tried out in a fastener plant could be applied in a factory making car instrument panels or seating systems.

"We have invested heavily in technology, and estimate that of the two percentage points increase in our profit margins since 1993, roughly a third has come from advances in information technology and our ability to manage this properly," says Mr Campbell.

3-month euribor already up and running on matif

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#### PHARMACEUTICALS

## Elan buys NanoSystems

Elan Corporation, the Ireland-based pharmaceutical company 80 per cent owned by US institutions, yesterday added to its drug delivery products buying NanoSystems, a Kodak subsidiary which manufactures a technology which enhances the absorption of insoluble drugs. Elan is paying \$150m including \$14m worth of Elan warrants to buy the Pennsylvania-based company, which will bring it a blue-chip client list including Merck, Warner Lambert, American Home Products and Janssen Pharmaceutica.

Elan has made five acquisitions in the US in the past 10 months for an aggregate of \$1.5bn, the largest being the purchase in August of biopharmaceutical company Neurex for \$725m. NanoSystems has developed a range of drug delivery systems which improve the therapeutic value of existing compounds by making dosages more convenient, reducing the side effects and increasing cost effectiveness. It employs around 60 people who will be retained. The company was originally formed on the back of Kodak's polymer photographic research.

Donald Geaney, Elan chairman and chief executive, said the purchase offered "a platform technology applicable across all common routes of administration of pharmaceuticals". He said the acquisition would be earnings neutral both this year and in 1999, and earnings enhancing after that. John Murray Brown, Dublin

the rest through measures such as using new computer techniques to save money on purchasing, for instance through "electronic auctions" involving suppliers.

Ito University, named after Yuzuru Ito, a Japanese manufacturing expert who advises United, will organise residential courses at centres in the US, Europe and Asia. The "teachers" in many of the training sessions will be hourly-paid factory workers from United, who, in a break with normal practice, will tutor higher rank executives about shop-floor practices.

United aims to cut its annual \$140m bill for buying goods and services by \$300m by 2001. Some of the cost reduction would come from the training initiative, with

the past 10 years "have only reached the big companies and not been taken up by smaller suppliers".

Tes Akilu, United vice-president for quality, said the scheme was required to "create a different culture" among suppliers and also increase use of techniques such as Japanese-style *kaizen* quality programmes in United's own plants.

With sales last year of \$24.7bn, United owns Otis, the world's biggest lift maker, the Sikorsky helicopter company, engine supplier Pratt & Whitney, and Carrier, the world's biggest air-conditioner manufacturer.

Its training initiative reflects intense effort by manufacturing companies to boost productivity and cut costs through stepping up internal training to educate staff in new business ideas.

While other US companies, such as Xerox and Motorola, have set up similar programmes, General Electric, the US electrical goods company, is seen as leading the way. It has its own training campus near New York which puts 12,000 workers and managers a year through new "learning" programmes. GE's total training bill runs to \$1bn a year.

In Europe, Furtmeier

and Messer Griesheim, German makers of concrete pumps and industrial gases respectively, are among the companies to have set up their own internal "training academies" to increase training efforts.

MATIF

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Hays chief



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**PTE 30 Billion Floating Rate Bonds**  
**due March 2005 (issued on March 15, 1995)**  
**PTE 30 Billion Floating Rate Bonds**  
**due March 2005 (issued on June 15, 1995)**

**Notice to the Holders**

Notice is hereby given that the Bonds will carry an interest rate of 4.16% per annum for the period September 15, 1998 to December 15, 1998.

- PTE 1,037 per PTE 100,000 nominal
- PTE 10,372 per PTE 1,000,000 nominal
- PTE 103,715 per PTE 10,000,000 nominal
- PTE 518,575 per PTE 50,000,000 nominal

Luxembourg, December 15, 1998

**CITICORP**  
DM300,000,000

Floating Rate Notes Due December 1999 (the "Notes")  
 Notice is hereby given that the rate of interest for the interest period September 15, 1998 to December 15, 1998 has been fixed at 3.718% per annum and that the interest payable on the principal amount of the Notes due December 15, 1998, together with the coupon payment on the Notes, will be DM94.40 in respect of DM1,000 nominal of the Notes and will be DM94.00 in respect of DM1,000 nominal of the Notes.

September 15, 1998, London  
By Citibank, N.A. (Global Agency & Trust Services), Agent Bank, CITIBANK

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The receipts will bear interest at 6.125% per annum from 15 September 1998 to 15 March 1999. Interest payable on 15 March 1999 will amount to US\$30.80 per US\$1,000, US\$307.95 per US\$10,000 and US\$3,079.51 per US\$100,000 receipt.

Global Agency and Trust Services, Citibank, N.A., London  
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Luxembourg, September 15, 1998  
CITIBANK

**European Investment Bank**  
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**Notice to the Holders**

Notice is hereby given that the Notes will carry an interest rate of 4.759297% per annum for the period 15.09.1998 to 15.12.1998.  
 • ITL 60,578 per ITL 5,000,000 nominal  
 • ITL 605,778 per ITL 50,000,000 nominal

Luxembourg, September 15, 1998  
CITIBANK

## COMPANIES AND FINANCE: UK

# British-Borneo to buy Hardy

By Michael Peel

British-Borneo Petroleum Syndicate, the oil and gas exploration and production company, has agreed an all-share £280m (£483m) bid for Hardy Oil & Gas that could mark the start of a new phase of consolidation in the sector.

The deal, billed as a merger, would give British-Borneo investors 62.8 per cent of the new company, to be known as British-Borneo Oil & Gas. Alan Gaynor, British-Borneo chief executive, and Sir Bob Reid, chairman, would become its chief executive and chairman.

Analysts have been expect-

ing an rise in merger and takeover activity in the oil and gas exploration sector, which has been undermined by the low oil price and has underperformed the FTSE All-Share index by about 45 per cent this year.

Some companies are trading at a discount to the most pessimistic analysts' assessments of net asset value per share.

Mr Gaynor said the deal had been struck because the two companies had "complementary strategy, complementary assets and complementary cashflow". The bottom line on this is that we believe one and one equals at least three if not

more." It is not mainly driven by cost cutting."

He said British-Borneo had become "90 per cent an oil company" and was eager to acquire more extensive gas interests to lessen the impact of any future weakness in the price of either oil or gas.

Gas would account for about 42 per cent of the new company's proven and probable reserves of 240 million barrels of oil equivalent.

Mr Gaynor said Hardy had valuable assets in Australia, Pakistan and the North Sea but needed short-term cashflow to allow it to develop them. British-Borneo could provide that with income

from its Gulf of Mexico operation.

One analyst said Hardy had collected some quality assets but lacked the management experience to exploit them to their potential. "It has been run by people with an accountancy bent rather than people with the oil industry in their bloodstream," he said.

The bid values each Hardy share at a premium of 25 per cent to its price of 165½p at last Friday's close. Investors in Hardy would receive six British-Borneo shares for every seven Hardy shares held.

Richard Hulf, an analyst at Henderson Crosthwaite,

said the price British-Borneo was paying represented a premium of between 15 and 16 per cent to Hardy's net asset value per share.

John Walmsley, Hardy chief executive, will leave on conclusion of the deal. Mr Walmsley, who earned a basic salary of £283,000 last year, is on a contract that requires 24 months notice for termination.

Both companies announced their results for the six months to June 30 yesterday. British-Borneo announced profits after tax down 57 per cent at £2.8m.

Hardy made a net loss after tax of £1.3m against a profit of £2.9m last time.

## Vaux to exit brewing

By John Willman,  
Consumer Industries Editor

Shares in Vaux jumped 11½p to 279 yesterday after the brewer and hotels operator announced it was selling its two breweries and up to 360 of its 660 tenanted pubs.

The sale follows a strategic review led by Martin Grant, the former managing director of Allied Domecq's leisure division who became chief executive in June. He has concluded Vaux should get out of brewing and wholesaling and focus on its leisure operations, which include the Swallow Hotels chain and 160 managed pubs.

Vaux expects the disposal to be earnings-enhancing in the first full financial year after the sale. Analysts said the proceeds could be about £50m (£82m).

The brewing division management team is putting together a bid led by Frank Nicholson, brother of Sir Paul Nicholson, Vaux chairman. Outside buyers are being sought by BT Alex Brown and Noble Grossart, the group's advisers.

"Because of the involvement of the management team in a bid, we have asked the advisers to handle the whole process," said Mr Grant.

The proceeds will be used to develop the hotels and expand the group's two pub brands, Barcentro cafe bars and Bramwell's community pubs. Mr Grant - whose career has been spent working for branded food pub chains such as Whitbread's Beefeater Inns and Allied Domecq's Big Steak Pubs - said he planned to introduce more food into the bars and pubs.

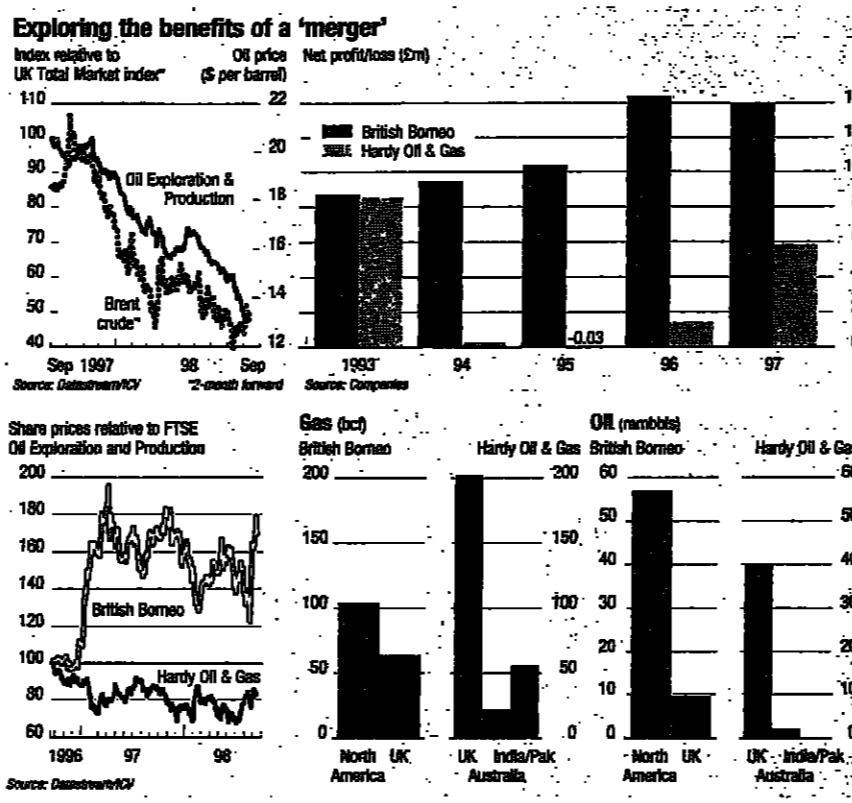
British Borneo Oil & Gas will not rival Enterprise or Lasmo in size. But some think there is still scope to create a third member of the top tier. Mr Jamieson at Premier says there are sound commercial reasons for a new E&P independent in the UK with a different strategy to that of Lasmo and Enterprise, which are increasingly forced to compete head-to-head with much larger integrated companies. His formula would be "a bigger company that aimed at being number one or two in six or seven countries" where the big oil companies are relatively weak.

Some analysts also see sense in a deal that would create "a company the size of Enterprise or Lasmo out of the remnants of the sector".

Neither group would be interested in acquiring the breweries except to sell the sites for redevelopment.

## Uncertain oil companies go in search of new values

The exploration and production industry has been beset by a crisis of confidence, writes Robert Corzine



about the source of its future cash flows. The company has secured a strategic position in Turkmenistan, based in large part on relationships with government and local industry officials. Yet executives say its shares reflect little or none of the value of the Turkmen assets.

Lasmo, the second biggest UK oil independent, is seeking to build a low-cost oil business in the Middle East. But executives say the relationships on which such a business will be built are mainly private, in keeping with Middle East traditions.

Monument Oil and Gas is a case in point of investor uncertainty, or ignorance, to quantify the value of such

relationships until oil or gas eventually flows as a result of deals in the area.

But there is another side to the coin that is far less flattering to the plight of the companies. After all, in the year, to date E&P shares have underperformed the market by 48.4 per cent, due mainly to the collapse in crude prices this year.

Optimists say any cyclical upturn in crude prices would be the signal for the sector to rebound. After all, they note, it was the best performer in 1996 when oil prices were buoyant. But others fear investor frustration may reflect more fundamental unease.

Until yesterday one question being asked in the sector was whether low valuations would first trigger an agreed merger or takeover bid, or whether such developments would have to await the arrival of new investors to the sector in the

Certainly the very low valuations in the sector suggest something more at play than mere oil price concerns. Analysts say some recent E&P valuations are discounting crude oil prices as low as \$10 a barrel, compared with the present price of about \$13 and a 10-year average range of \$15-\$20. Some companies say their share prices have slipped below asset values.

Until yesterday one question being asked in the sector was whether low valuations would first trigger an agreed merger or takeover bid, or whether such developments would have to await the arrival of new investors to the sector in the

market.

Analysts also see sense in a deal that would create "a company the size of Enterprise or Lasmo out of the remnants of the sector".

Neither group would be

interested in acquiring the

breweries except to sell the

sites for redevelopment.

This announcement appears as a matter of record only

August 1998

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JULY 15

Vaux  
to exit  
brewing

values

Robert Coombs

## COMPANIES AND FINANCE: UK

## Hays chief in upbeat mood

By Susanna Voyle

Ronnie Frost, chairman of business services group Hays, yesterday stood out against the tide of pessimism, insisting that he saw no signs that recession was on its way.

Announcing a 30 per cent jump in annual pre-tax profits, Mr Frost said: "Everyone keeps talking, saying there is a recession coming, but we don't see it at all. We have to be careful we don't talk ourselves into one."

The Hays results were ahead of expectations and the shares rose more than 8 per cent to 685p.

Mr Frost said any slowdown in the retail and service sectors from which Hays derives most of its contracts would only benefit the



Ronnie Frost (left) with John Cole, managing director Fergus Wilks

tracts – and what makes them step over the line into out-sourcing is a nice recession."

The results for the year to June 30 showed growth across all three core activities – with the biggest jump in personnel, which saw operating profit grow by 41 per cent.

"We don't like pinching customers from other people because all you do is squeeze the margins," he said. "We go for new first-time con-

tracts and information technology sectors – is traditionally seen as the most sensitive to a UK economic downturn.

Mr Frost admitted that while personnel was likely to "dip" in any recession, demand for temporary accountants – who make up more than 50 per cent of the business – was likely to pick up.

The combination of three separate IT personnel com-

panies into one leaves that business ready to grow. Mr Frost said he would like to buy a company to bolster the group, but was instead concentrating on organic growth because the price of IT services was so high at the moment.

In distribution operating profits were 23 per cent ahead, after a negative currency impact of more than £2m (£3m). In the commercial division operating profit increased by 24 per cent.

Over the period the group invested £216m in acquisitions and capital expenditure.

Mr Frost said he was

likely to continue to focus on growth in continental Europe, with commercial and personnel companies the most likely targets.

Turnover for the year to June 30 rose from £1.13bn to £1.55bn, including a contribution of £191.3m from acquisitions. Operating profit was £204.1m against £156.3m.

There were exceptional operating costs of £6.5m and an exceptional profit of £2.6m on the disposal of a business.

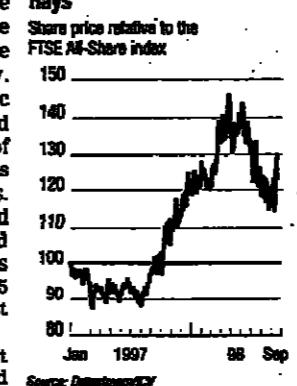
## COMMENT

## Hays

Ronnie Frost started his career trading chickens. The business this spawned is one class act. Its strengths were on show again yesterday. There was buoyant organic growth across the group and no horrors creeping out of the acquisitions, an Achilles heel for many of Hays' rivals. Returns on capital employed now nudged 20 per cent, and total shareholder returns have grown on average 35 per cent a year for the past five years.

But yesterday's 8 per cent jump in the share price had more to do with Mr Frost's pronouncements on the economy. With roughly a third of group profits in personnel, the market is rightly concerned that an economic slowdown could send these earnings into a tailspin, as they did in the last recession. Mr Frost says the warning signs are not flashing yet, but that should not surprise as recruitment typically lags behind the economy.

But when the slowdown does bite, earnings growth in personnel is likely to shrink into single digits. Other parts of Hays though, do quite well in a recession as companies step up their outsourcing efforts. That should keep earnings growth in double digits over the next couple of years. After a recent loss of nerve, the shares have rightly regained their 30 per cent premium to the market.



# Hays

## Record Results All Round

## Results for the year ended 30 June 1998

The Group's profit before tax and exceptional items rose by 30% to £201.2 million.

Each of the three core activities has made a significant contribution to the Group's growth.

Earnings per share pre-exceptional items have increased by a record 30% to 33.9p.

Cash flow remains strong and interest is covered 22 times by operating profit.

A final dividend of 7.25p per share (net) is proposed to be paid on 30 November 1998 to shareholders on the register on 30 October 1998.

The total dividend for the year of 10.7p per share (net) represents a rise of 15%.

## Major Developments

During the year £11.6 million was invested in acquisitions and capital projects.

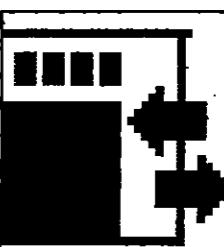
In the last six months major new contracts have been won in logistics for Carrefour, with NatWest for records management and with ICL for the provision of permanent staff.

Important recent acquisitions include the purchase of Alpha, a French specialist staff agency and Sodibco, an Italian logistics business based in Milan.

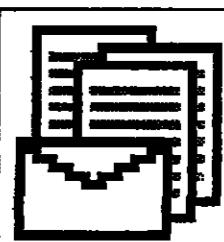
## Prospects

Each of our three core activities has made an encouraging start to the new year. Whilst a slowdown in the growth of the UK economy will impact certain of our activities we are confident of achieving another year of satisfactory growth.

## DISTRIBUTION

 Operating profit up 23%. FDS and Hajden acquisitions successfully integrated and performing well. Good organic growth in UK, France and Benelux.

## COMMERCIAL

 Operating profit up 24%. Another year of strong growth. First steps in business process outsourcing and the establishment of mail services on the continent.

## PERSONNEL

 Operating profit up 41%. Excellent year; strong growth by every business. Moving into France and Germany.

## FINANCIAL HIGHLIGHTS FOR THE YEAR ENDED 30 JUNE 1998

	1997	1998	% Change
Turnover	£1129.8m	£1549.1m	+37
Profit before tax*	£155.3m	£201.2m	+30
Earnings per ordinary share*	26.3p	33.9p	+29
Net dividend per share	9.3p	10.7p	+15

\* Before exceptional items

To receive a copy of the Annual Report for 1997/8,

Please write to David Beddy,

Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5HJ.

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# Hays

THE BUSINESS SERVICES GROUP

## Bayerische Landesbank

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Department of Economic Research  
Reissener Straße 20, D-8033 München  
Fax (089) 2171 - 1329  
e-mail: volkswirtschaft@blb.de

## DURABLE STABILISATION OF CONSUMER PRICES

Never before has Germany achieved such a durable stabilisation of prices. And the inflation outlook for 1998 remains favourable. The rise in real incomes will therefore have a stimulating effect on private consumption.

Prices in Germany show how quickly forecasts can be overtaken by reality. As recently as in the autumn of 1997, the economic research institutes and the panel of independent economic advisers ('the Five Wise Men') predicted in their reports that prices in 1998 would rise by two per cent (a projection that was not factored into this projection). In their spring report, however, which was released in mid-May, the economic research institutes sharply trimmed their inflation forecast for 1998, to 1.3 per cent. This downward revision came as no surprise, as consumer prices slowed their pace to 1.2 per cent in the first half of the year.

If inflation should stay at this level in the second half of the year, 1998 would produce the lowest annual average since 1987, when consumer prices (price statistics covered only West Germany then) remained practically unchanged (+0.2 per cent). Germany's remarkable stability gain is also reflected in the fact that the inflation rate will show a 'one' before the decimal point in 1998 for the fourth year in a row, thus marking the longest phase of price stability in the Federal Republic's history. Previously, the maximum length of a stability period (with an inflation rate of less than two per cent) was three years, but as many as three such periods have been recorded: 1953 to 1956, 1967 to 1968, and 1986 to 1988.

The slow pace of inflation is not only

due to weak demand. Thanks to falling unit labour costs and cheaper sourcing, the upward pressure on producer prices is also diminished. The fall in unit labour costs is attributable to the fact that productivity gains continue to outpace wage increases. While wages and salaries in Germany (on an hourly basis) increased by 1.3 per cent in 1997, productivity (in terms of real GDP per employee-hour) improved by 3.7 per cent. Not least because of the settlements reached in this year's round of pay negotiations, which in many industries were below two per cent,

The D-mark's rate against the currencies of 18 industrial countries, which had dropped by five per cent in 1997, eased by only 2.3 per cent in the first five months of the current year. The fall in May was a mere 0.2 per cent. It would seem safe to assume that this marginal depreciation has been more than offset by the dramatic plunges taken by some currencies in South-East Asia, which also lost ground to the D-mark (up to 60 per cent year-on-year).

Euro will have positive effect

The favourable conditions currently prevailing give rise to the expectation that the present stability phase will continue beyond the end of the current year. Even the introduction of the euro does not pose a threat to price stability. On the contrary, the euro, by increasing price transparency and competition, will help to keep the lid on inflation. Barring adverse developments in the currency and commodity (mainly oil) markets, the rise in consumer price inflation in 1998

should not exceed 1.5 per cent.

This would stimulate private consumption. For stability gains mean higher real incomes and thus an increase in purchasing power. The following figures will help to illustrate this. A fall of one-tenth of a percentage point in the rate of inflation adds some DM2.4 billion to disposable household income. If consumer prices rise by only 1.2 per cent this year instead of the two per cent originally predicted, consumers' purchasing power will expand by some DM19 billion. This would give a welcome spur to private consumption.

This trend can be expected to continue in the current year, though it will lose momentum.

A high degree of stability exists throughout the price-formation process, mainly at the level of producer and import prices. Producer prices, which feed through into consumer prices, rose by a marginal 0.5 per cent year-on-year in the first half of the year. Import prices, which have been receding noticeably since last autumn, are making an even greater contribution to price stability. It seems that 1997's 3.2 per cent rise will be followed by a decline this year.

There is no indication at present that the second half of 1998 will bring a reversal in import prices, particularly since exchange rates are hardly expected to have a negative effect.

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Bayerische Landesbank

## ON THE BUTTON REMOTE CONTROL SOFTWARE

# New weapons for the road warrior

Products allowing dial-in access can save the travelling business person embarrassment, says Geof Wheelwright

**YOU ARE A HIGH-TECH "ROAD WARRIOR". You leave the office equipped with the latest Pentium II notebook computer with DVD-Rom drive, 64Mb of RAM memory, an 8.4 gigabyte hard disc - and you are not afraid to use it.**

You arrive at your meeting with minutes to spare. It is at your company's biggest client and it is annual contract renewal time. A hush falls over the boardroom as you plug your notebook into your client's LCD projection system to begin an electronic presentation listing the reasons why your company should be retained for yet another year.

Suddenly a cold sweat begins at the back of your neck and creeps swiftly over your forehead as blood rushes to your cheeks. You have realised that the finished version of the presentation you are about to give resides on the desktop computer back in your office - not on the machine sitting in front of you. The road warrior is now road kill...

For most of us, this would be the beginning of a very difficult hour - not to mention a possible catalyst to a complete career change. But if you had "remote control" software installed on both the desktop computer in your office and the notebook computer in your client's boardroom, life might not be so bleak. You could discreetly run the entire presentation remotely by accessing your desktop computer from your notebook computer.

This scenario may seem a little far-fetched, but something like it is increasingly faced by people who use both a notebook computer and a desktop system.

The latest "remote control" software, with names such as pcAnywhere32, Remotely Possible, Carbon

Copy and Timbuktu allow you to dial into and remotely control one computer from another. It not only allows you to display the contents of the "host" computer on the screen of the machine that is remotely controlling it, but also to copy data back and forth between the two machines and even to run software remotely.

Using Symantec's pcAnywhere32, for example, you could use any standard notebook computer to dial into the desktop computer in your office (provided that pcAnywhere32 was also configured on the desktop) and run any application installed on the desktop computer - from a presentation graphics application such as Microsoft PowerPoint to your company's credit control software. And neither of those applications would have to be installed on the notebook computer to do so.

Like most remote control applications, pcAnywhere32 (which sells for \$149.95 in the US, and £90-£100 in the UK) operates by allowing the computer that is doing the remote control to send data about keyboard input and mouse movements to the "host computer". The host computer then acts on those mouse movements and keystrokes as if they came from

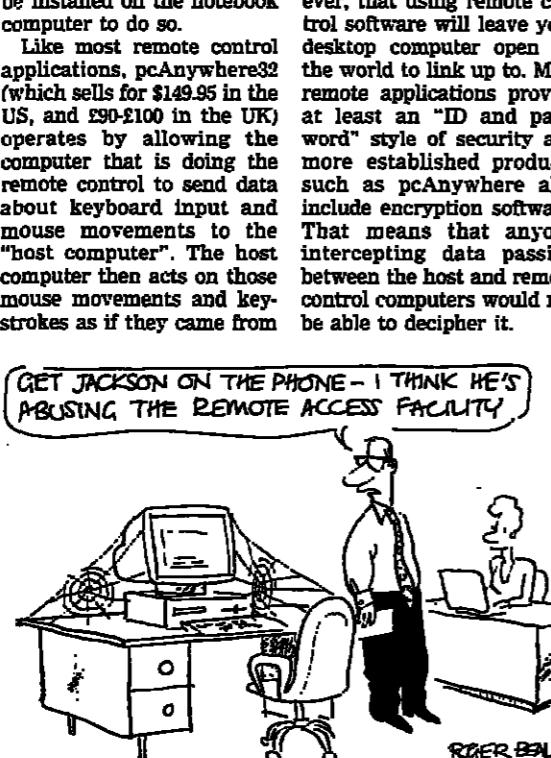
a user sitting in front of it.

Meanwhile, all the video information displayed on the desktop computer's screen is "mirrored" to the remote notebook computer so that, as far as the remote control user is concerned, the software running on the host computer looks like it is actually being executed on the notebook.

The remote control link can be created via a corporate network a "virtual private network" (VPN), an internet connection or direct phone line connection.

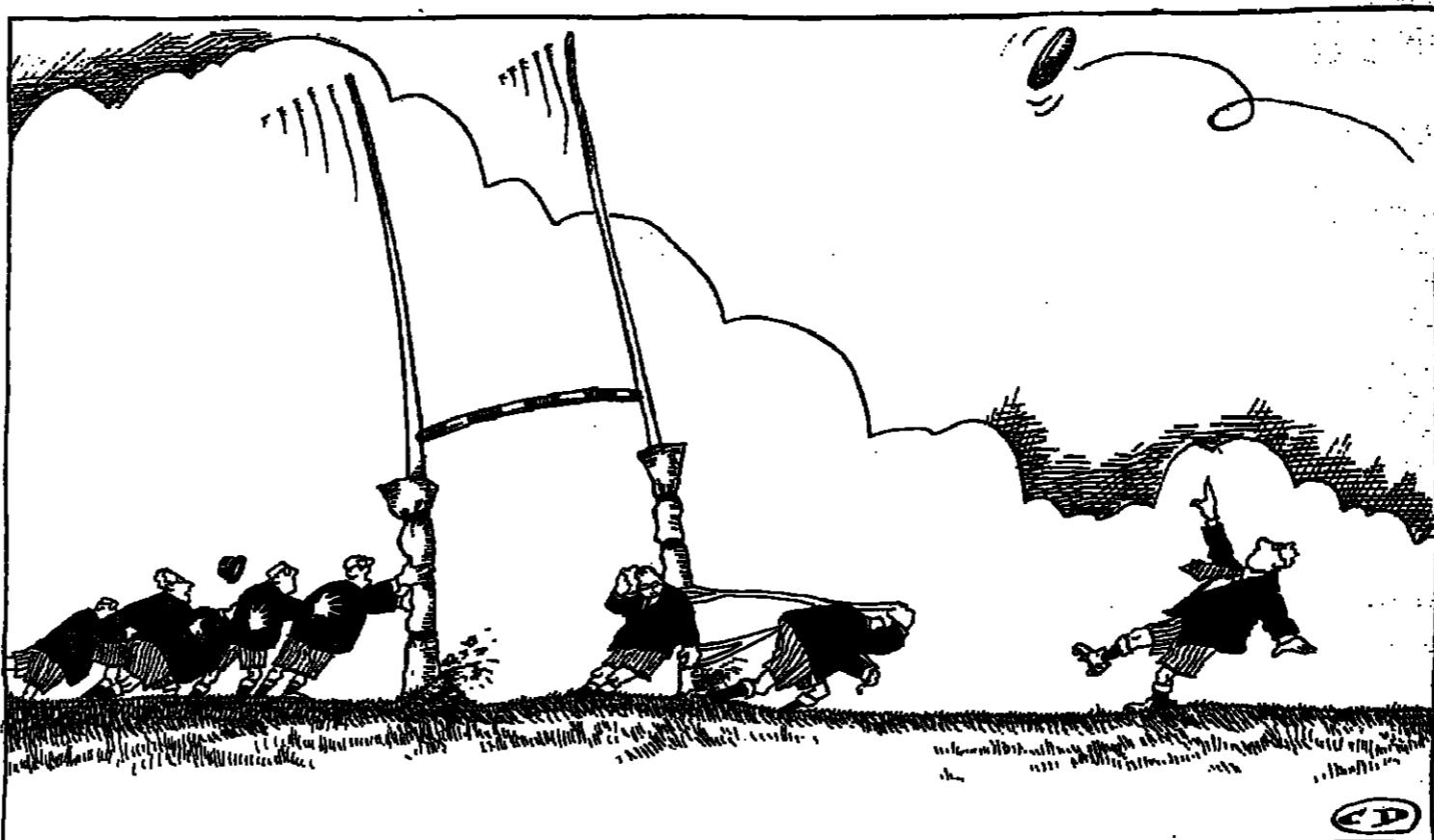
Remote control software can also be used to conduct training sessions remotely so that you can "show" someone how to use software without having to stand beside them. It can further be used to diagnose computer problems remotely (by allowing support staff to see the same problems that users see) and to check files that may have arrived on the host computer.

None of this means, however, that using remote control software will leave your desktop computer open for the world to link up to. Most remote applications provide at least an "ID and password" style of security and more advanced products also include encryption software. That means that anyone intercepting data passing between the host and remote control computers would not be able to decipher it.



ROGER BAKER

## MANAGEMENT &amp; TECHNOLOGY



## MANAGEMENT EXECUTIVE SHARE OPTIONS

# Moving the goalposts

Richard Waters reports on the repricing of stock options, a practice that is becoming increasingly common in the US as share prices fall

**I** could call it a "Heads I win, tails you lose". Some US companies seem to make a habit of adjusting the terms of their stock option plans when their share prices fall. That means that anyone intercepting data passing between the host and remote control computers would not be able to decipher it.

The practice has been limited mainly to Silicon Valley

- where the stock option is a mainstay of remuneration and where share prices have proved more volatile than in the market at large. Apple Computer and Advanced Micro Devices have both reset the terms of their options on several occasions.

After the broad stock market decline of recent weeks, however, repricing stock options is poised to enter the mainstream. "We expect to

see a whole wave of them," says Patrick McGurn of Institutional Shareholder Services, a group that advises US institutions. The result is likely to be seen at next year's annual meetings, as activist shareholders seek to clamp down on a practice that many feel distorts the purpose of share options.

The people feeling the greatest pain from the stock market slide are the ones who have the most to lose: the chief executives who have received the biggest options grants near the market's peak.

So-called "mega-grants" - large, one-off tranches of options, perhaps given only once every five years - have become a popular fixture of US executive rewards. Almost half of all option grants fall into this category last year, according to William M. Mercer, a benefits consulting firm.

"CEOs have bought into this new paradigm that stocks only rise, never fall; so a lot of them have clamoured for mega-grants," says Graef Crystal, an executive compensation expert.

Among this year's beneficiaries, George Fisher, the chairman of Eastman Kodak, was given the right to buy 2m shares at \$0.01. Kodak's stock may have fared better than most recently but it is still about \$0 below the exercise price, leaving Mr Fisher's options distinctly "underwater".

Perhaps worse off still are executives who accepted "premium stock options" - a popular form of option that can only be exercised when a company's stock attains a pre-determined target.

David Coulter, chairman of BankAmerica, was awarded options over nearly 2m shares this year that

were to be triggered in stages as the bank's stock rose from \$72 to as high as \$108.

A surge in bank stocks drove BankAmerica's shares above \$100, leaving Mr Coulter a paper profit of more than \$25m (£15m). However, the shares have now tumbled back below \$85; well below the trigger price.

Such premium options often come with a deadline - something known as a "barrier option". John Reed, chairman of Citicorp, was last year awarded 300,000 options at a price of \$120 - but only if Citicorp's stock reached \$200 within five years. The \$24m bonanza was nearly triggered this year when the stock touched \$182. But the bank's shares have now fallen back below the trigger price and stand at about \$100.

Despite this big setback for the elite of the options world, it seems unlikely that many will see their option arrangements repriced to lower the barrier to do so would cause an outcry among other shareholders. "I

would think many CEOs will say they want to take their chances with the market," says Howard Golden, a compensation consultant at Mercer.

The same is unlikely to hold for less senior executives or for workers covered by company-wide schemes.

Options that are deeply underwater give ambitious employees little reason to stay. "If you don't reprice [the options] for second- and third-tier management, you may lose them," says Mr Golden.

The distinction between senior executives and the rest was one made recently by Cendant, Oxford Healthcare and Sunbeam. The

three companies had, for various reasons, seen their share prices go through the wringer before the general market decline. All three adjusted their stock option arrangements for most staff, but not for top management.

Where exactly should the line be drawn? At Sunbeam, the buck seems to have stopped with only three people: Al Dunlap, the former chairman, and his two closest lieutenants; all three have left the company. A new management team has

been appointed, with fresh stock options priced at a much lower starting point.

Justifying the decision, Charles Elson, a Sunbeam director, says: "Repricing is bad when it rewards the people who caused the problem." However, that clean distinction is not always easy to make, particularly when a company's share price collapses as part of a more general market decline.

American companies that

reprice options are likely to

find themselves increasingly

circumscribed in what they

can do. For a start, the New

York Stock Exchange is

reconsidering a recent ruling

that aroused the ire of activ-

ist shareholders. This made it possible for companies to change the terms of option plans without seeking shareholder approval, provided at least one-fifth of a company's workers are eligible and top executives get no more than half the options.

Groups such as Institutional Shareholder Services want this reversed.

Also, repricing options

may soon have a direct cost

in profit-and-loss terms.

The Financial Accounting Standards Board ruled last

year that repriced options

should be treated as an expense against profits - unlike standard options which, controversially, companies are allowed to show only in a footnote to their accounts.

Repriced options are differ-

ent, according to the FASB:

they fall under a long-

standing ruling that variable

option schemes, unlike fixed-

price ones, have much in

common with other forms of

remuneration and should be expensed.

For the technology companies that were the

most vocal opponents of

expensing all options, this

accounting ruling on

repricing will greatly limit

the attractions of such a

decision.

And if all else fails, there

is always shame. An Ameri-

can company that wants to

reprice the options of its five

highest-paid executives must

produce a detailed review of

any other repricings they

have undertaken during the

past 10 years.

"They have to wash all

their old dirty laundry in

public," says Mr Crystal.

"The last thing they want to

do is to rot all that out in front of shareholders again."

Facing a serious erosion in

their option-dependent

wealth, however, many more

American executives may

decide to swallow their pride

in the months ahead.

## IMPROVING STOCK OPTION PLANS

# An incentive connection

Diane Summers on two studies that point to a need to strengthen the link between reward and performance

**I** What is the point of a stock option plan? Clearly the idea should be to link executive reward to the business's performance. However, many companies are failing to tie the two together as closely as they might, two new studies show.

The first, by Brian Hall, an associate professor at Harvard Business School, focuses on chief executives and points to a number of improvements that could be made to schemes.

After studying nearly 500 large US companies he concludes that, because the valuation of options is so complicated, many executives do not understand how the value of their options changes in response to the shifts in the value of the company. "If options are not understood, how can they provide the right incentives?" he asks in the September/October issue of the Harvard Business Review.

A start would be for companies to measure the value of chief executives' options every quarter, he suggests.

He also believes companies should restrict the ease with which chief executives can sell their shares, and put in place guidelines to

ensure they hold a sufficient amount of both stock and stock options.

"Companies need to ensure that CEOs retain enough stock and options to keep their incentives aligned with shareholders' interests," he says.

A separate study of global share plans is from consultants Arthur Andersen. Its responses from more than 350 large companies in Asia-Pacific, Europe and the US, indicate that few organisations are precise in setting and communicating performance targets for their schemes.

"There are opportunities

for companies to focus more clearly on their objectives before implementing global share plans. This would result in plans being more precisely designed to complement business objectives which, in turn, should result in greater benefits both to companies and their shareholders," it concludes.

Overall, the survey found that companies in North America and the UK are more likely than their counterparts from Asia-Pacific to have global share plans (see graph). "This may potentially put the latter's North American and UK

subsidiaries at a competitive disadvantage in the local labour market," says Arthur Andersen. Japanese companies are currently at a particular disadvantage because normally only employees of a Japanese company, as distinct from its foreign subsidiaries, can participate in a Japanese share plan, the study comments.

As expected, senior execu-

tive plans were found to be

more common than all-

employee plans. However,

the gap between the two was not as great as might have been anticipated, say the consultants. Looking ahead, the expected growth in global share plans during 1999 is nearly 3 per cent for all-employee plans and 10 per cent for senior executive plans. However, Arthur Andersen expects growth in Germany and Japan to remain minimal.

Companies are expected increasingly to look at ways of reducing the costs of share plans. This will be in the context, concludes the report, of maximising tax deduction opportunities, and "ensuring that the levels of rewards are reduced unless stretching performance tar-

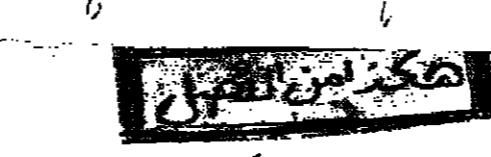
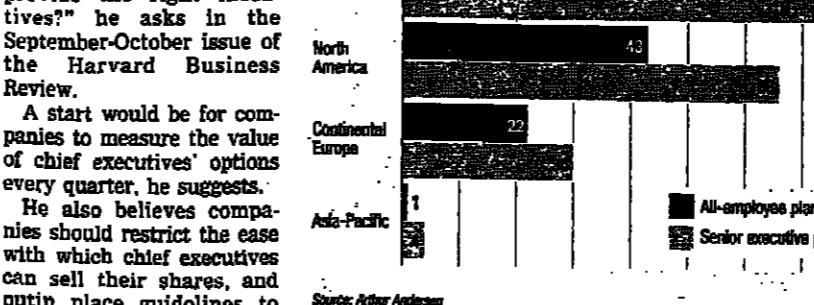
gets are achieved".

\*Global share plan survey

1998, Arthur Andersen, Tel:

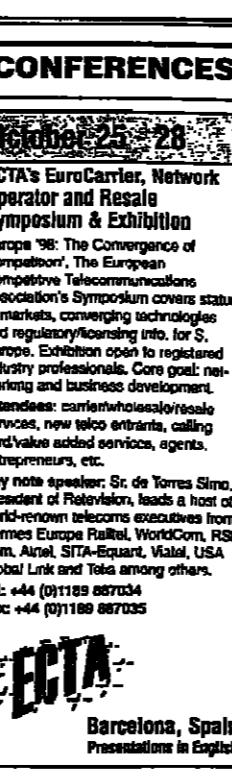
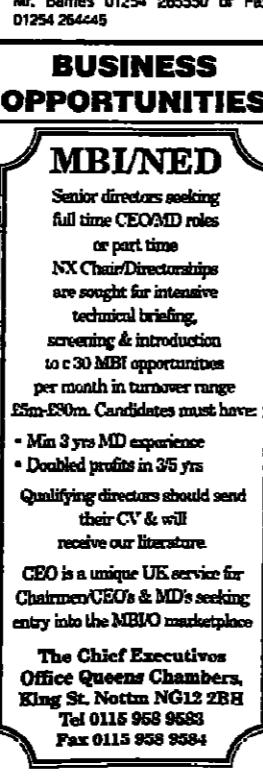
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Latin America

# Prices fall on US rate cut expectations

## GOVERNMENT BONDS

By Khoon Merchant in London  
and Tracy Corrigan in New York

Bond markets saw a technical correction yesterday, driven largely by the rebound in equity prices across Europe.

The common thread however, was the strong perception that the US Federal Reserve would cut interest rates, possibly as part of coordinated action by G7 officials yesterday began preparatory meetings on Russia.

"The issue now is whether the central banks, and the Fed in particular, can deliver," said Andy Bevan, at Goldman Sachs.

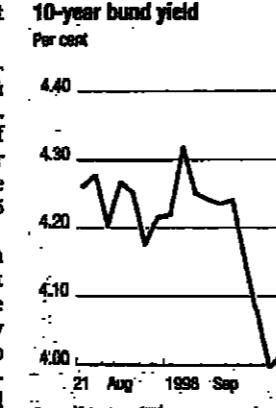
Mr Bevan struck a contrary note on the interest rate debate, saying that

that an interest rate cut was being considered.

In late morning trading, 30-year bonds were down 1% at 103 1/2 to yield 5.25 per cent, while 10-year bonds were off 1/2 at 105 1/2 to yield 4.88 per cent. Two-year notes were down 1/4 at 100 1/2 to yield 4.75 per cent.

GERMAN BUNDs again drifted lower amid modest trading as strong price movements pulled away funds, but they continued to set the pace for other European markets. Traders said the weaker performance was in line with expectations following last week's record breaking surge.

The December bond future settled 0.43 lower at 113.25 in modest turnover on the DTB, where 305,000 contracts were traded. In the cash market, the yield on 10-year



10-year bond yield  
per cent

so many crucial political and economic events lined up over the next three weeks," said Allison Cottrell at PaineWebber.

The weekend electoral triumph in Bavaria of Edmund Stoiber, the incumbent conservative premier, appeared to boost the chances of Chancellor Helmut Kohl in the general election later this month, which briefly cheered the markets.

If the market moves, it will be because of outside factors, Ms Cottrell said, such as the Fed acting or further upheaval in Russia.

Marks were kept on edge by the crisis surrounding Mr Clinton, although pressure for him to be impeached appeared to be receding. But combined with the shadow cast by Russia's difficulties, the mood in Washington has

added an extra layer of uncertainty to investor perceptions of where markets are headed, analysts said.

UK GILTS gave up some of the gains of last week, with the December future settling 0.25 lower at 113.58. Volume on Liffe slowed to a trickle, with just 26,000 contracts exchanged. The 10-year gilt yield was 5.19 per cent, with the spread to bonds at 123 basis points, down from 124 points last Friday.

The market shrugged off data showing producer prices fell 0.2 per cent in August. That was lower than expected, suggesting inflation at the wholesale level remains under control.

The data buoyed sentiment in early morning trading but failed to drive the market forward as equities took centre stage.

## Derivative exchanges in rush to form alliances

Bürgenstock conference agenda takes second place to worries over global trends, writes Vincent Boland

The heavy fog that descended last Friday on the Alpine village of Bürgenstock, host to a gathering of derivatives market specialists from the US and Europe, aptly summed up the mood of the futures markets in their rush to form global alliances.

While the conference itself concentrated on the impact of the internet on the derivatives industry and the advent of virtual markets, the real focus of most participants was on the next stage of the trend towards global alliances, among both derivative and equity exchanges.

"We all know where we are and how we got here; now we need find out where we go from here," said one participant at the conference, organised by the Swiss Futures and Options Association.

**WORLD BOND PRICES**

## BENCHMARK GOVERNMENT BONDS

Source: Interactive Data/FPT Information

Red Date Coupon Bid Price Bid Yield Day chg Wk chg Month chg Yield Year chg std

Australia 01/01 8.750 105.2640 4.82 +0.07 -0.13 -0.33 +4.14 +1.07

06/08 8.750 105.9706 5.34 +0.05 -0.08 -0.32 +4.05 -1.07

Austria 07/00 5.875 103.8800 3.85 +0.04 -0.11 -0.32 +3.58 +1.58

01/08 5.000 105.1200 4.32 +0.05 -0.08 -0.34 +3.24 -1.58

Belgium 01/00 4.000 100.4900 3.81 +0.05 -0.07 -0.22 +3.38 +1.35

03/08 5.750 110.5100 4.37 +0.05 -0.05 -0.35 +3.35 -1.37

Canada 03/00 5.000 99.7000 5.21 +0.09 -0.32 +0.06 +1.17 +0.45

06/08 6.000 105.5200 5.31 +0.06 -0.17 -0.24 +0.65

Denmark 11/00 9.000 105.2800 4.37 +0.04 -0.10 +0.11 +0.17 +0.45

11/07 7.000 117.3500 4.61 +0.01 -0.18 -0.15 +1.51

Finland 01/99 11.000 102.4146 3.07 +0.03 -0.17 +0.09 +1.79 +0.45

04/08 6.000 111.7910 4.46 +0.03 -0.14 -0.22 +1.41

France 01/00 4.000 100.5000 3.52 +0.03 -0.08 +0.06 +0.46

04/05 7.500 120.8300 3.86 +0.05 -0.19 -0.44 +1.28

04/08 5.250 105.1000 4.28 +0.03 -0.17 +0.35 +1.35

04/29 5.500 107.5500 5.01 +0.04 -0.09 +1.17 +1.22

Germany 03/00 4.000 100.8000 3.43 +0.08 -0.04 +0.05 +0.45

10/05 8.500 101.4200 4.00 +0.04 -0.18 +0.40 +1.25

01/00 8.000 101.2500 4.27 +0.04 -0.17 +0.40 +1.25

01/26 5.250 105.2500 4.95 +0.04 -0.09 +1.17 +1.22

Ireland 01/01 5.000 101.4900 2.98 +0.08 -0.21 +0.47 +1.00

09/08 8.000 101.2500 4.43 +0.04 -0.17 +0.32 +1.00

Italy 04/01 4.500 101.5000 3.05 +0.05 -0.15 +0.40 +1.00

05/03 4.750 103.0000 4.03 +0.04 -0.14 +0.41 +1.00

05/08 5.000 104.2200 4.48 +0.01 -0.18 +0.31 +1.00

11/27 6.500 117.8700 5.36 +0.02 -0.36 +0.35 +1.71

Japan 03/00 6.400 105.2400 0.22 +0.01 -0.15 +0.26 +0.28

05/03 4.500 105.2400 0.86 +0.02 -0.27 +0.40 +1.23

09/05 3.000 114.7400 0.82 +0.01 -0.27 +0.40 +1.23

03/18 2.700 116.2700 1.16 +0.01 -0.36 +0.33 +1.51

Netherlands 03/00 5.000 108.8500 3.49 +0.02 -0.14 +0.36 +0.56

07/08 5.250 108.2000 4.20 +0.02 -0.17 +0.41 +1.18

New Zealand 03/00 104.6200 3.88 +0.04 -0.39 +0.26 +1.36

11/05 8.000 112.4041 0.03 +0.02 -0.22 +0.12 +0.51

Norway 01/99 9.000 100.2000 7.72 +0.13 +0.08 +0.29 +3.27

01/07 8.750 108.8500 4.30 +0.01 -0.10 +0.17 +0.82

Portugal 03/00 102.6100 3.55 +0.05 -0.05 +0.53 +1.60

05/05 5.375 105.3800 4.41 +0.01 -0.15 +0.34 +1.78

Spain 04/00 104.6500 3.82 +0.01 -0.17 +0.41 +1.36

01/05 6.000 111.5100 4.45 +0.01 -0.13 +0.34 +1.74

Sweden 04/00 10.250 112.1641 4.72 +0.03 -0.05 +0.46 +1.00

05/00 5.500 102.3881 4.70 +0.02 -0.15 +0.35 +1.00

Switzerland 03/00 5.000 104.9200 3.29 +0.04 -0.05 +0.35 +0.12

05/07 5.250 112.5200 2.71 +0.03 -0.08 +0.37 +0.52

UK 11/01 2.000 105.3700 5.01 +0.04 -0.16 +0.52 +1.00

12/03 6.500 105.1500 5.20 +0.03 -0.17 +0.49 +1.00

13/07 7.250 115.2344 5.15 +0.02 -0.13 +0.45 +1.78

12/28 6.000 116.4063 4.95 +0.02 -0.09 +0.39 +1.91

US 05/00 101.9684 4.93 +0.09 -0.23 +0.53 +1.00

05/03 5.500 102.9098 4.73 +0.07 -0.22 +0.51 +1.47

05/08 6.000 105.3555 4.28 +0.05 -0.12 +0.53 +1.40

11/27 6.125 111.5200 5.34 +0.03 -0.03 +0.35 +1.00

US 07/00 4.000 100.5000 3.08 +0.06 -0.05 +0.30 +0.80

04/08 5.250 107.8900 4.25 +0.04 -0.17 +0.33 +1.00

London closing: New York mid-day. Source: Interactive Data/FPT Information. Notes: Local market standardised yield basis. Yields shown for date excepts reflecting the last 12 months by conventions.

## 10 YEAR BENCHMARK SPREADS

Spread Bid Spread Bid Spread Bid vs vs

10yds Bonds T-bonds

New Zealand 5.05 +1.32 +0.50 +0.50 +0.50 +0.50

Austria 4.21 +0.45 +0.48 +0.45 +0.45 +0.45

Belgium 4.41 +1.30 +0.42 +0.42 +0.42 +0.42

Canada 4.54 +0.63 +0.25 +0.25 +0.25 +0.25

Denmark 4.47 +0.46 +0.42 +0.42 +0.42 +0.42

France 4.01 +0.23 +0.08 +0.08 +0.08 +0.08

Germany 4.44 +0.43 +0.45 +0.43 +0.43 +0.43

Ireland 4.52 +0.51 +0.37 +0.37 +0.37 +0.37

Italy 4.52 +0.51 +0.37 +0.37 +0.37 +0.37

Japan 1.01 +0.30 +0.28 +0.28 +0.28 +0.28

Netherlands 4.20 +0.19 +0.19 +0.19 +0.19 +0.19

Spain 5.33 +0.21 +0.21 +0.21 +0.21 +0.21

UK 1.01 +0.19 +0.19 +0.19 +0.19 +0.19

US 7.750 88.1600 9.19 +0.43 +0.43 +0.43 +0.43

Australia 07/04 5.200 102.0000 5.20 +0.43 +0.43 +0.43 +0.43

Poland 05/07 10.000 CCC 21.850 4.92 +0.29 +0.29 +0.29 +0.29

Russia 02/02 7.000 BBB- 91.3700 10.02 +0.43 +0.43 +0.43 +0.43

Thailand 04/07 7.750 BBB- 64

# Malaysia in credit warning

FINANCIAL TIMES TUESDAY SEPTEMBER 15 1998 \*

الإمارات

## Latin America weighs down dollar

### MARKETS REPORT

By Richard Adams

The cigar smoke of doubt surrounding the US dollar cleared slightly yesterday, as the foreign exchange markets chewed over the implications for US policy.

Analysts realised that a possible vacuum in the White House was unlikely to occur in the very near future. Instead, concern was moved to the impact of Brazil on the dollar as a more immediate danger.

The worries were prompted by Ecuador's decision to devalue by a higher than expected amount, and the Group of Seven leading industrial nations meeting in London, addressed by Russian officials.

After the G7 officials meeting, Gordon Brown, the UK chancellor, said a decision will be made in the next two weeks on whether to hold an emergency summit to dis-

cuss turmoil in the global economy. That disappointed the markets, which had hoped for a more concrete proposal.

The dollar recovered strongly in the morning, and ended trading hours in Europe against the D-Mark at DM1.703, a rise of just over one cent.

The dollar was also stronger against the yen, finishing in Europe at Y133.1, compared with Friday's closing level of Y131.04.

Patricia Elbaz, director at Financial Trends consultancy, said there were two bullish factors helping the dollar against the yen: its sustained move over trendline support at Y128.1, and regaining its 50-month moving average of Y132.30.

**POUND IN NEW YORK**

Sep 14      Latest      Prev. close

2 spot      1.6750      1.6738

1 mth      1.6765      1.6704

3 mth      1.6774      1.6852

1 yr      1.6816      1.6460

"The psychological level at Y130 is likely to be pivotal for a sustained dollar recovery ahead," Ms Elbaz said.

There was also excitement over reports the Hong Kong Monetary Authority was about to shift its convertibility rate from HK\$7.75 to HK\$7.80. The report was quickly denied.

The dollar was also stronger against the euro, finishing in Europe at 1.4331, compared with Friday's closing level of Y131.04.

Patricia Elbaz, director at Financial Trends consultancy, said there were two bullish factors helping the dollar against the yen: its sustained move over trendline support at Y128.1, and regaining its 50-month moving average of Y132.30.

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**POUND SPOT FORWARD AGAINST THE POUND**

Sep 14      Closing mid-point      Change on day      Bid/offer spread      Day's Mid      Day's low      Day's high      One month Rate      %PA

Euros      1.2844      +0.0007      1.285 - 1.2845      1.2845 - 1.285      1.2818      1.2873      20.0297      3.8

Dollars      1.6752      +0.0074      1.675 - 1.6753      1.6753 - 1.675      1.6718      1.6718      20.0297      3.8

Deutsche      1.6745      +0.0074      1.674 - 1.6746      1.6746 - 1.674      1.6718      1.6718      20.0297      3.8

French      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Italian      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Swiss      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Yen      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Other      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Swiss franc      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

Other      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706      1.6706      20.0297      3.8

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Other      1.6745      +0.0065      1.674 - 1.6746      1.6746 - 1.674      1.6706

## COMMODITIES &amp; AGRICULTURE

# Precious metal prices slip as dollar rises

**MARKETS REPORT**

By Paul Solman

Prices of precious metals slipped in London yesterday as the US dollar strengthened. Gold closed at \$290.10 an ounce, compared with Friday's close of \$293.25, while palladium dropped by more than \$10 to close at \$297 an ounce.

James Leahy, at T. Hoare & Co. said the gold market would be watching the dollar especially closely this week in view of the difficulties

surrounding US President Bill Clinton.

However, he added: "The price has held at \$290 today, which is encouraging. The market isn't promising eternal riches but it is underpinned by fundamentals. There is some investor interest emerging which has been lacking in recent years."

The London Bullion Market Association reported yes-

terday that its gold clearing activity fell again last month.

A total of 28.6m ounces were transferred in August,

the lowest since October 1996, when records began and 37.5m ounces changed hands.

However, the sharpest decline was seen in value terms, which set a new low of \$81.8m, about 24 per cent below August 1997's level.

The number of transfers, at 1,073, was also the lowest to date.

The LBMA said the reduced clearing activity in August was "hardly surprising, given that the average [price] fixing of \$284.11 was the lowest on record so far".

There was also reduced activity in the silver market. The LBMA said 223,410 ounces were transferred in August, valued at \$1.2m, compared with the previous month's 233,650 ounces worth \$1.3bn. At 441, the number of transfers set a new low.

World oil prices rose on London's International Petroleum Exchange as several Middle East oil ministers said they would meet this week.

Officials from Saudi Arabia, Qatar and Kuwait

will hold talks tomorrow to discuss additional moves to support prices. Producers have already agreed to cut output by 75m barrels a day this year.

In late trading, the benchmark October contract for Brent crude was \$13.34 a barrel, compared with Friday's close of \$12.93.

Separately, Aramco, the Saudi oil group, announced cuts of 5 per cent in European contract volumes for October, compared with cuts of 8.8 per cent in August and 18 per cent in September.

Base metals were mixed on the London Metal Exchange. Copper was \$1.870 a tonne at the kerb close, down \$21 from Friday's level, while aluminium lost \$5 to \$2.39.

Nickel made some headway in recovering from Friday's falls, rising \$60 to \$4,120 a tonne.

On the London International Financial Futures Exchange, November coffee closed at \$1,610 a tonne, down \$25, while November cocoa ended \$9 lower at \$1,039 a tonne.

## Threat seen to survival of domesticated livestock breeds

The Rome-based FAO fears serious food shortages in countries where famine is a perennial possibility, writes Gary Mead

Should we care that there are now fewer than 1,000 Arvana-Kazakh dromedary camels in Kazakhstan, or only 900 Yakut cattle left in Siberia? Does it matter that the indigenous pig of Mozambique is at risk?

The Food and Agriculture Organisation, based in Rome, thinks that not only should we care - we should be alarmed.

The FAO believes the threatened survival of these and numerous other domesticated livestock breeds could create serious food shortages in precisely those countries where famine is a perennial possibility.

According to Dr Keith Hammond, senior officer with the FAO's Animal Genetic Resources Group, about "30 per cent of the world's domestic animal breeds are at risk of extinction," a matter of considerable concern as domestic animals supply about 30 per cent of the world's total human food requirements; some 2bn people depend at least partly on them for their livelihoods.

**'Thirty per cent of the world's domestic animal breeds are at risk of extinction'**

To boost local production of farmed livestock, high-yielding cattle, chickens, pigs and other animals have been systematically introduced to the developing world.

The aim - to increase the supply of food by interbreeding "exotic" stock with local animals - was laudable, the result has often been scarcely less than disastrous, as the second, third and fourth generations of the

crossbred livestock have been unable to survive the harsh local conditions that the original "pure" breed animal took in its stride.

The result in many regions is that the genes of the original local stock breeds have become so diluted that the species are in danger of dying out - and with them goes the certainty of there remaining a food source that has been tried and tested over the long term.

Thus, in India the FAO estimates that some 50 per cent of indigenous goats face extinction, and 80 per cent of all Indian poultry is being produced from "exotic", non-indigenous breeds.

China has most of the world's pig breeds; yet these are rapidly being replaced by "exotic" breeds with very different feed requirements and reproduction rates.

A breed is deemed extinct when it is no longer possible to recreate the breed population; extinction is absolute when there are no breeding males or females, nor embryos remaining.

On the whole, countries that have turned from local

imported breeds rarely face the kind of disaster that can wreak havoc. However, a recent example, over which Indonesia has drawn a discreet veil, concerns the collapse of its currency, the rupiah.

For a number of years Indonesian chicken farmers have been importing western breeds and reducing the size of their flocks of local birds: western breeds produce more meat but also depend on expensive, protein-enriched imported diets.

With the recent collapse of the rupiah, these imported feeds have become prohibitively expensive - and mass slaughtering of the imported breeds of chicken has taken

place as farmers have been unable to sustain them. The FAO says one of the most serious issues in this area is the lack of internationally recognised and freely available information on the estimated 5,000 domesticated farmed breeds remaining around the world.

The FAO has established the Domestic Animal Diversity Information System (DAD-IS) to help collect and collate the necessary information concerning the world's genetic pool for farm animal stocks.

DAD-IS, a multi-language system that is available (at no charge) via the internet and CD-ROM, links farmers with scientists and policy-makers, enabling the exchange of views, information and experiences. Users of the system can obtain information on farm breeds, population size, location, production characteristics and other details, such as adaptive qualities.

"The loss of animal breeds means that communities will be less able to respond to change. They will have a reduced capability to breed animals for characteristics such as resistance to disease, and have fewer options to respond to changes in consumer preferences," says the FAO's Dr Hammond.

"However, perhaps the biggest impact of the loss of animal genetic resources and failure to develop other adapted types is that it reduces overall global food security," he adds.

**NEWS DIGEST****TEA**

## Kenya heading for record harvest after poor 1997

Kenya has recovered from last year's poor tea harvest and is heading for a record crop this year. The country produced 178m kg of tea in the first seven months of 1998, 59 per cent higher than during the same period last year. However, this year's crop is also ahead of 1996, when Kenya produced 152m kg during the first seven months and a record 257m kg over the whole year.

"Kenya seems to have recovered from the big deficit last year and is on course for a record," said Robin Harrison at Thompson Lloyd & Ewart, the London tea brokers. "The price also seems to have stabilised and it's not as low as expected." Tea is Kenya's biggest commodity export, and 90 per cent of its output is sold abroad, mainly to the UK, Egypt and Pakistan. In contrast, India, the world's largest producer, consumes 80 per cent of its tea domestically.

In July, Kenya produced 17m kg of tea, an increase of 2m kg, or 14 per cent, over the same month in 1997, Africa Tea Brokers reported yesterday. The other big tea producers were also expected to produce record crops, although parts of central Africa, such as Malawi, had suffered from unfavourable weather.

Five auction sales were held in Mombasa during July, when a total of 325,679 packages were sold at an average price of \$1.70 a kg. That compared with four sales during the same month last year, when 180,621 packages were sold at an average price of \$2.20 a kg. Tea packages at auction range from 50kg to 70kg.

Paul Solman and Agencies

**COMMODITY INDICES**

### Australian bank recalculates

The Reserve Bank of Australia is changing the way it calculates its commodity price index to make it more relevant and easier to understand. The index will also be re-based to 1994-95 from the present 1989-90. Crude oil is to be dropped, leaving 17 of Australia's leading commodity exports accounting for about two-thirds of total commodity exports, the central bank said.

The changes will result in a higher weighting for resource commodities as opposed to agricultural goods, so that resource commodities account for 66.8 per cent on the index from 59.2 per cent under the old system. "These changes do not greatly affect the overall trends in the index, although the index is slightly less volatile," the bank said.

It said the greater weighting to resource exports reflected both a relative decline in the price of rural commodities and sizeable increases in resource commodity export volumes. Among the biggest moves, the share in the index of wheat has fallen by 4.4 per cent, cotton by 4.6 per cent and wool by 4.3 per cent, while gold has risen by 4.2 per cent, aluminium by 2.5 per cent and beef by 2.3 per cent. Reuters, Sydney

**COMMODITIES PRICES****BASE METALS****London Metal Exchange**

(Prices from Amalgamated Metal Trading)

**■ ALUMINUM, 99.7 purity (% pure)**

Close 1341-42 1371-72

Previous 1347-47 1371-72.5

High/Low 1373/1386

AM Official 1341-41.5 1371-71

Kerb close 1361-69

Open Int. 299,512

Total daily turnover 135,493

Total monthly turnover 2,910,007

■ LEAD (\$ per tonne)

Close 510.5-11.5 525.5-26.0

Previous 513.5 525.5

High/Low 527/524

AM Official 512.5-3 525-2

Kerb close 37,066

Open Int. 37,066

Total daily turnover 8,051

Total monthly turnover 17,593

■ NICKEL (\$ per tonne)

Close 4020-40 4195-10

Previous 3995-4005 4065-65

High/Low 4130/4055

AM Official 4015-25 4095-95

Kerb close 4120-25

Open Int. 36,702

Total daily turnover 34,750

Total monthly turnover 8,196

■ ZINC, special high grade (% pure)

Close 1010.5-11.5 1025-26

Previous 1013.5-14.5 1035-37

High/Low 1039/1032

AM Official 1014-15 1037-37.5

Kerb close 1035-6

Open Int. 85,712

Total daily turnover 8,192

Total monthly turnover 8,196

■ CRUDE OIL NYMEX (1,000 barrels, \$/barrel)

Close 550.50-60 540.50-60

Previous 557.00-80 543.50-70

High/Low 545/530

AM Official 550.50-55 541.50-50

Kerb close 540.50-50

Open Int. 64,718

Total daily turnover 8,192

Total monthly turnover 8,196

■ ENERGY

Close 1048.5-9.5 1057.5-9.5

Previous 1052.5-10 1057.5-10

High/Low 1059.5/1050

AM Official 1041.5-15 1057.5-15

Kerb close 1053-5

Open Int. 85,712

Total daily turnover 8,192

Total monthly turnover 8,196

■ COPPER, grade A (% pure)

Close 1048.5-9.5 1057.5-9.5

Previous 1052.5-10 1057.5-10

High/Low 1059.5/1050

AM Official 1041.5-15 1057.5-15

Kerb close 1053-5

Open Int. 85,712

Total daily turnover 8,192

Total monthly turnover 8,196

■ HIGH GRADE COPPER (COMEX)

Close 1052.5-9.5 1057.5-9.5

Previous 1056.5-10 1057.5-10

High/Low 1059.5/1050

AM Official 1041.5-15 1057.5-15

Kerb close 1053-5

Open Int. 85,712

Total daily turnover 8,192

Total monthly turnover 8,196

■ PRECIOUS METALS

Close 286.5-290.5 291.5-295

Previous 291.5-295 292.5-295

High/Low 293.5/292.5

AM Official 290.5-29 292.5-29

Kerb close 290.5-29

Open Int. 290.5-29

Total daily turnover 8,192



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## LONDON SHARE SERVICE



## LONDON STOCK EXCHANGE

## Takeovers and Wall Street rally boost equities

MARKET REPORT  
By Steve Thompson,  
UK Stock Market Editor

Another burst of real and rumoured takeover and merger activity helped London's recently battered equity market move well clear of 5,000 points on the FTSE 100 yesterday.

The index briefly dipped below that psychologically important level last Friday, before stabilising and staging a powerful rally.

The latest surge of corporate activity gave a much-needed fillip to a market

poised to rally further after Wall Street's recovery on Friday.

That saw the Dow Jones Industrial Average rally from an uncomfortable opening to end up almost 150 points, as some of the tension ahead of publication of the Starr report began to wane.

And with Wall Street delivering another scintillating performance at the start of trading in the US yesterday, London recouped much of the ground lost at the end of last week. The Dow posted a 200-points-plus gain shortly after London closed.

That better feeling about

domestic rates was slightly denied by comments by John Vickers, a member of the Bank of England's monetary policy committee and the Bank's chief economist.

Mr Vickers told a conference in Frankfurt that domestically generated inflation would have to come down if the Bank was to meet its target on price stability.

Marketeers said there had been a gradual return of confidence to the market during the day, with President Clinton's resilience at the weekend seen as giving substance to Wall St and the

rest of global markets. "There is a feeling that we might have seen the very worst of the problems, but you would have to be very brave to plunge headlong into the market at this stage," said one dealer. But he did say that a sudden spate of bids in the front-line stocks would put a different complexion on the market.

The insurance arena was alive with takeover stories concerning Legal & General and Norwich Union. The actual and rumoured corporate activity came mainly in three specific areas: football clubs, second-

line oils and textiles. There was confirmation too of talks that could lead to a merger of the armoured car divisions of Alvis and GKN.

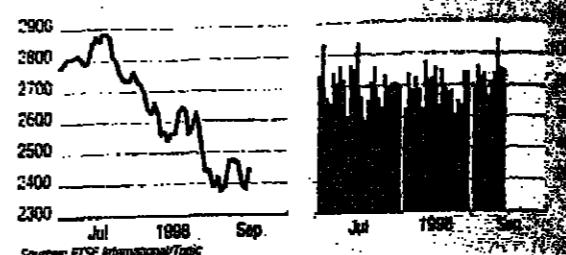
British Borneo's bid for

Hardy Oil & Gas unleashed a surge of support for other oil exploration stocks, spearheaded by Lason and Enterprise Oil, both recently relegated from the FTSE 100.

Specialists noted both stocks had outpaced the market since relegation, reflecting hopes that opportunistic bids might appear.

Turnover in equities was a highly respectable \$21.6m shares.

## FTSE All-Share index



Source: FTSE International/Tops

Indices and ratios

Best performing sectors

Worst performing sectors

1 Engineering Vehicles

2 Extractive Industries

3 Life Assurance

4 Household Goods &amp; Text

5 Oil Exploration

6 Paper, Pig &amp; Printing

7 Telecoms

8 Chemicals

9 Other Financial

10 IT

11 Long distance tel ratio

12 10 yr gilt yield

13 10 yr gilt yield ratio

14 10 yr gilt yield

15 10 yr gilt yield

16 10 yr gilt yield

17 10 yr gilt yield

18 10 yr gilt yield

19 10 yr gilt yield

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164 10 yr gilt yield

165 1

# **WORLD STOCK MARKETS**

EUROPE															
AUSTRIA (Sep 14 / Sch)															
BELGIUM (Sep 14 / Ft)															
BENELUX/UK/IRELAND (Sep 14 / Ft)															
BOSNIA (Sep 14 / KM)															
BULGARIA (Sep 14 / LTL)															
Croatia (Sep 14 / KM)															
CYPRUS (Sep 14 / LTL)															
CZECH REP (Sep 14 / Krone)															
DENMARK (Sep 14 / Krone)															
ESTONIA (Sep 14 / Et)															
FINLAND (Sep 14 / Mk)															
FRANCE (Sep 14 / Fr)															
GERMANY (Sep 14 / DM)															
Greece (Sep 14 / Drachma)															
HUNGARY (Sep 14 / Ft)															
ICELAND (Sep 14 / ISK)															
IRELAND (Sep 14 / Irl)															
ITALY (Sep 14 / Lira)															
JAPAN (Sep 14 / Yen)															
LUXEMBOURG (Sep 14 / Ft)															
NETHERLANDS (Sep 14 / Ft)															
NORWAY (Sep 14 / Krone)															
PORTUGAL (Sep 14 / Escudo)															
ROMANIA (Sep 14 / Leu)															
SLOVAKIA (Sep 14 / Kčs)															
SLOVENIA (Sep 14 / Tolar)															
SPAIN (Sep 14 / Peseta)															
SWEDEN (Sep 14 / Krone)															
SWITZERLAND (Sep 14 / Fr)															
TURKEY (Sep 14 / Lira)															
U.S. ACTUARIES WORLD INDICES															
EUROPE															
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## **GLOBAL EQUITY MARKETS**

<sup>a</sup> See Sep 21: Telus Weighted Price (a) : Newf Corp Cr 320.32, Montreal + Toronto; <sup>b</sup> Listed, by availability; <sup>c</sup> METRA-DAX after-hours index: Sep 14, 4005.51 + 120.65; <sup>d</sup> Corrections. \* Calculated at 15:00 GMT. <sup>e</sup> Excluding bonds. <sup>f</sup> Industrial, plus Utilities, Financial and Transportation. <sup>g</sup> The DJ Ind. Index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows represent the highest and lowest values that the index has reached during the day. <sup>h</sup> Returns to investors are previous day's. <sup>i</sup> Subject to official confirmation. <sup>j</sup> Yield and P/E ratios are based on September Total Market Index. <sup>k</sup> Minnesota.

## THE NASDAQ STOCK MARKET

**MARKET** 4 pm close September 14

# STOCK MARKETS

## Wall Street surge boosts Europe and Asia

### WORLD OVERVIEW

Wall Street's enthusiastic performance in the wake of Kenneth Starr's report into sex and perjury at the White House proved infectious to world stock markets, writes Michael Morgan.

Most leading Asian centres were firmer with Kuala Lumpur surging 0.7 per cent as official moves to improve liquidity proved more persuasive than news that Moody's had lowered the

debt, deposit and bank financial strength ratings of five major banks.

European bourses also got off to a positive start in the wake of the Dow's 1.9-point rise on Friday. A further advance of 2 per cent in US blue chips during European trading hours yesterday was taken as confirmation that the bourses were moving in the right direction.

In eastern Europe, Budapest was encouraged by buoyancy elsewhere to stage

a 7.5 per cent rally. In Tallinn, trade resumed in Hansapank after Friday's suspension. Two Swedish banks, Swedbank and S-E Banken, have been squaring up to take a strategic stake in the Estonian bank, sending the share price from a July 13 low of EK11.5 to a high of EK11.5 by the close of business last Wednesday.

Even Latin America looked steadier. São Paulo climbed 2.8 per cent by mid-session after the switchback

ride that sent the market tumbling almost 16 per cent on Thursday before recovering 13 per cent on Friday.

Expectations that equities would outperform most other asset classes over the next 12 months has prompted Goldman Sachs to raise its recommended weighting towards equities in its model portfolio from 57 per cent to 60 per cent, against a benchmark 55 per cent. Increased confidence in the global interest rate back-

drop has also prompted a rise in the weighting for bonds back to a neutral 30 per cent from 27 per cent.

The US investment bank says that in terms of equity market allocation it still favours Europe and Japan relative to the US and emerging markets.

It believes the markets are pricing in a significant and prolonged slowdown in corporate profitability that will not occur, and this is making current equity

valuations attractive.

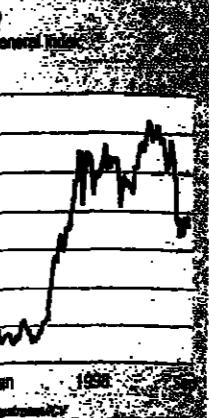
After the 20 per cent correction since mid-July, Salomon Smith Barney is forecasting a 12-month gain of 28 per cent in European equity markets. Salomon concedes some of its forecasts, especially for smaller markets, may be over-optimistic.

It sees 40 per cent plus rises in Austria, Ireland, Norway and Spain. However, the investment bank still believes the aggregate forecast is achievable.

### EMERGING MARKET FOCUS

## Greek island of calm in storm

### Greece



Turnover on the Athens stock exchange has shrunk dramatically since the Russian crisis erupted, but Greek brokers sound confident that a matching fall in prices can be avoided.

After plunging 22 per cent in August, the index has stabilised. Brokers agree that the bull run that drove up share prices 80 per cent between January and late July is over but point out Athens is among only a handful of emerging markets showing gains on the year.

Yesterday the general index rose 3.1 per cent to close at 2,222. Volume reached Dr34bn (\$117.2m), barely a third of daily turnover in midsummers, when trading was so frenzied that Greece's custodian banks were overwhelmed by the flood of transactions.

"What happens next depends on the outlook for fourth-quarter earnings," says John Marcopoulos, chairman of Sigma Securities. "If forecasts are revised downwards by no more than 10 per cent, the market can trade comfortably around the 2,200 level."

MILAN was led by a rally in bank shares, and the Mibel rose 588 or 4.5 per cent to 20,064.

Banks were boosted by news that the Italian Treasury would push for the privatisation of Banca Nazionale del Lavoro, and the weekend unveiling of the names of those institutions which will become core shareholders, namely insurer INA, Banca Popolare Vicentina and Spain's Banco Bilbao Vizcaya.

"There may be a bit of slippage," says Nicholas Georgiades, analyst at Omega Securities. "The market is likely to give the government a breathing space because of the Russian crisis, but it won't last long."

The economy ministry is preparing the sale next month of another 15 per cent of OTE, the public telecoms operator. OTE managers decided to call off a rights issue intended to accompany the offering because of weak first-half results. But the offering is expected to raise at least \$1.4bn.

A fresh attempt will be made to complete two privatisations deals that fell through in the summer. Bids are being invited first for a 67 per cent stake in Hellenic Duty-Free Shops, the state-controlled retail chain which was listed on the bourse earlier this year.

Then a 51 per cent stake in Ionian Bank, Greece's fourth-biggest bank, which is being offered for sale by its cash-strapped parent, state-owned Commercial Bank.

Kerin Hope

Written and edited by Michael Martin, Jeffrey Brown, Enrike Terazona and Peter Hall

## Dow rises on poll support for Clinton

### AMERICAS

US equities rallied sharply in early trading as the market took heart from opinion polls showing continuing support for President Bill Clinton, write Tracy Corrigan and John Authers in New York.

Weekend polls showed that most Americans want Mr Clinton to serve his full term in office, reducing the chances that Congress will move to impeach the president, according to analysts.

By midsession, the Dow Jones Industrial Average had gained 200.82, testing the 8,000 mark at 7,996.07, while the Standard & Poor's Composite Index gained 2.4 per cent at 1,034.40.

Mr Clinton's call, in a televised speech, for concerted action by government leaders to address the world's economic problems reassured investors that, despite the distraction of the Starr report and possible impeachment proceedings, the president is seeking to reassure his position as a world leader.

Efforts to restore global economic stability would also help improve the outlook for the US market.

This rally may be more sustainable than previous attempted recoveries in the last month, according to Larry Wachtel, strategist at Prudential Securities. "This recovery has better technical legs," he said.

Meanwhile, two more US companies issued profit warnings yesterday. Deere warned that its fourth-

quarter earnings would be hit by the impact of declining farm commodity prices on the sales of agricultural equipment, while Hilton Hotels said it had been hit by a decline in Asian visitors in its hotels.

Deere slid \$2 to \$32 and Hilton lost \$3 to \$18. Disney shares fell \$3 to \$24 following a fourth-quarter profits warning on Friday.

Financial stocks, many of which have lost more than half their value since July, continued a rally started on Friday. Some analysts have said that a recovery in the market could well be led by this sector.

Citicorp gained \$5 to \$101.4, still well below its high of more than \$180, while many regional bank stocks also gained more than 5 per cent.

TORONTO pushed higher, ignoring a dull start for golds and focusing on a surge for the heavyweight banking sector. The S&P composite index was up 70.46 at 5,959.90 at noon.

A better morning for the Canadian dollar, which took the pressure off the money markets, sent banks higher. Royal Bank of Canada rose C\$2.90 to C\$67.40 and Bank of Montreal C\$2.50 to C\$62.50. Bank of Nova Scotia improved 65 cents to C\$77.55.

Alcan Aluminium added C\$1.10 to C\$35.45 and Canadian Pacific rose 45 cents to C\$83.30. Seagram gained 85 cents to C\$50.30. Golds tracked the softer bullion price. Barrick shed 50 cents to C\$26.40 and Placer Dome 85 cents to C\$17.90.

AMSTERDAM saw some switching out of bonds, but the main boost to sentiment came from a rally for financials, and by the close the AEX index – which fell nearly 6 per cent last week – was up 23.24 at 1,033.65.

ABN Amro gained F12 or 5.6 per cent to F138 in 9.5m shares traded and ING added F13.80 to F110.30. Telecoms leader KPN was also in demand after a period of relative weakness due to threatened tariff cuts. The stock jumped F1.50 or 8.3 per cent to F16.80.

ZURICH climbed 3.1 per cent, propelled higher by a strong performance in financials and supported by a firmer dollar. The SMI index rose 200.7 to 4,661.4.

Goldman Sachs and ING Barings raised earnings estimates at Heineken, which

rose SF25 to SF160 off a high of SF1,275, after its string of recent losses.

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